

BITOU LOCAL MUNICIPALITY



**Quarterly Budget Statement in  
accordance with MFMA Section 52(d),  
for the quarter ended 31 March 2023**

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## BITOU LOCAL MUNICIPALITY

### Glossary

**Adjustments budget** – Prescribed in section 28 of the MFMA. The formal means by which a municipality may its annual budget during the year.

**Allocations** – Money received from Provincial or National Government or other municipalities.

**Budget** – The financial plan of the Municipality.

**Budget related policy** – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy, credit control and debt collection policy.

**Capital expenditure** - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.

**Cash flow statement** – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timing. For example, when an invoice is received by the Municipality it is shown as expenditure in the Quarter it is received, even though it may not be paid in the same period.

**DORA** – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.

**Equitable share** – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

**Fruitless and wasteful expenditure** – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.

**GFS** – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.

**GRAP** – Generally Recognised Accounting Practice. The new standard for municipal accounting.

**IDP** – Integrated Development Plan. The main strategic planning document of the Municipality

**MBRR** – Local Government: Municipal Finance Management Act (56/2003): Municipal budget and reporting regulations.

**MFMA** – Local Government: Municipal Finance Management Act (56/2003). The principle piece of legislation relating to municipal financial management. Sometimes referred to as the Act.

**MTREF** – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.

**Operating expenditure** – Spending on the day-to-day expenses of the Municipality such as salaries and wages.

**Rates** – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

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**SDBIP** – Service Delivery and Budget Implementation Plan. A detailed plan comprising monthly performance targets and monthly budget estimates.

**Strategic objectives** – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

**Unauthorised expenditure** – Generally, is spending without, or in excess of, an approved budget.

**Virement** – A transfer of budget.

**Virement policy** - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.

**Vote** – one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and (b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.

# BITOU LOCAL MUNICIPALITY

## Legislative Framework

This report has been prepared in terms of the following enabling legislation. The Municipal Finance Management Act – No. 56 of 2003 Section 52(d) quarterly budget statements. Local Government: Municipal Finance Management Act (56/2003): Municipal budget and reporting regulations (MBRR)

## PART 1 – IN-YEAR REPORT

### Section 1 – Quarter 3 Report

#### *1.1 In-Year Report – Quarterly Budget Statement*

The report outlines the financial performance and position of the municipality for the quarter ended 31 March 2023. The budget of the municipality is compiled with the objective that Bitou municipality remains a financially viable and sustainable institution. The latter could be achieved if the municipality spend its budget prudently.

The financial viability is measured through the, liquidity ratio, current ratio and quick ratio, these ratios are critical in terms of evaluating the ability of the municipality to meet its short term obligation.

Although the plan to monitor the implementation of the current year's budget under strict conditions, management has not been consistent in following its internal procedures and protocols which makes it challenging to detect wrongful transactions, and these are only detected after the event.

As can be seen on the C7 Cash flow statement, the current cash, and cash equivalents as at the quarter ended March 2023 amounts to R 131 million. The municipality on average requires an amount in excess of R65 million to cover its monthly operational expenditure, this includes the cost associated with the payment of employee cost and suppliers. It however excludes payments made to suppliers for capital assets.

### Section 2 – Resolutions

#### *IN-YEAR REPORTS 2022/2023*

This is the resolution that will be presented to Council when the In-Year Report is tabled:

#### **RECOMMENDATION:**

- That Council notes the quarterly budget statement and supporting documentation for the quarter ended 31 March 2023.

### Section 3 – Executive Summary

#### **3.1 Introduction**

The quarterly budget statement has been prepared in terms of the Municipal Budget and Reporting Regulations and section 52(d) of the Municipal Finance Management Act 56 of 2003.

#### **Consolidated performance**

# BITOU LOCAL MUNICIPALITY

**WC047 Bitou - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter**

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		157 194	159 956	152 705	12 457	114 347	114 529	(182)	0%	152 705
Service charges - electricity revenue		202 469	207 720	201 639	18 259	156 656	151 229	5 427	4%	201 639
Service charges - water revenue		85 578	93 277	88 015	7 186	65 374	66 011	(638)	-1%	88 015
Service charges - sanitation revenue		88 009	87 047	85 561	6 153	60 035	64 171	(4 136)	-6%	85 561
Service charges - refuse revenue		37 424	53 272	48 278	3 604	35 069	36 209	(1 140)	-3%	48 278
Rental of facilities and equipment		1 255	1 193	1 179	87	756	884	(128)	-15%	1 179
Interest earned - external investments		3 747	4 600	5 100	563	4 421	3 825	596	16%	5 100
Interest earned - outstanding debtors		14 777	14 572	18 432	1 849	15 238	13 824	1 415	10%	18 432
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		54 430	35 870	25 758	6 170	23 899	19 318	4 580	24%	25 758
Licences and permits		1 091	1 002	1 064	183	917	798	119	15%	1 064
Agency services		2 423	2 414	2 536	–	1 585	1 902	(317)	-17%	2 536
Transfers and subsidies		137 299	153 896	164 645	40 633	144 201	123 461	20 740	17%	164 645
Other revenue		9 341	7 875	9 629	666	7 605	7 219	387	5%	9 629
Gains		–	–	522	(21)	454	391	62	16%	522
Total Revenue (excluding capital transfers and contributions)		795 036	822 693	805 062	97 789	630 556	603 770	26 786	4%	805 062
Expenditure By Type										
Employee related costs		278 100	306 473	308 509	25 839	224 378	231 382	(7 004)	-3%	308 509
Remuneration of councillors		6 198	6 944	6 944	544	5 112	5 208	(96)	-2%	6 944
Debt impairment		126 876	103 440	112 640	6 026	60 148	84 480	(24 332)	-29%	112 640
Depreciation & asset impairment		36 223	37 400	38 163	3 117	28 049	28 622	(573)	-2%	38 163
Finance charges		11 102	10 739	8 776	57	4 877	6 582	(1 705)	-26%	8 776
Bulk purchases - electricity		159 802	161 902	173 902	8 763	111 491	130 427	(18 936)	-15%	173 902
Inventory consumed		14 864	17 674	17 628	1 645	10 348	13 221	(2 872)	-22%	17 628
Contracted services		102 726	91 004	99 823	6 053	31 949	74 866	(42 918)	-57%	99 823
Transfers and subsidies		4 527	4 750	6 185	–	3 715	4 639	(924)	-20%	6 185
Other expenditure		57 505	78 447	82 730	4 687	41 930	62 046	(20 116)	-32%	82 730
Losses		(5 128)	–	–	–	–	–	–	–	–
Total Expenditure		792 795	818 774	855 301	56 730	521 996	641 472	(119 475)	-19%	855 301
Surplus/(Deficit)		2 240	3 919	(50 239)	41 059	108 560	(37 701)	146 261	(0)	(50 239)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		50 997	46 335	53 041	4 800	8 862	36 806	(27 944)	(0)	53 041
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		1 562	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		54 800	50 254	2 802	45 859	117 422	(896)			2 802
Taxation		–	–	–	–	–	–	–		–
Surplus/(Deficit) after taxation		54 800	50 254	2 802	45 859	117 422	(896)			2 802
Attributable to minorities		–	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality		54 800	50 254	2 802	45 859	117 422	(896)			2 802
Share of surplus/ (deficit) of associate		–	–	–	–	–	–			–
Surplus/ (Deficit) for the year		54 800	50 254	2 802	45 859	117 422	(896)			2 802

## **BITOU LOCAL MUNICIPALITY**

### **Revenue by Source**

#### **Property Rates**

Property rates for the quarter amounts to R37.3 million. The YTD actual amount stands at R114.3 million compared to the YTD budget of R114.5 million. Compared to the 2<sup>nd</sup> quarter the under-performance went from 4% to 0%. This can mainly be ascribed to the adjustment budget that brought this line item in-line with the year-to-date budget and full year forecast.

#### **Electricity**

Revenue from electricity as at the end of quarter 3 amounts a R156.7 million YTD actual and when compared to the YTD budget of R151.2 million it translates to a 4% over performance. This however, is an decrease from the under performance of the previous quarter, where we reported at 5% under performance. Electricity revenue is influenced by consumption that fluctuates during peak and off-peak periods, another matter of concern is the prolonged load shedding that is adding to the decline in electricity sold, the reduction demand and thus units sold.

#### **Water Service**

Water revenue as at end of March 2023 amounts to R65.4 million while YTD budget amounts to R66 million. This is in line with the anticipated projection of this revenue source and is an immense improvement from the previous quarter.

#### **Sanitation Service**

Sanitation revenue as at end of quarter 3 amounts to R60 million while YTD budget amounts to R64 million. This translates to 6% under-performance for this category of revenue which is similar to the previous quarters figure of 5%. The revenue source has been adjusted downwards however it seems it is still underperforming.

Consideration has been given on how this revenue source will be budgeted for the new financial year as well as the tariffs linked to it.

#### **Refuse Service**

Refuse revenue as at the end of quarter 3 amounts R35 million while the YTD budget amounts to R36.2 million. This revenue source is still under performing when compared to quarter 1 and 2. A downward adjustment in the revenue source was done in the mid-year adjustments budget. This category of revenue falls part of the revenue enhancement programme and an upward trend is expected in the last month of the financial year which will continue into the new financial year.

#### **Rental of Facilities and Equipment**

The revenue for rental of facilities and equipment as at the end of quarter 3 amounts to R755 805. This source of revenue is under-performing by 15% compared to the YTD budget of R884 034. This source of revenue was adjusted downward as it has consistently underperformed based on the previous reports and based on the first quarterly report after the adjustment budget, consideration has been given in the annual budget for this item to make sure tariffs and collection efforts are in line. Revenue from this source is dependent on the community's need to make use of municipality's various facilities and it can be difficult to predict.

