

Municipal annual budgets and MTREF & supporting tables

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National Treasury
REPUBLIC OF SOUTH AFRICA

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Preparation Instructions

Municipality Name:

CFO Name:

Tel:

Fax:

E-Mail:

Budget for MTREF starting:

Budget Year: 2024/25

Does this municipality have Entities?

If YES: Identify type of report:

LGDB Export

Name Votes & Sub-Votes

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Organisational Structure Votes	Complete Votes & Sub-Votes	Select Org. Structure
Vote 1 - Council	Vote 1 Council	1,1 - Office of the Mayor
Vote 2 - Office of the Municipal Manager	1,1 Office of the Mayor	1,2 - Office of the Deputy Mayor
Vote 3 - Community Services	1,2 Office of the Deputy Mayor	1,3 - Office of the Speaker
Vote 4 - Corporate Services	1,3 Office of the Speaker	1,4 - Office of the Executive Council
Vote 5 - Financial Services	1,4 Office of the Executive Council	1,5 - Council General
Vote 6 - Economic Development & Planning	1,5 Council General	
Vote 7 - Engineering Services	1,6 [Name of sub-vote]	
Vote 8 - [NAME OF VOTE 8]	1,7 [Name of sub-vote]	
Vote 9 - [NAME OF VOTE 9]	1,8 [Name of sub-vote]	
Vote 10 - [NAME OF VOTE 10]	1,9 [Name of sub-vote]	
Vote 11 - [NAME OF VOTE 11]	1,10 [Name of sub-vote]	
Vote 12 - [NAME OF VOTE 12]	Vote 2 Office of the Municipal Manager	2,1 - Municipal Manager; Executive Support
Vote 13 - [NAME OF VOTE 13]	2,1 Municipal Manager; Executive Support	2,2 - Internal Audit
Vote 14 - [NAME OF VOTE 14]	2,2 Internal Audit	2,3 - Governance and Compliance: Risk Management & Compliance
Vote 15 - [NAME OF VOTE 15]	2,3 Governance and Compliance: Risk Management & Compliance	2,4 - Governance and Compliance: IDP
	2,4 Governance and Compliance: IDP	2,5 - Governance and Compliance: Performance Management
	2,5 Governance and Compliance: Performance Management	2,6 - Program Management Office
	2,6 Program Management Office	2,7 - Office of the Political Office Bearers
	2,7 Office of the Political Office Bearers	
	Vote 3 Community Services	3,1 - Director; Executive Support
	3,1 Director; Executive Support	3,2 - Traffic Management Services
	3,2 Traffic Management Services	3,3 - Law Enforcement Services
	3,3 Law Enforcement Services	3,4 - Fire & Rescue Services
	3,4 Fire & Rescue Services	3,5 - Disaster Management: CCTV & Security Administration
	3,5 Disaster Management: CCTV & Security Administration	3,6 - Library and Information Services
	3,6 Library and Information Services	3,7 - Integrated Waste Management
	3,7 Integrated Waste Management	3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space
	3,8 Facilities Management & Maintenance: Manager; Parks & Open Space	3,9 - 0
	3,9 0	3,10 - 0
	3,10 0	
	Vote 4 Corporate Services	4,1 - Director; Executive Support
	4,1 Director; Executive Support	4,2 - Human Resources Management Services
	4,2 Human Resources Management Services	4,3 - Administration Services
	4,3 Administration Services	4,4 - Corporate Communications & Intergovernmental Relations & Public Participation
	4,4 Corporate Communications & Intergovernmental Relations & Public Participation	4,5 - Information & Communication Technology
	4,5 Information & Communication Technology	4,6 - Legal Services
	4,6 Legal Services	4,7 - Social Development
	4,7 Social Development	
	Vote 5 Financial Services	5,1 - Director; Executive Support
	5,1 Director; Executive Support	5,2 - Budget & Reporting
	5,2 Budget & Reporting	5,3 - Assets & Liability Management
	5,3 Assets & Liability Management	5,4 - AFS, Treasury and Accounting
	5,4 AFS, Treasury and Accounting	5,5 - Revenue Services
	5,5 Revenue Services	5,6 - Expenditure
	5,6 Expenditure	5,7 - Supply Chain Management
	5,7 Supply Chain Management	
	Vote 6 Economic Development & Planning	6,1 - Director; Executive Support
	6,1 Director; Executive Support	6,2 - Local Economic Development & Tourism
	6,2 Local Economic Development & Tourism	6,3 - Town Planning
	6,3 Town Planning	6,4 - Land Use Planning:Environmental Management
	6,4 Land Use Planning:Environmental Management	6,5 - Land Use Planning: GIS
	6,5 Land Use Planning: GIS	6,6 - Planning & Building Control
	6,6 Planning & Building Control	6,7 - Integrated Human Settlement
	6,7 Integrated Human Settlement	
	Vote 7 Engineering Services	7,1 - Director; Executive Support
	7,1 Director; Executive Support	7,2 - Water Services: Purification, Demand & Loss Control
	7,2 Water Services: Purification, Demand & Loss Control	7,3 - Water Services: Water and Waste Water Reticulation
	7,3 Water Services: Water and Waste Water Reticulation	7,4 - Transport, Roads & Storm Water
	7,4 Transport, Roads & Storm Water	7,5 - Electrical and Energy
	7,5 Electrical and Energy	7,6 - Fleet Management
	7,6 Fleet Management	7,7 - Project Management Unit (PMU)
	7,7 Project Management Unit (PMU)	