#### **Interest earned on external investment and outstanding debtors**

Interest earned on external investment and outstanding debtors' revenue as at end of end of quarter 3 amounts to R4.4 million and R15.2 million respectively while the YTD budget amounts to R3.8 million and R13.8 million respectively. The investments are continuing to show a positive result which is evident in the YTD variance of 16%. The interest on outstanding debtors is also showing a positive result of 10%, however it is doubtful that the municipality would be able to collect it and was thus adjusted downward

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### **Revenue for fines, penalties and forfeits**

Revenue from Fines as at the end of quarter 3 amounts to R23.8 million compared to the YTD budget of R19.3 million. This is an over performance of 24%. This revenue source has been adjusted downward and it is expected to perform adequately for the remainder of the financial year.

### **Transfers and Subsidies**

Revenue from Transfers and Subsidies amounts to R144.2 million for the quarter ending March 2023. Revenue from Transfers and Subsidies is over performing by 17% as the actual disbursements were not aligned to the YTD budget, furthermore, the spending on conditional grants that is accelerated will also influence the performance of this source of revenue towards the closure of the financial year

### **Other revenue**

Other revenue as at the end of quarter 3 amounts to R7.6 million. This is 5% above the anticipated YTD budget. The major contributor of the revenue remains Building Plan Approval fees, Development Charges, Town Planning Fees, Fire Services, Staff and Councillor Recoveries etc.

**Total revenue** as at the end of quarter amounts to R630.5 million compared to the R413.7 million reported in the previous quarter.

## **Expenditure**

### **Employee related cost**

Employee related cost amounts R224.4 million, while the YTD budget amounts to R231.4 million. This translates to an under performance of 3%, an improvement from quarter 2 where we reported 7%. The budget for overtime, standby and acting have been adjusted and must now be closely monitored for the remainder of the Financial Year. The main factor contributing to the under-spending remains the vacant positions that have not been filled to date coupled with the year-end post retirement and employee benefits provision that still needs to be made.

### **Remuneration of councillors**

Remuneration of councillors as at the end of quarter 3 amounts to R4.6 million. This expenditure item underperforming by 2% which is within the norm for this category of expenditure.

### **Debt Impairment**

Debt Impairment as at end of March amounted to R60.1 million. The YTD budget amounts to R84.5 million. This translates to an under performance of 29% which is similar to the Quarter 1 report which indicates a definite increase from the previous reported percentage of 5%. It is however expected that the budgeted expenditure target will be met for the financial year.

### **Bulk Purchases**

Bulk purchases relate to payments made to Eskom for electricity, the expenditure as at the end of quarter 3 amounts to R111.5 million compared to R130.5 million YTD budget, thus reporting an under performance of 15%. All payments to Eskom until February 2023 are reflected in the YTD figure. Considering the increase in bulk purchases allowed by NERSA of 18.49% it is anticipated that an additional expenditure in the amount of approximately R12 million in respect of Bulk Purchases will be incurred from 1 April 2023. It is therefore anticipated that the expenditure target for this item will be met upon the closure of the books on 30 June 2023.

### **Depreciation**

Depreciation as at the end of March 2023 amounts to R28 million which is in line with the YTD budget. This item is still performing as anticipated even with a 2% under performance variance as one

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12<sup>th</sup> of the budgeted amount is allocated on a monthly basis. Actual expenditure for this item will reflect most accurately at the end of the financial year.

### **Inventory Consumed**

Expenditure for this item as at end of March 2023 amounts to R10.3 million while the YTD budget amounts to R13.2 million. This expenditure item is under-performing by 22% when compared to the YTD budget. This expenditure type relates to the consumption of materials and supplies/inventory at the stores and the trend of under performance is continuing from the previous month. An adjustment for this expenditure was done, however more attention will need to be given in the 2023/24 Annual Budget to be sure this item is budgeted adequately

### **Contracted Services**

Expenditure as at end of March 2023 amounts to R31.9 million and is under-performing by 57% when compared to the YTD budget of R74.7 million. The under expenditure remains relatively the same from the previous month and it is still anticipated that this category of expenditure will increase towards the conclusion of the financial year.

### **Transfers and subsidies**

Expenditure as at end of March amounts R3.7 million compared to the YTD budget of R4.6 million. An under performance of 20% is reported for the month, it is anticipated that the expenditure for this category will also increase towards the conclusion of the financial year

### **Other expenditure**

Other expenditure as at end of March 2023 amounts to R41.9 million while the YTD budget amounts to R62 million, which translates to an under performance of 32%. This include items such as the rental expenses for offices accommodation, insurance, travel and subsistence and telephone accounts. Some of the major contributors to this expenditure category is postage cost, external audit fees, bank charges and commission on prepaid electricity.

**Total expenditure** as at end of March 2023 amounts to R521.9 million. The municipality is reporting an operating surplus of R45.9 million for the month of March 2023 compared to R25.4 million in quarter 2 and a surplus of R117.4 compared to quarter 2 where we saw a R63.7 million YTD actual.

### **Conclusion on Financial Position and performance**

The financial performance as at end of March 2023 has immensely improved from the previous Quarter and the current cash flow is sufficient to sustain operations in the short term, however the medium as well as the long term remain a concern. The current ratio is within the best practice norms at 2.45:1. The liquidity position remains concerning and a concerted effort is necessary to ensure the financial turnaround of the municipality

The implementation of the financial recovery plan receives dedicated attention to ensure that the financial viability and long-term sustainability will be assured.

## **Section 4 – In-year budget statement tables**

### **4.1 Quarterly budget statements**

The tables included in section 4 to the end of this report are from the 'C Schedule quarterly Budget Statement legislated as part of the MBRR.

Below tables analyse the income and expenditure by Function and the performance of each sub function. As mentioned above the performance will increased with the implementation of the SDBIP.

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Table below relates to the budget performance by municipal vote. Most of the departments has underspent on their expenditure budget however, collections are in line on their revenue budget as seen below.

See tables below C1 and C3 for the quarter ended 31 March 2023.

# BITOU LOCAL MUNICIPALITY

## WC047 Bitou - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter

Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	157 194	159 956	152 705	12 457	114 347	114 529	(182)	-0%	152 705
Service charges	413 479	441 315	423 494	35 201	317 134	317 620	(486)	-0%	423 494
Investment revenue	3 747	4 600	5 100	563	4 421	3 825	596	16%	5 100
Transfers and subsidies	137 299	153 896	164 645	40 633	144 201	123 461	20 740	17%	164 645
Other own revenue	83 317	62 926	59 118	8 935	50 454	44 336	6 118	14%	59 118
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>795 036</b>	<b>822 693</b>	<b>805 062</b>	<b>97 789</b>	<b>630 556</b>	<b>603 770</b>	<b>26 786</b>	<b>4%</b>	<b>805 062</b>
Employee costs	278 100	306 473	308 509	25 839	224 378	231 382	(7 004)	-3%	308 509
Remuneration of Councillors	6 198	6 944	6 944	544	5 112	5 208	(96)	-2%	6 944
Depreciation & asset impairment	36 223	37 400	38 163	3 117	28 049	28 622	(573)	-2%	38 163
Finance charges	11 102	10 739	8 776	57	4 877	6 582	(1 705)	-26%	8 776
Materials and bulk purchases	174 666	179 576	191 530	10 408	121 839	143 647	(21 808)	-15%	191 530
Transfers and subsidies	4 527	4 750	6 185	–	3 715	4 639	(924)	-20%	6 185
Other expenditure	281 979	272 892	295 193	16 765	134 026	221 392	(87 366)	-39%	295 193
<b>Total Expenditure</b>	<b>792 795</b>	<b>818 774</b>	<b>855 301</b>	<b>56 730</b>	<b>521 996</b>	<b>641 472</b>	<b>(119 475)</b>	<b>-19%</b>	<b>855 301</b>
<b>Surplus/(Deficit)</b>	<b>2 240</b>	<b>3 919</b>	<b>(50 239)</b>	<b>41 059</b>	<b>108 560</b>	<b>(37 701)</b>	<b>146 261</b>	<b>-388%</b>	<b>(50 239)</b>
Transfers and subsidies - capital (monetary allocations)	50 997	46 335	53 041	4 800	8 862	36 806	(27 944)	-76%	53 041
Contributions & Contributed assets	1 562	–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>54 800</b>	<b>50 254</b>	<b>2 802</b>	<b>45 859</b>	<b>117 422</b>	<b>(896)</b>	<b>118 317</b>	<b>-13212%</b>	<b>2 802</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
<b>Surplus/ (Deficit) for the year</b>	<b>54 800</b>	<b>50 254</b>	<b>2 802</b>	<b>45 859</b>	<b>117 422</b>	<b>(896)</b>	<b>118 317</b>	<b>-13212%</b>	<b>2 802</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>79 249</b>	<b>98 450</b>	<b>102 148</b>	<b>9 204</b>	<b>20 344</b>	<b>74 205</b>	<b>(53 860)</b>	<b>-73%</b>	<b>102 148</b>
Capital transfers recognised	60 306	41 078	44 034	2 542	7 182	33 206	(26 025)	-78%	44 034
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	–	38 843	35 255	5 371	8 946	24 919	(15 973)	-64%	35 255
Internally generated funds	<b>18 943</b>	<b>18 529</b>	<b>22 860</b>	<b>1 291</b>	<b>4 232</b>	<b>16 080</b>	<b>(11 848)</b>	<b>-74%</b>	<b>22 860</b>
<b>Total sources of capital funds</b>	<b>79 249</b>	<b>98 450</b>	<b>102 148</b>	<b>9 204</b>	<b>20 359</b>	<b>74 205</b>	<b>(53 845)</b>	<b>-73%</b>	<b>102 148</b>
<b>Financial position</b>									
Total current assets	368 500	272 028	350 801		243 626				350 801
Total non current assets	1 218 624	1 345 582	1 282 608		1 201 062				1 282 608
Total current liabilities	353 304	150 778	393 034		99 392				393 034
Total non current liabilities	160 322	226 140	170 927		145 562				170 927
<b>Community wealth/Equity</b>	<b>1 073 498</b>	<b>1 240 692</b>	<b>1 069 448</b>		<b>1 199 735</b>				<b>1 069 448</b>
<b>Cash flows</b>									
Net cash from (used) operating	76 723	77 840	49 810	56 203	104 083	(36 165)	(140 248)	388%	49 810
Net cash from (used) investing	(79 130)	(98 450)	(102 148)	(9 225)	(10 033)	(73 881)	(63 848)	86%	(101 717)
Net cash from (used) financing	(21 591)	(21 828)	13 451	(442)	(11 633)	10 088	21 722	215%	13 451
<b>Cash/cash equivalents at the month/year end</b>	<b>49 466</b>	<b>68 025</b>	<b>9 740</b>	<b>–</b>	<b>131 044</b>	<b>(51 331)</b>	<b>(182 375)</b>	<b>355%</b>	<b>10 171</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	37 118	10 238	8 859	8 834	232 504	–	–	–	297 554
<b>Creditors Age Analysis</b>									
Total Creditors	1 440	56	11	18	–	–	–	–	1 526

## BITOU LOCAL MUNICIPALITY

### Financial Performance Expenditure by Municipal Vote

#### Revenue by vote

The performance of revenue by vote as at end March 2023 amounts to R630.5 million, this is over performance of 4% when compared to the YTD. The detail on revenue per item can be seen on executive summary.

#### Expenditure by vote

The expenditure by vote as at March amounts R521.9 million. The total expenditure budget is under performing by 19%.

WC047 Bitou - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter										
Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Council		2 918	2 918	2 918	–	–	2 188	(2 188)	-100,0%	2 918
Vote 2 - Office of the Municipal Manager		48 142	55 066	55 165	36 220	129 861	41 374	88 487	213,9%	55 165
Vote 3 - Community Services		128 967	139 714	134 565	13 545	77 541	100 921	(23 380)	-23,2%	134 565
Vote 4 - Corporate Services		276	–	275	(282)	842	206	636	308,6%	275
Vote 5 - Financial Services		177 153	181 221	177 552	13 559	122 772	133 164	(10 392)	-7,8%	177 552
Vote 6 - Economic Development & Planning		22 421	4 202	5 941	2 035	6 303	4 281	2 023	47,3%	5 941
Vote 7 - Engineering Services		467 601	485 908	481 686	37 512	302 098	358 442	(56 344)	-15,7%	481 686
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	847 477	869 028	858 103	102 589	639 418	640 576	(1 158)	-0,2%	858 103
Expenditure by Vote	1									
Vote 1 - Council		7 835	9 773	9 800	655	6 198	7 350	(1 151)	-15,7%	9 800
Vote 2 - Office of the Municipal Manager		(79 405)	30 026	30 495	2 294	19 806	22 871	(3 065)	-13,4%	30 495
Vote 3 - Community Services		243 999	228 348	247 317	18 016	151 676	185 485	(33 809)	-18,2%	247 317
Vote 4 - Corporate Services		67 025	68 794	68 765	4 586	33 493	51 573	(18 080)	-35,1%	68 765
Vote 5 - Financial Services		70 140	66 371	65 039	3 297	35 773	48 782	(13 008)	-26,7%	65 039
Vote 6 - Economic Development & Planning		23 677	24 488	24 371	1 644	17 518	18 278	(759)	-4,2%	24 371
Vote 7 - Engineering Services		454 279	390 974	409 514	26 237	257 531	307 134	(49 603)	-16,2%	409 514
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	787 550	818 774	855 301	56 730	521 996	641 472	(119 475)	-18,6%	855 301
Surplus/ (Deficit) for the year	2	59 927	50 254	2 802	45 859	117 422	(896)	118 317	-13212,1%	2 802

# BITOU LOCAL MUNICIPALITY

## Capital expenditure

WC047 Bitou - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q3 Third Quarter										
Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>Multi-Year expenditure appropriation</b>	<b>2</b>									
Vote 1 - Council		–	–	–	–	–	–	–		–
Vote 2 - Office of the Municipal Manager		–	–	–	–	–	–	–		–
Vote 3 - Community Services		2 428	1 400	1 830	448	529	1 372	(844)	-61%	1 830
Vote 4 - Corporate Services		520	1 804	2 104	7	113	1 578	(1 465)	-93%	2 104
Vote 5 - Financial Services		–	600	–	–	–	–	–		–
Vote 6 - Economic Development & Planning		–	–	–	–	–	–	–		–
Vote 7 - Engineering Services		22 377	44 556	50 705	4 030	8 103	36 366	(28 263)	-78%	50 705
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
<b>Total Capital Multi-year expenditure</b>	<b>4,7</b>	<b>25 324</b>	<b>48 360</b>	<b>54 638</b>	<b>4 484</b>	<b>8 745</b>	<b>39 316</b>	<b>(30 571)</b>	<b>-78%</b>	<b>54 638</b>
<b>Single Year expenditure appropriation</b>	<b>2</b>									
Vote 1 - Council		–	–	–	–	–	–	–		–
Vote 2 - Office of the Municipal Manager		–	–	–	–	–	–	–		–
Vote 3 - Community Services		6 575	9 026	7 985	(309)	1 458	5 989	(4 531)	-76%	7 985
Vote 4 - Corporate Services		2 592	635	235	–	3	176	(174)	-98%	235
Vote 5 - Financial Services		19	–	–	–	–	–	–		–
Vote 6 - Economic Development & Planning		–	–	435	311	311	435	(124)	-28%	435
Vote 7 - Engineering Services		44 739	40 429	38 855	4 718	9 828	28 289	(18 461)	-65%	38 855
Vote 8 - [NAME OF VOTE 8]		–	–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–	–		–
Vote 10 - [NAME OF VOTE 10]		–	–	–	–	–	–	–		–
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–	–		–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–	–		–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–	–		–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
<b>Total Capital single-year expenditure</b>	<b>4</b>	<b>53 925</b>	<b>50 090</b>	<b>47 510</b>	<b>4 720</b>	<b>11 600</b>	<b>34 889</b>	<b>(23 289)</b>	<b>-67%</b>	<b>47 510</b>
<b>Total Capital Expenditure</b>	<b>3</b>	<b>79 249</b>	<b>98 450</b>	<b>102 148</b>	<b>9 204</b>	<b>20 344</b>	<b>74 205</b>	<b>(53 860)</b>	<b>-73%</b>	<b>102 148</b>
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		<b>3 143</b>	<b>3 835</b>	<b>3 135</b>	<b>28</b>	<b>339</b>	<b>2 351</b>	<b>(2 012)</b>	<b>-86%</b>	<b>3 135</b>
Executive and council		–	–	–	–	–	–	–		–
Finance and administration		3 143	3 835	3 135	28	339	2 351	(2 012)	-86%	3 135
Internal audit		–	–	–	–	–	–	–		–
<b>Community and public safety</b>		<b>5 340</b>	<b>8 204</b>	<b>7 623</b>	<b>139</b>	<b>1 398</b>	<b>5 717</b>	<b>(4 319)</b>	<b>-76%</b>	<b>7 623</b>
Community and social services		605	3 930	3 811	(311)	296	2 858	(2 563)	-90%	3 811
Sport and recreation		2 449	3 794	1 487	–	572	1 115	(544)	-49%	1 487
Public safety		2 286	480	2 324	450	531	1 743	(1 212)	-70%	2 324
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
<b>Economic and environmental services</b>		<b>27 344</b>	<b>10 790</b>	<b>10 079</b>	<b>311</b>	<b>871</b>	<b>7 455</b>	<b>(6 584)</b>	<b>-88%</b>	<b>10 079</b>
Planning and development		–	–	435	311	311	435	(124)	-28%	435
Road transport		27 344	10 790	9 644	–	560	7 021	(6 460)	-92%	9 644
Environmental protection		–	–	–	–	–	–	–		–
<b>Trading services</b>		<b>43 422</b>	<b>75 621</b>	<b>81 312</b>	<b>8 727</b>	<b>17 736</b>	<b>58 681</b>	<b>(40 945)</b>	<b>-70%</b>	<b>81 312</b>
Energy sources		11 947	21 116	25 665	2 275	6 789	17 881	(11 092)	-62%	25 665
Water management		14 768	40 579	37 481	3 273	6 018	27 504	(21 485)	-78%	37 481
Waste water management		13 058	12 400	16 670	3 179	4 541	12 175	(7 634)	-63%	16 670
Waste management		3 650	1 526	1 496	–	388	1 122	(734)	-65%	1 496
<b>Other</b>		<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>–</b>
<b>Total Capital Expenditure - Functional Classification</b>	<b>3</b>	<b>79 249</b>	<b>98 450</b>	<b>102 148</b>	<b>9 204</b>	<b>20 344</b>	<b>74 205</b>	<b>(53 860)</b>	<b>-73%</b>	<b>102 148</b>
<b>Funded by:</b>										
National Government		42 019	35 048	35 575	2 231	6 858	26 754	(19 896)	-74%	35 575
Provincial Government		18 287	6 030	8 354	311	324	6 374	(6 050)	-95%	8 354
District Municipality		–	–	104	–	–	78	(78)	-100%	104
Other transfers and grants		–	–	–	–	–	–	–		–
<b>Transfers recognised - capital</b>		<b>60 306</b>	<b>41 078</b>	<b>44 034</b>	<b>2 542</b>	<b>7 182</b>	<b>33 206</b>	<b>(26 025)</b>	<b>-78%</b>	<b>44 034</b>
<b>Public contributions &amp; donations</b>	<b>5</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>–</b>
<b>Borrowing</b>	<b>6</b>	<b>–</b>	<b>38 843</b>	<b>35 255</b>	<b>5 371</b>	<b>8 946</b>	<b>24 919</b>	<b>(15 973)</b>	<b>-64%</b>	<b>35 255</b>
<b>Internally generated funds</b>		<b>18 943</b>	<b>18 529</b>	<b>22 860</b>	<b>1 291</b>	<b>4 232</b>	<b>16 080</b>	<b>(11 848)</b>	<b>-74%</b>	<b>22 860</b>
<b>Total Capital Funding</b>		<b>79 249</b>	<b>98 450</b>	<b>102 148</b>	<b>9 204</b>	<b>20 359</b>	<b>74 205</b>	<b>(53 845)</b>	<b>-73%</b>	<b>102 148</b>

## BITOU LOCAL MUNICIPALITY

### Capital Expenditure Analysis

Capital Expenditure for the month ended 31 March 2023 amounts to R9.2 mil and YTD expenditure as at end of March 2023 amounts to R20.3 mil.