WC047 Bitou - Contact Information**A. GENERAL INFORMATION****Municipality** WC047 Bitou**Grade** 3

1 Grade in terms of the Remuneration of Public Office Bearers Act.

Province WC WESTERN CAPE**Web Address** www.bitou.gov.za**E-mail Address** 0**B. CONTACT INFORMATION****Postal address:**

P.O. Box 0

City / Town 0

Postal Code 0

Street address

Building Municipal Buildings

Street No. & Name Sewell Street

City / Town Plettenbergbay

Postal Code 6600

General Contacts

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C. POLITICAL LEADERSHIP**Speaker:**

ID Number 7010205816087

Title Mr

Name Sandiso Enoch

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Title Ms.

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Mayor/Executive Mayor:

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Secretary/PA to the Deputy Mayor/Executive Mayor:

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D. MANAGEMENT LEADERSHIP**Municipal Manager:**

ID Number 7307305181085

Title Dr

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Secretary/PA to the Municipal Manager:

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Chief Financial Officer

ID Number 6407275123082

Title Mr

Name Felix Martin Lötter

Secretary/PA to the Chief Financial Officer

ID Number 8,50306E+12

Title Ms

Name Zikhona Ncera

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WC047 Bitou - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands										
Financial Performance										
Property rates	149 321	157 194	151 445	179 779	179 802	179 802	133 904	191 257	206 558	218 984
Service charges	374 427	401 993	420 558	464 234	429 307	429 307	321 849	486 846	535 700	581 457
Investment revenue	6 601	3 747	8 035	4 950	12 325	12 325	7 594	12 448	12 573	12 698
Transfer and subsidies - Operational	149 909	141 588	155 970	163 277	175 264	175 264	150 732	177 073	208 662	260 111
Other own revenue	56 545	94 804	103 971	88 815	111 563	111 563	61 837	105 822	101 708	96 583
Total Revenue (excluding capital transfers and contributions)	736 803	799 325	839 979	901 055	908 263	908 263	675 916	973 446	1 065 201	1 169 834
Employee costs	266 759	278 100	286 329	333 063	335 084	335 084	234 709	369 735	382 173	398 460
Remuneration of councillors	6 250	6 198	6 721	7 674	7 675	7 675	5 553	7 879	8 249	8 636
Depreciation and amortisation	35 685	36 135	36 393	40 059	40 059	40 059	30 043	40 002	41 403	42 852
Interest	13 399	11 102	19 740	13 428	13 428	13 428	5 704	14 063	17 723	22 984
Inventory consumed and bulk purchases	160 591	174 666	177 949	225 784	221 741	221 741	131 764	250 728	286 340	327 516
Transfers and subsidies	5 571	4 527	5 626	12 230	12 635	12 635	5 649	12 283	13 148	14 124
Other expenditure	277 976	288 952	264 036	268 038	275 092	275 092	115 044	275 431	301 785	344 443
Total Expenditure	766 232	799 680	796 794	900 274	905 714	905 714	528 466	970 122	1 050 821	1 159 015
Surplus/(Deficit)	(29 428)	(355)	43 185	780	2 549	2 549	147 450	3 324	14 380	10 819
Transfers and subsidies - capital (monetary allocations)	33 032	48 270	36 567	37 468	59 278	59 278	10 169	130 907	92 769	47 549
Transfers and subsidies - capital (in-kind)	-	325	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	3 604	48 240	79 752	38 248	61 826	61 826	157 619	134 231	107 149	58 368