It should be noted that majority of the approved capital projects are at 20% spending which means these projects are under-performing. The expenditure pattern over years indicates that where department fail to meet 25% spending target in the first quarter, its either they will not spend 100% of their allocated budget, therefore resulting in budget being forfeited and adjusted due non-performance. The expected percentage spending at this stage of the financial year is 60%.

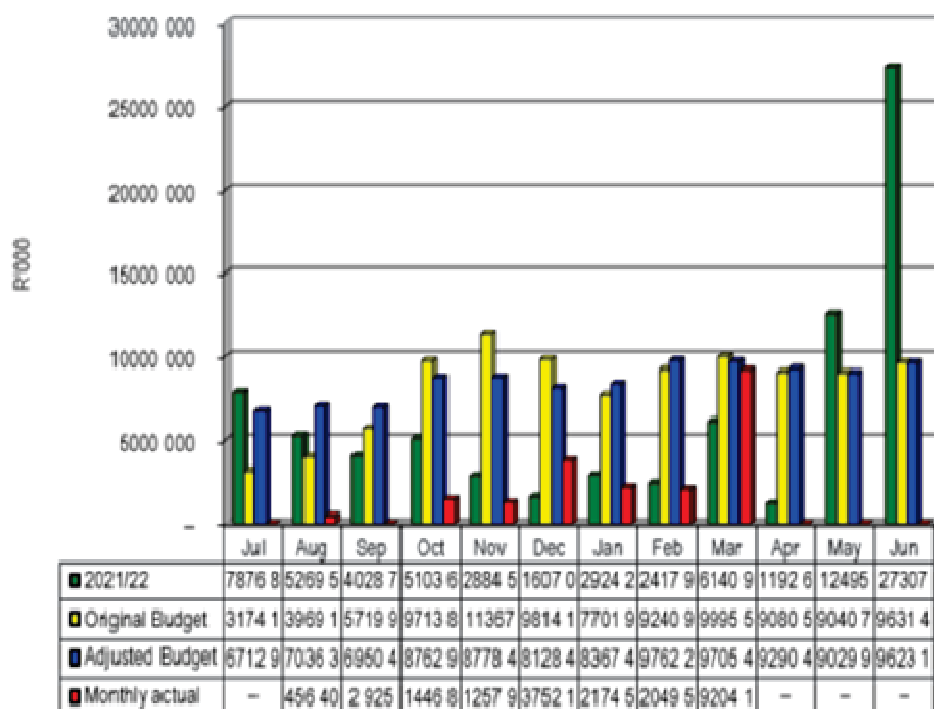
We note that spending has not improved from the previous report however we are still anticipating an improvement in spending for the months ahead. It should be noted that the commitments (shadow balances) loaded on the FMS amounts to R49.3 million, which translates to 48% of the total capital budget still being under shadow. It is crucial to prioritise spending on grants as historic trends in slow spending has shown us that departments tend to go for rollover applications process as they did not fully spend on their projects, and these applications at times get rejected.

### Capital Grants Analysis

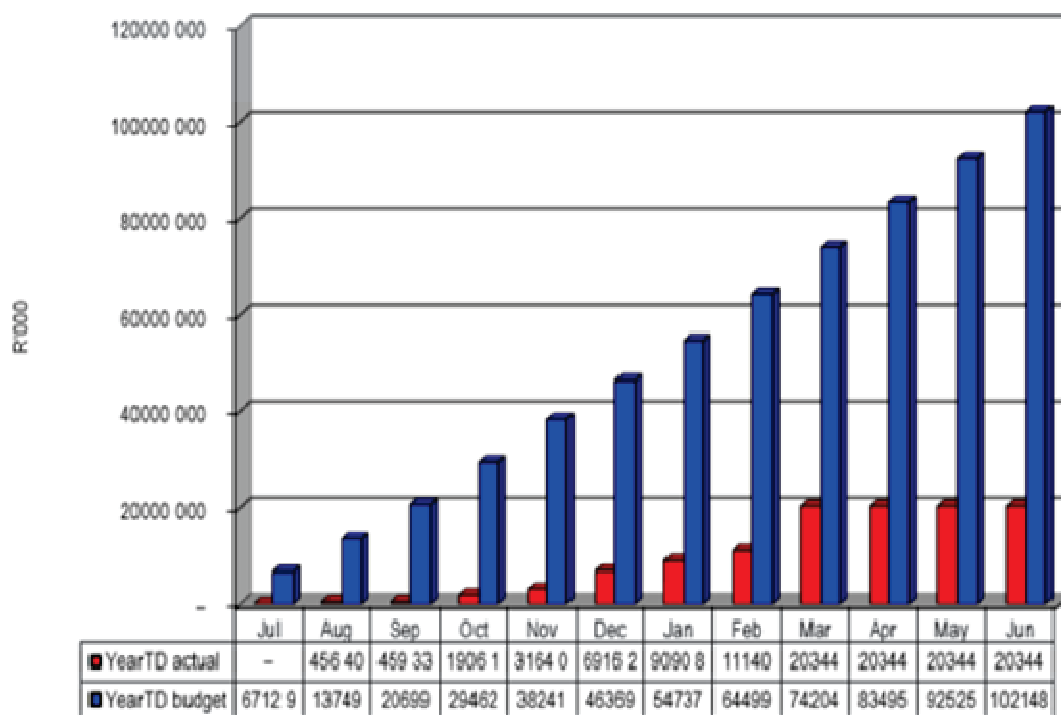
Grants	Original Budget	Amended Budget	Q1-YTD Expenditure	Q2-YTD Expenditure	Q3-YTD Expenditure
<b>MIG</b>	19 572 174.00	20 099 178.00	0	552 975.53	3 181 084.38
<b>INEP</b>	7 580 869.00	7 580 869.00	0	1 348 156.75	2 099 087.45
<b>WSIG</b>	7 894 782.00	7 894 782.00	456 408.64	1 435 181.06	1 577 527.84
<b>HOUSING</b>	6 000 000.00	3 000 000.00	0	6 000 000.00	0
<b>MRF</b>	30 000.00	50 000.00	0	19 190.23	13 064.81
<b>RSEP</b>	0	434 783.00	0	0	310 968.00
<b>COMMUNITY SAFETY INITIATIVE</b>	0	104 348.00	0	0	0
<b>EMERGENCY MUNICIPAL LOADSHEDDING RELIEF GRANT</b>	0	4 869 565.00	0	0	0
<b>BORROWINGS</b>	38 843 300.00	35 255 300.00	0	1 401 245.47	8 945 997.17
<b>AFR</b>	18 528 900.00	22 859 588.00	2 925.29	2 159 818.04	4 345 608.61
<b>TOTAL</b>	<b>R98 450 025.00</b>	<b>R102 148 413.00</b>	<b>R 459 333.93</b>	<b>R6 916 567.08</b>	<b>R20 473 338.26</b>

## BITOU LOCAL MUNICIPALITY

**Chart C1 2022/23 Capital Expenditure Monthly Trend: actual v target**



**Chart C2 2022/23 Capital Expenditure: YTD actual v YTD target**



# BITOU LOCAL MUNICIPALITY

## Statement of Financial Position

WC047 Bitou - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter						
Description	Ref	2021/22	Budget Year 2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	<b>1</b>					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		48 627	27 525	8 190	33 494	8 190
Call investment deposits		–	85 710	1 550	97 550	1 550
Consumer debtors		73 178	112 671	81 130	65 005	81 130
Other debtors		223 387	29 921	243 382	25 056	243 382
Current portion of long-term receivables		9	–	11	9	11
Inventory		23 298	16 201	16 538	22 512	16 538
<b>Total current assets</b>		<b>368 500</b>	<b>272 028</b>	<b>350 801</b>	<b>243 626</b>	<b>350 801</b>
<b>Non current assets</b>						
Long-term receivables		1	–	–	1	–
Investments		9 857	–	9 857	–	9 857
Investment property		12 692	25 663	12 692	12 692	12 692
Investments in Associate		–	–	–	–	–
Property, plant and equipment		1 196 038	1 319 883	1 260 023	1 188 334	1 260 023
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		–	(0)	–	–	–
Other non-current assets		35	35	35	35	35
<b>Total non current assets</b>		<b>1 218 624</b>	<b>1 345 582</b>	<b>1 282 608</b>	<b>1 201 062</b>	<b>1 282 608</b>
<b>TOTAL ASSETS</b>		<b>1 587 124</b>	<b>1 617 610</b>	<b>1 633 409</b>	<b>1 444 689</b>	<b>1 633 409</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		–	(328)	24	–	24
Consumer deposits		9 848	9 948	9 848	10 579	9 848
Trade and other payables		293 275	91 269	292 059	24 533	292 059
Provisions		50 181	49 889	91 103	64 280	91 103
<b>Total current liabilities</b>		<b>353 304</b>	<b>150 778</b>	<b>393 034</b>	<b>99 392</b>	<b>393 034</b>
<b>Non current liabilities</b>						
Borrowing		88 704	104 142	102 151	76 262	102 151
Provisions		71 618	121 998	68 776	69 300	68 776
<b>Total non current liabilities</b>		<b>160 322</b>	<b>226 140</b>	<b>170 927</b>	<b>145 562</b>	<b>170 927</b>
<b>TOTAL LIABILITIES</b>		<b>513 626</b>	<b>376 918</b>	<b>563 961</b>	<b>244 954</b>	<b>563 961</b>
<b>NET ASSETS</b>	<b>2</b>	<b>1 073 498</b>	<b>1 240 692</b>	<b>1 069 448</b>	<b>1 199 735</b>	<b>1 069 448</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		1 054 948	1 114 615	1 050 898	1 181 185	1 050 898
Reserves		18 550	126 077	18 550	18 550	18 550
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2</b>	<b>1 073 498</b>	<b>1 240 692</b>	<b>1 069 448</b>	<b>1 199 735</b>	<b>1 069 448</b>

## BITOU LOCAL MUNICIPALITY

The table above reflects the statement of financial position of the municipality. The total current assets at the end of March 2023 amounts to R 243.6 million compared to R 196.2 million reported in December 2022. This is significant increase from the previous quarter and it is as a result of an increase in the cash, investments and consumer debtors reported. The municipality reports total short-term investments at R97.5 million and cash of R33.5 million in March compared to R60.7 and R43.5 million previously. The municipality reports a positive cashbook balance of R33.5 million.

The current liabilities at the end of the quarter amounts to R99.3 million compared to R97.6 million in the previous quarter. The current ratio for the quarter equates 2.45:1, which is within best practice norms and indicates an improvement in accordance with the turnaround strategy. It should be noted that the current ratio has increased from the 2:1 in December 2022. The higher the current ratio, the more capable the municipality will be to pay its current or short-term obligations

## Cash flow analysis

WC047 Bitou - Table C7 Monthly Budget Statement - Cash Flow - Q2 Second Quarter										
Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		–	159 956	159 956	11 667	76 805	79 978	(3 173)	-4%	(165 597)
Service charges		–	375 118	375 118	46 318	202 833	187 559	15 274	8%	(341 892)
Other revenue		–	38 050	38 050	12 623	29 162	19 025	10 137	53%	11 313
Transfers and Subsidies - Operational		–	153 896	163 835	41 589	94 924	81 917	13 007	16%	86 646
Transfers and Subsidies - Capital		–	46 335	47 441	4 515	18 571	23 721	(5 149)	-22%	(40 911)
Interest		–	4 600	4 600	3 331	13 498	2 300	11 198	487%	4 600
Dividends		–	–	–	–	–	–	–		–
<b>Payments</b>										
Suppliers and employees		–	(644 455)	(644 455)	(79 052)	(364 623)	(322 228)	42 396	-13%	(591 504)
Finance charges		–	(8 700)	(8 700)	(4 279)	(4 694)	(4 350)	344	-8%	–
Transfers and Grants		–	(4 750)	(4 750)	(16)	(3 430)	(2 375)	1 055	-44%	–
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		–	120 049	131 094	36 696	63 047	65 547	2 500	4%	(1 037 345)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	9 857	9 857	–	9 857	0%	–
<b>Payments</b>										
Capital assets		–	(98 450)	(107 711)	(3 752)	(6 925)	(53 855)	(46 930)	87%	(107 711)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		–	(98 450)	(107 711)	6 105	2 932	(53 855)	(56 787)	105%	(107 711)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	–	–	18	509	–	509	0%	–
<b>Payments</b>										
Repayment of borrowing		–	(21 828)	(21 828)	(8 340)	(10 813)	(10 914)	(101)	1%	–
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		–	(21 828)	(21 828)	(8 322)	(10 304)	(10 914)	(610)	6%	–
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		–	(229)	1 555	34 479	55 675	778			(1 145 055)
Cash/cash equivalents at beginning:		–	110 464	110 464		48 627	110 464			48 627
Cash/cash equivalents at month/year end:		–	110 234	112 019		104 302	111 241			(1 096 428)

The municipality is reporting a positive R56.2 million on monthly actual net cash from operating activities. A significant increase from the actual net cash from operating activities for December 2022 that amounted to R36.6 million. These are mostly month to month operating expenses and operating income.

## BITOU LOCAL MUNICIPALITY

Monthly actual net cash (**used**) on investing activities is reported at R9.2 million is mostly influenced by spending on capital projects, expenditure is expected to increase in the next quarter.

The net cash (**used**) for financing activities are mostly influenced by the repayment of loans. The repayment of loans as at March 2023 amounts to R442 000 after the bi-annual redemption of December 2022 amounting to R10.7 million.

June 2023 Future Payments:						R	11 605 957,32
Bank/ Loan Reference	Amount to Date	Future Payment Date	Interest Amount	Redemption Amount	Total to Date		
4584- 2016 2016	From: 01 June 2016	01 June 2016	R 488 378.75	R 1 250 019.87	R 1 738 398.62		
4584- 2016 2017	From: 01 June 2016	01 June 2016	R 713 789.85	R 1 250 762.88	R 1 964 552.73		
Sub to Finance: 1st Jul 01						R	3 661 777,40
0584- 199487 1	From: 01 June 2016	01 June 2016	R 654 419.87	R 844 975.65	R 1 499 395.52		
0584- 199487 2	From: 01 June 2016	01 June 2016	R 25 484.22	R 1 65 912.55	R 1 91 396.77		
Sub to Finance: 1st Jul 01						R	1 894 158,44
R4 587504	STANDARD BANK- 191214812	From: 01 June 2016	01 June 2016	R 355 858.61	R 1 111 914.16	R 1 467 772.77	
R4 587543	STANDARD BANK- 191215551	From: 01 June 2016	01 June 2016	R 500 782.45	R 870 131.88	R 1 371 914.33	
R4 587555	STANDARD BANK- 191215557	From: 01 June 2016	01 June 2016	R 157 114.13	R 559 476.33	R 716 590.46	
Sub to Finance: 1st Jul 01						R	3 513 617,99
1603944- 2017 2018	From: 01 June 2016	01 June 2016	R 1 781 457.54	R 1 244 945.25	R 3 026 402.79		
Sub to Finance: 1st Jul 01						R	1 335 403,49

The municipality reports cash and cash equivalents amounting to R131 million, this includes cash at bank and short-term investment

# BITOU LOCAL MUNICIPALITY

## Section 5 – Debtors’ analysis

### 5.1 Supporting Table SC3

WC047 Bitou - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q2 Second Quarter

Supporting Table 006 Monthly Budget Statement - Age Debtors - 2022/23 Quarter 1													
Description	NT Code	Budget Year 2022/23									Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	6 218	3 071	2 946	3 031	59 874	-	-	-	75 139	62 905	7 659	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	8 996	794	609	511	14 857	-	-	-	25 766	15 367	157	-
Receivables from Non-exchange Transactions - Property Rates	1400	7 789	1 759	1 349	1 208	40 449	-	-	-	52 554	41 657	25	-
Receivables from Exchange Transactions - Waste Water Management	1500	5 118	2 901	2 826	2 728	75 351	-	-	-	88 923	78 079	8 645	-
Receivables from Exchange Transactions - Waste Management	1600	3 000	1 854	1 654	1 613	44 355	-	-	-	52 475	45 968	5 023	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	269	385	66	85	(12 788)	-	-	-	(11 983)	(12 702)	67	-
Total By Income Source	2000	31 389	10 763	9 449	9 175	222 099	-	-	-	282 875	231 274	21 576	-
2021/22 - totals only										-	-		
Debtors Age Analysis By Customer Group													
Organs of State	2200	438	71	74	62	413	-	-	-	1 058	475	-	-
Commercial	2300	2 558	454	398	516	8 549	-	-	-	12 475	9 065	-	-
Households	2400	28 393	10 238	8 976	8 598	213 137	-	-	-	269 342	221 735	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	31 389	10 763	9 449	9 175	222 099	-	-	-	282 875	231 274	-	-

### Debtor’s age analysis

The debtors’ book of the municipality reflects R 232.5 million on outstanding debtors older than 121 days and a total outstanding amount of R297.5 million with total write-offs amounting to R11 million for the quarter. Total debtors has increased by R14.6 million compared to the previous quarter.

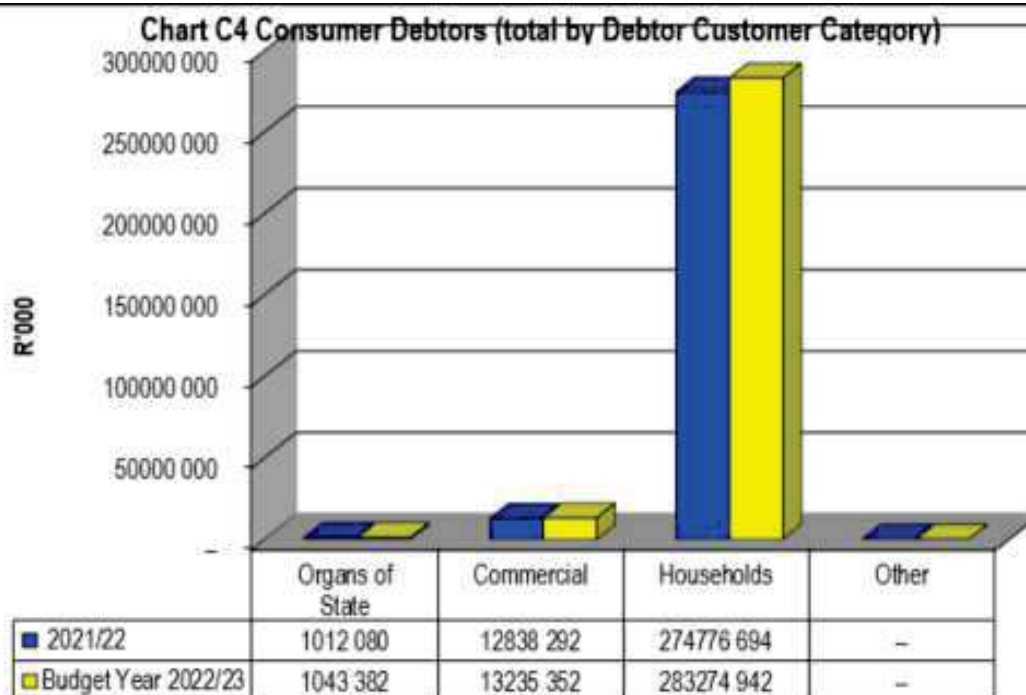
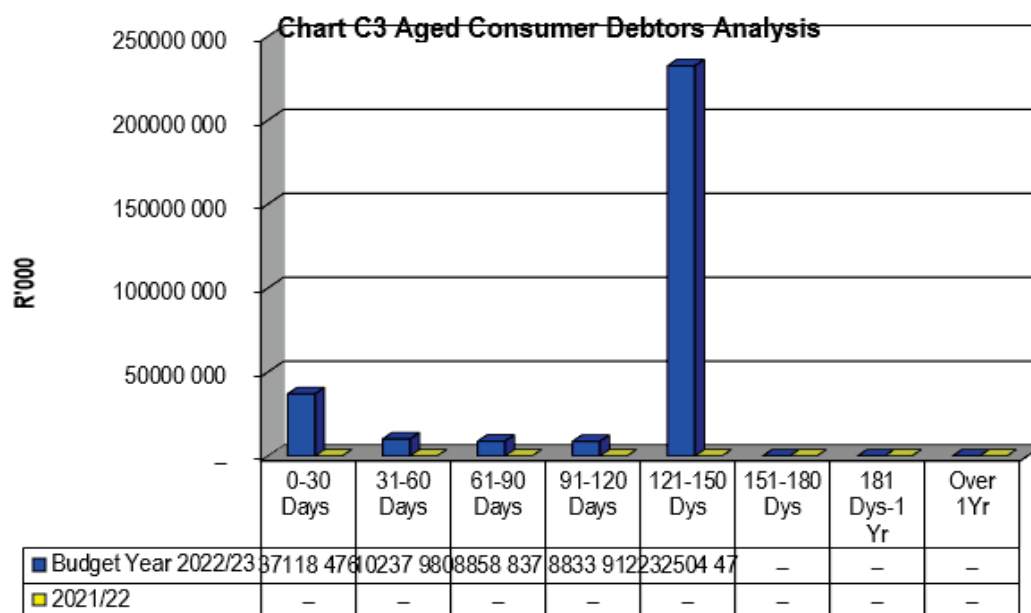
The contributors to the outstanding debt remain the household debt which represent 95.2% of total debt, followed by businesses with 4.4% and organs of state contributing 0.4%

The municipality has monthly debt collection strategies to help ensure that outstanding revenue is collected, which includes blocking prepaid electricity for users in arears and applying water restrictions in arears where Eskom is the electricity distributor. Customers are informed prior to these actions being implement by way of a disconnection notice. Disconnection notices are sent monthly out to all customers with outstanding accounts after the due date which is 7<sup>th</sup> of every month.

The collection rate for the month of March 2023 is 83.44%. See below debtor payment percentage achieved from January 2023 until March 2023

## BITOU LOCAL MUNICIPALITY

DEBT OR PAYMENT % ACHIEVED				
DETAILS	Jan-23	Feb-23	Mar-23	Annual
Gross Debtors Opening Balance	282 874 887.42	290 878 936.15	293 848 006.21	278 242 506.48
Billed Revenue	55 760 327.81	58 670 020.53	54 254 605.18	491 483 901.66
Gross Debtors Closing Balance	290 878 936.15	293 848 006.21	297 553 676.20	297 553 676.20
Bad Debt Written off	-	5 692 985.22	5 279 833.00	66 539 636.64
Payment received	47 756 279.08	48 007 965.25	45 269 102.17	405 633 095.30
Billed Revenue	55 760 327.81	58 670 020.53	54 254 605.18	491 483 901.66
% Debtor payment achieved	85,65%	84,71%	83,44%	83%



## Section 6 – Creditors' age analysis

### 6.1 Supporting Table SC4

Table SC4 reflects the trade creditors

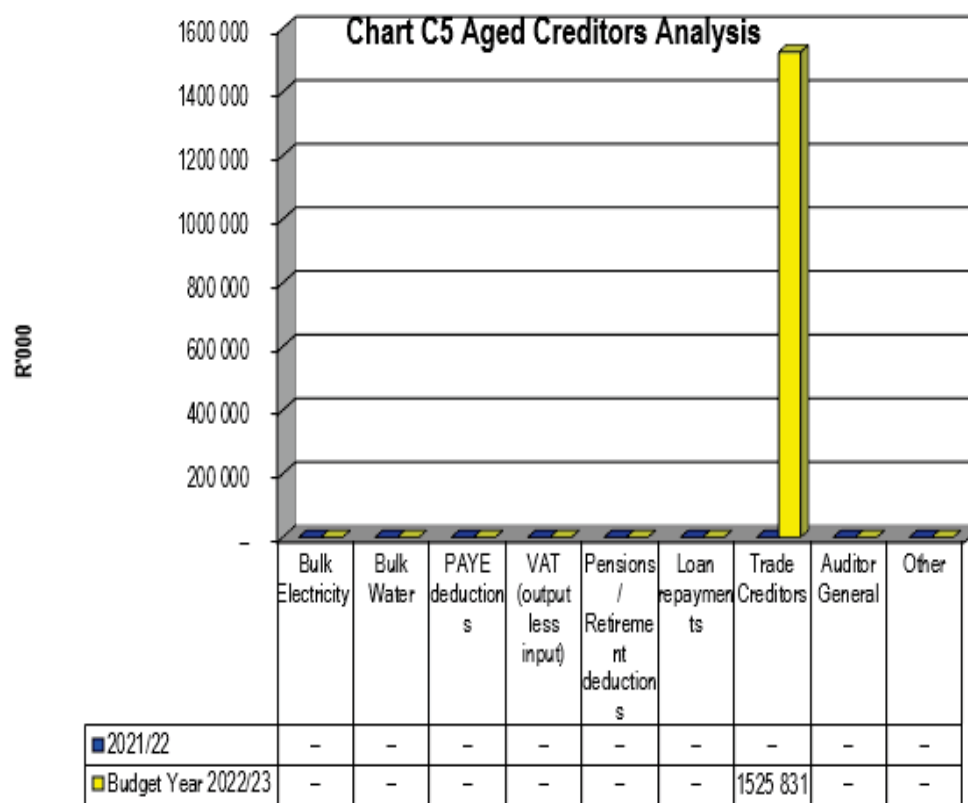
WC047 Bitou - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter											
Description R thousands	NT Code	Budget Year 2022/23									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
<b>Creditors Age Analysis By Customer Type</b>											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	1 440	56	11	18	-	-	-	-	1 526	-
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-
<b>Total By Customer Type</b>	<b>1000</b>	<b>1 440</b>	<b>56</b>	<b>11</b>	<b>18</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1 526</b>	<b>-</b>

### Creditors Age Analysis

The municipality reports a total amount of R1.5 million on trade creditors in March 2023 compared to R1.7 million reported in December 2022.

Trade creditors older than 30 days amounts to R29 000, which is stock for which the invoice has been received but is queried. The amount on the invoice is more than the order and user department is liaising with supplier to correct the invoices.

## BITOU LOCAL MUNICIPALITY



# BITOU LOCAL MUNICIPALITY

## Section 7 – Investment portfolio analysis

### 7.1 Supporting Table SC5

WC047 Bitou - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q3 Third Quarter									
Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
<b>R thousands</b>									
<b>Municipality</b>									
Standard Bank: 48-860-7000-068		Call deposit	Call deposit	Call deposit	17	-100,3376712	5 121	(5 138)	–
First National Bank: 63026047787		Call deposit	Call deposit	Call deposit	16	-100,3112328	5 118	(5 134)	–
Nedbank: 03/7881052406/000101		Call deposit	Call deposit	Call deposit	–	-100	5 120	(5 120)	–
Nedbank: 1766000029		180 days	Fixed deposit	19/09/2023	–		–	14 000	14 000
Absa Bank: 2080981838		90 days	Fixed deposit	21/06/2023	–		–	20 000	20 000
Standard Bank: 488607000-070		61 days	Fixed deposit	14/04/2023	–	0	7 300	–	7 300
Standard Bank: 488607000-071		90 days	Fixed deposit	16/05/2023	–	0	6 200	–	6 200
Absa Bank: 9377092408		Call deposit	Call deposit	Call deposit	81	-100	10 329	(10 329)	–
Absa Bank: 2080918839		120 days	Fixed deposit	15/06/2023	–	0	14 200	–	14 200
Absa Bank: 2080917621		120 days	Fixed deposit	15/06/2023	–		7 300	–	7 300
Nedbank: 03/7881052406/000102		182 days	Fixed deposit	24/04/2023	–		6 750	–	6 750
Standard Bank: 488607000-073		92 days	Fixed deposit	22/06/2023	–		–	11 800	11 800
Standard Bank: 488607000-072		92 days	Fixed deposit	22/06/2023	–		–	10 000	10 000
<b>Municipality sub-total</b>					<b>114</b>		<b>67 438</b>	<b>30 079</b>	<b>97 550</b>

### Investment portfolio analysis

The municipality has investment with a total value of R97.5 million as at March 2023. Interest earned on fixed deposits will only be recognised upon maturity.

## Section 8 – Grant Performance

### 8.1 Supporting Table SC6

Grant Description	Year- To-Date Actual Balance (M09)
WATER SERVICES INFRASTRUCTURE GRANT	2 657 241,17
LOCAL GOVERNMENT, WATER AND RELATED SETA	732 750,54
EXPANDED PUBLIC WORKS PROGRAMME INTEGRATED GRANT	1 790 368,47
LOCAL GOVERNMENT FINANCIAL MANAGEMENT GRANT	305 767,80
EQUITABLE SHARE	129 019 000,00
HUMAN SETTLEMENT DEVELOPMENT - OPERATIONAL	1 708 642,82
COMMUNITY DEVELOPMENT WORKERS (CDW) - OPERATIONAL	14 510,80
COMMUNITY LIBRARY SERVICES - OPERATIONAL	1 194 436,75
LOCAL GOVERNMENT PUBLIC EMPLOYMENT SUPPORT - OPERATIONAL	127 770,70
LIBRARY SERVICES REPLACEMENT FUNDING FOR MOST VULNERABLE B3 MUNICIPALITIES - OP	9 216 490,63
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT	2 399 420,19
MUNICIPAL INFRASTRUCTURE GRANT	3 537 622,03
REGIONAL SOCIAL ECONOMIC PROJECTS (RSEP)	248 270,24
THUSONG SERVICES CENTRES	980,00

**152 953 272,14**

The table above reflects the income recognition done up until the month of March 2023. Transfers and subsidies amount to R 152.9 million, which includes capital and operational grants.

Grant Description	Year- To-Date Actual Balance (M09)
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT: RECEIPTS	8 718 000,00
MUNICIPAL INFRASTRUCTURE GRANT: RECEIPTS	20 192 260,92
WATER SERVICES INFRASTRUCTURE GRANT: RECEIPTS	6 579 000,00
LOCAL GOVERNMENT, WATER AND RELATED SETA: RECEIPTS	269 759,30
LIBRARY SERVICES REPLACEMENT FUNDING FOR MOST VULNERABLE B3 MUNICIPALITIES	9 572 000,00
EQUITABLE SHARE	129 019 000,00
LOCAL GOVERNMENT FINANCIAL MANAGEMENT GRANT: RECEIPTS	1 721 000,00
EXPANDED PUBLIC WORKS PROGRAMME INTEGRATED GRANT: RECEIPTS	753 043,49
THUSONG SERVICES CENTRES - OPERATIONAL: RECEIPTS	150 000,00
COMMUNITY LIBRARY SERVICES	2 295 000,00
COMMUNITY DEVELOPMENT WORKERS	19 000,00
WESTERN CAPE MUNICIPAL ENERGY RESILIENCE (WC MER)	600 000,00

**179 888 063,71**

The table above reflects the grant receipts up until March 2023.

## Municipal manager's quality certification

### *Municipal manager's quality certification*

*An in-year report must be covered by a quality certificate in the format described below:*

### QUALITY CERTIFICATE

I, **Mbulelo Memani**, the Municipal Manager of Bitou Local Municipality, hereby certify that  
- (mark as appropriate)

- ☐ The monthly budget statement
- ☒ Quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ Mid-year budget and performance assessment

For the quarter ending 31 March 2023 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Signature



Print Name: Mr. M Memani

Municipal Manager of Bitou Local Municipality – WC047

Date

17 April 23

**Bitou Municipality**  
**Top Layer SDBIP Report Q3 (01 January - 31 March 2023)**

KPI Ref	Responsible Directorate	KPI	Unit of Measurement	Source of Evidence	Quarter ending March 2023					Overall Performance for Quarter ending March 2023 to Quarter ending March 2023		
					Target	Actual	R	Performance Comment	Corrective Measures	Target	Actual	R
TL1	Office of the Municipal Manager	Submit the Risk Based Audit Plan (RBAP) for the 2023/24 financial year to the Audit Committee by 30 June 2023	Risk Based Audit Plan compiled and submitted to the Audit Committee	Agenda of the of Audit Committee	0	0	N/A			0	0	N/A
TL2	Office of the Municipal Manager	Complete 90% of audits as scheduled in the RBAP applicable for 2022/23 by 30 June 2023 (Actual audits completed divided by the audits scheduled for the year) x100	% of audits completed	Minutes of Audit Committee	45%	62%	G2	[D46] Chief Audit Executive: Plan 57% Executed on 28 February 2023 (February 2023) [D46] Chief Audit Executive: As reported in the Monthly report to the MM (March 2023)		45%	62%	G2
TL3	Office of the Municipal Manager	Complete the annual risk assessment for 2023/24 and submit to the RMC by 30 June 2023	Risk assessment submitted to the RMC	Agenda and attendance register of the RMC	0	0	N/A			0	0	N/A
TL4	Office of the Municipal Manager	Review and submit the 5th generation IDP for the 2023/24 financial year to Council by 31 May 2023	Draft IDP compiled and submitted to Council	Agenda of the Council meeting	0	0	N/A			0	0	N/A
TL5	Office of the Municipal Manager	Cascade Individual Performance Management to all appointed Managers excluding vacant positions reporting to Senior Managers by 30 October 2022	Percentage of agreements completed by 30 October 2022	Signed PMS agreements	0	100	B	[D49] PMS Manager: Performance Agreements were done for all appointed Managers. (March 2023)		0	100	B
TL6	Office of the Municipal Manager	Conduct the Mid-year Performance Evaluations of the section 57's employees by 28 February 2023	Number of evaluations completed bi-annually	Evaluation reports submitted to Council	0	1	B	[D50] PMS Manager: Mid-year 2022/23 and Full-year 2021/2022 was done on 08 February 2023 (February 2023)		0	1	B
TL7	Office of the Municipal Manager	Spend 90% of the municipal capital budget on capital projects by 30 June 2023 ((Actual amount spent on projects /Total amount budgeted for capital projects)x100)	% budget spent	Report from the financial system	60%	20%	R	[D51] Municipal Manager: The current spending is at 20% (March 2023)	[D51] Municipal Manager: The expenditure will improve in the coming months. (March 2023)	60%	20%	R
TL8	Financial Services	Provide subsidies for free basic services to indigent households as at 30 June 2023	Number of indigent households receiving subsidies for free basic services as per Financial System	Report from the financial system	0	0	N/A			0	0	N/A
TL9	Financial Services	Number of residential properties with piped water which are connected to the municipal water infrastructure network and billed for the service as at 30 June 2023	Number of residential properties billed for piped water	Report from the financial system	0	0	N/A			0	0	N/A
TL10	Financial Services	Number of residential properties with electricity which are connected to the municipal electrical infrastructure network(credit and prepaid electrical metering and excluding Eskom areas) and billed for the service as at 30 June 2023	Number of residential properties billed credit meter and prepaid meters connected to the network	Report from the financial system	0	0	N/A			0	0	N/A
TL11	Financial Services	Number of residential properties with sanitation services to which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2023	Number of residential properties which are billed for sewerage	Report from the financial system	0	0	N/A			0	0	N/A
TL12	Financial Services	Number of residential properties for which refuse is removed once per week and billed for the service as at 30 June 2023	Number of residential properties which are billed for refuse removal	Report from the financial system	0	0	N/A			0	0	N/A
TL13	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lese) / (Total Operating Revenue - Operating Conditional Grant) x 100	% of debt revenue	Report from the financial system	0%	0%	N/A			0%	0%	N/A
TL14	Financial Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 ((Total outstanding service debtors/ revenue received for services)x100)	% of outstanding service debtors	Report from the financial system	0%	0%	N/A			0%	0%	N/A

TL15	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) as per Circular 71	Number of months it takes to cover fix operating expenditure with available cash	Section 71 reports and Annual Financial statements	0	0	N/A			0	0	N/A
TL16	Financial Services	Achieve a debtor payment percentage of 90% by 30 June 2023 (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	% debtor payment achieved	Section 71 reports and Annual Financial statements	0%	0%	N/A			0%	0%	N/A
TL19	Engineering Services	Limit unaccounted for water to less than 30% by 30 June 2023 ((Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100)	% water losses	Section 71 reports and Annual Financial statements	0%	0%	N/A			0%	0%	N/A
TL20	Engineering Services	Limit unaccounted for electricity to less than 10% as at 30 June 2023 ((Number of units purchased - Number of units Sold (incl free basic electricity) / Number of units purchased) X100)	% unaccounted electricity	Section 71 reports and Annual Financial statements	0%	0%	N/A			0%	0%	N/A
TL21	Corporate Services	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan by 30 June 2023 ((Number of people from employment equity target groups	% of people employed	Signed-off employment equity report	0%	0%	N/A			0%	0%	N/A
TL22	Corporate Services	Spend 0.10% of operational budget on training by 30 June 2023 ((Actual total training expenditure divided by total operational budget)x100)	% budget spent	Expenditure report	0%	0.14%	B	[D194] Manager HR Administration: Training % Q3 Formula = Training actuals Total Operating Expenditure Budget = 1,155,544.42 855,300,894.00 Q3 Spending % = 0.14% (March 2023)		0%	0.14%	B
TL23	Corporate Services	Conduct a comprehensive customer survey in the Greater Plettenberg Bay area by 30 June 2023	Customer survey conducted	Audited survey documentation with a summary signed off by the HOD Corporate Services	0	0	N/A			0	0	N/A
TL24	Corporate Services	Review 5 human resources policies in line with the budget and submit to Council by 30 June 2023	Number of human resource policies submitted to Council	Proof of submission to Council	0	0	N/A			0	0	N/A
TL25	Corporate Services	Review the "System of Operational Delegations" and submit to Council by 30 June 2023	System of operational delegations submitted to Council	Proof of submission to Council	0	0	N/A			0	0	N/A
TL26	Corporate Services	Review the Micro-Organisational Structure and submit to Council by 30 June 2023	Micro organisational structure submitted to Council	Proof of submission to Council Administration	0	0	N/A			0	0	N/A
TL27	Corporate Services	Draft and submit a Regulation 890 and Guideline 891 Implementation Plan by 31 July 2022	Implementation Plan submitted to Council	Proof of submission to Council Administration	0	0	N/A			0	0	N/A

TL28	Engineering Services	Spend 90% of the approved capital budget for Waste Water services by 30 June 2023 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet)	% budget spent	Proof of submission to Council	60%	23%	R	[D253] Manager: Water & Quality Control: 23% Capital actual expenditure (March 2023)	[D253] Manager: Water & Quality Control: Appointment of service provider for security fencing still in SCM Evaluation process, contractor still to be appointed. Majority of capital funds committed, and orders were issued indicated as shadow balance on financial system (March 2023)	60%	23%	R
TL29	Engineering Services	Spend 90% of the approved capital budget for Electrical & Mechanical services by 30 June 2023 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet)	% budget spent	Proof of submission to Council	60%	26%	R	[D254] Manager Electrical Mechanical Engineering: Target not met (March 2023)	[D254] Manager Electrical Mechanical Engineering: due to slow progress of materials on various projects. If shadow is included, the balance is at 95.31% committed. All projects in progress and will reach completion by end of Financial year. (March 2023)	60%	26%	R
TL30	Engineering Services	Spend 90% of the approved capital budget for Water services by 30 June 2023 {(Total actual capital expenditure /Total capital amount budgeted)x100} (excluding Fleet)	% budget spent	Financial expenditure report	60%	36%	R	[D255] Manager: Water & Quality Control: 36% Actual expenditure excluding shadow balances. (March 2023)	[D255] Manager: Water & Quality Control: Contractor for Upgrade Clearwater pump station 6 weeks behind program due to delay in relocation of existing services on site. Issue was discussed at last site meeting, contractor to expedite work. (March 2023)	60%	36%	R
TL31	Engineering Services	Spend 90% of the approved capital budget for Roads & Storm Water services by 30 June 2023 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet)	% budget spent	Financial expenditure report	60%	6%	R	[D256] Manager Roads, Transport and Stormwater Maintenance: The contractor was recently awarded and the progress will be more in the next months (March 2023)	[D256] Manager Roads, Transport and Stormwater Maintenance: The contractor was recently awarded and the progress will be more in the next months (March 2023)	60%	6%	R
TL32	Engineering Services	Spend 100% of MIG Funding allocation by 30 June 2023 {(Total actual MIG expenditure /Total MIG amount budgeted)x100}	% budget spent	DCOG expenditure report	60%	16%	R	[D257] Manager Programme Management: The expenditure is currently at 16% but with shadow balances included it totals to 64% which will be spend in the coming months (March 2023)	[D257] Manager Programme Management: acceleration plans to be drafted. The expenditure is currently at 16% but with shadow balances included it totals to 64% which will be spend in the coming months (March 2023)	60%	16%	R
TL33	Engineering Services	Conduct 700 potential electricity theft investigations annually 30 June 2023	Number of inspections conducted	Monthly audit report	175	290	B	[D258] Manager Electrical Mechanical Engineering: Target met (March 2023)		175	290	B
TL34	Community Services	Create 200 job opportunities in terms of the EPWP by 30 September 2022	Number of job opportunities created	Reports to the National Department of Public Works	0	0	N/A			0	0	N/A
TL35	Engineering Services	Spend 90% of the budget allocated for the construction of Ebenezer New Bulk Water (Portion 20) by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	60%	44%	R	[D259] Manager Programme Management: The expenditure is currently at 44% but with shadow balances included it totals to 100% which will be spend in the coming months (March 2023)	[D259] Manager Programme Management: Expenditure will drastically improve by mid-May when the instillation and commissioning take place. (March 2023)	60%	44%	R
TL36	Engineering Services	Spend 90% of the budget allocated for the installation of 20MVA 66/ 11kv at Kwanokhutula substation (INEP) by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	60%	8%	R	[D260] Manager Electrical Mechanical Engineering: Target not met (March 2023)	[D260] Manager Electrical Mechanical Engineering: Contractor has been appointed in October 2022 already. Due to the nature of the project, all equipment ordered had long lead times and the anticipated delivery dates were middle of April 2023. The equipment has been delivered and project is gaining fast momentum. Invoice of R500k has already been submitted for processing. The remaining works will be completed by end of financial year. (March 2023)	60%	8%	R
TL37	Engineering Services	Spend 90% of the budget allocated for the upgrade of the Kurland WTW ( from 0.6ml to1.2ml) by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	60%	20%	R	[D261] Manager Programme Management: The expenditure is currently at 20% but with shadow balances included it totals to 95% which will be spend in the coming months. (March 2023)	[D261] Manager Programme Management: Consultant and contractor been informed that expenditure should improve and that 100% of allocation be spent by end June 2023. (March 2023)	60%	20%	R
TL38	Engineering Services	Spend 95% of the budget allocated for the Plett WTW New Clear Water Pumpstation by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	69%	10%	R	[D262] Manager Programme Management: The expenditure is currently at 10% but with shadow balances included it totals to 60% which will be spend in the coming months. (March 2023)	[D262] Manager Programme Management: Progress / acceleration plans to be explored and discussed at site meeting. (March 2023)	69%	10%	R

TL39	Engineering Services	Spend 90% of the budget allocated for the stormwater upgrades by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	60%	5%	R	[D263] Manager Roads, Transport and Stormwater Maintenance: The contractor was recently awarded and the progress will be more in the next months (March 2023)	[D263] Manager Roads, Transport and Stormwater Maintenance: The contractor was recently awarded and the progress will be more in the next months (March 2023)	60%	5%	R
TL40	Engineering Services	Spend 95% of the budget allocated for the upgrade of the Bossiesgif sports facility by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	60%	78%	G2	[D264] Manager Programme Management: The expenditure is currently at 78% but with shadow balances included it totals to 82% which will be spend in the coming months. (March 2023)		60%	78%	G2
TL41	Engineering Services	Spend 90% of the budget allocated for the electrification of informal settlements( Bossiesgif; Qolweni and Kurland) by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	Financial expenditure reports	90%	44.71%	R	[D265] Manager Electrical Mechanical Engineering: Target not met (March 2023)	[D265] Manager Electrical Mechanical Engineering: Contractor has been delayed due to human settlements project coinciding with the affected area of work. The program projected a completion date of end February 2023, however due to the delays it has been shifted to end May 2023. Contractor currently onsite working on completing the project (March 2023)	90%	44.71%	R
TL42	Community Services	Compile and submit an establishment report for the budget expenditure and progress made in terms of the upgrade on the New Horizon Community Hall by 30 June 2023	Establishment report compiled and submitted to Council	Proof of submission to Council	0	0	N/A			0	0	N/A
TL44	Community Services	Review and submit the Housing pipeline to Council by 31 May 2023	Housing pipeline reviewed and submitted to Council	Proof of submission to Council	0	1	B	[D353] Manager: Housing and Beaches: Council is constantly updated on the Housing Pipeline (February 2023) [D353] Manager: Housing and Beaches: Pipeline Projects have been presented to both Council and National Department of Human Settlements (March 2023)		0	1	B
TL45	Community Services	Review and submit the Disaster Management Plan to Council by 31 May 2023	Disaster Management Plan reviewed and submitted to Council	Proof of submission to Council	0	0	N/A			0	0	N/A
TL46	Community Services	Spend 90% of the allocated capital budget for the purchase of 20 skip bins by 30 June 2023{(Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	Financial expenditure reports	0%	0%	N/A			0%	0%	N/A
TL48	Planning and Development	Submit the reviewed Spatial Development Framework (SDF) to Council by 31 May 2023	Spatial Development Framework (SDF) submitted to Council	Proof of submission to Council Administration	0	0	N/A			0	0	N/A
TL49	Planning and Development	Establish the Municipal Planning Tribunal and submit to Council for consideration by 28 February 2023	Municipal Planning Tribunal establishment item submitted to Council	Proof of submission to Council Administration	1	1	G	[D381] Manager: Land Use Management: KPI met (March 2023)		1	1	G
TL50	Planning and Development	Review the Central Beach Launch Site Environmental Management Plan and submit to Council for consideration by 30 November 2022	Central Beach Launch Site Environmental Management Plan submitted to Council	Proof of submission to Council Administration	0	0	N/A			0	0	N/A
TL51	Planning and Development	Develop the LED Chapter (2023/24) and submit to Council for consideration by 31 May 2023	LED Chapter submitted to Council	Proof of submission to Council Administration	0	0	N/A			0	0	N/A
TL52	Planning and Development	Develop the LED Chapter Implementation Plan (2022/23) and submit to Council for consideration by 30 September 2022	LED Chapter Implementation Plan submitted to Council	Proof of submission to Council Administration	0	0	N/A			0	0	N/A
TL53	Office of the Municipal Manager	Conduct the Final Performance Evaluation of the section 57's employees for the 2021/2022 by 30 December 2022	Number of evaluations completed		0	1	B	[D385] Municipal Manager: The Final Performance Evaluations was done on 8 February 2023 (March 2023)		0	1	B

Overall Summary of Results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	28
R	KPI Not Met	0% <= Actual/Target <= 74.999%	12
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	2
B	KPI Extremely Well Met	150.000% <= Actual/Target	6
Total KPIs:			49