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	3 604	48 240	79 752	38 248	61 826	61 826	157 619	134 231	107 149	58 368
Capital expenditure & funds sources										
Capital expenditure	79 203	79 574	84 807	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Transfers recognised - capital	28 991	60 631	33 505	34 335	57 821	57 821	16 485	107 616	74 842	29 106
Borrowing	11 805	-	32 098	45 150	38 998	38 998	17 663	50 033	50 022	36 500
Internally generated funds	38 406	18 943	19 203	29 947	31 974	31 974	6 284	25 511	41 190	35 141
Total sources of capital funds	79 203	79 574	84 806	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Financial position										
Total current assets	309 745	341 997	428 647	429 672	473 422	473 422	835 351	510 749	506 057	562 232
Total non current assets	1 170 975	1 219 004	1 255 346	1 335 112	1 331 844	1 331 844	1 265 734	1 415 977	1 397 474	1 314 185
Total current liabilities	255 308	359 377	391 275	426 612	409 817	409 817	634 370	406 122	409 602	427 503
Total non current liabilities	213 554	134 689	162 293	190 333	181 699	181 699	158 441	179 138	179 145	175 644
Community wealth/Equity	1 007 987	1 066 943	1 151 923	1 147 839	1 213 749	1 213 749	1 219 527	1 192 951	1 150 171	1 207 407
Cash flows										
Net cash from (used) operating	47 680	152 566	102 148	76 938	101 658	101 658	101 658	150 109	136 730	108 685
Net cash from (used) investing	(19 714)	(47 309)	17 007	(98 470)	(112 430)	(123 392)	(123 392)	(179 210)	(166 055)	(100 746)
Net cash from (used) financing	(26 601)	(22 439)	13 451	20 633	20 633	20 633	30 903	29 662	29 408	13 351
Cash/cash equivalents at the year end	127 082	156 283	181 233	58 842	104 939	93 978	104 247	104 807	104 890	126 180
Cash backing/surplus reconciliation										
Cash and investments available	82 572	58 480	95 078	55 750	101 768	101 768	421 220	104 807	104 890	126 180
Application of cash and investments	14 100	(6 399)	36 422	(139 895)	(34 596)	(34 596)	139 459	(80 930)	(80 189)	(39 334)
Balance - surplus (shortfall)	68 472	64 880	58 656	195 644	136 364	136 364	281 761	185 737	185 079	165 514
Asset management										
Asset register summary (WDV)	1 161 924	1 209 147	1 255 346	1 335 112	1 331 844	1 331 844		1 415 977	1 397 474	1 314 185
Depreciation	35 685	36 135	36 393	40 059	40 059	40 059		40 002	41 403	42 852
Renewal and Upgrading of Existing Assets	29 768	5 513	31 636	39 934	41 492	41 492		66 117	71 016	66 479
Repairs and Maintenance	36 138	47 976	40 393	47 306	45 493	45 493		48 429	49 555	50 684
Free services										
Cost of Free Basic Services provided	21 312	31 370	34 247	53 992	78 180	78 180		74 160	79 673	85 604
Revenue cost of free services provided	3 848	5 860	5 189	3 295	7 357	7 357		6 133	6 623	6 987
Households below minimum service level										
Water:	-	-	-	-	-	-		-	-	-
Sanitation/sewerage:	-	-	-	-	-	-		-	-	-
Energy:	-	-	-	-	-	-		-	-	-
Refuse:	-	-	-	-	-	-		-	-	-

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Revenue - Functional										
Governance and administration		240 053	229 606	307 218	277 194	284 737	284 737	299 323	314 856	330 706
Executive and council		47 898	51 060	131 274	64 999	65 067	65 067	69 660	72 876	75 687
Finance and administration		192 155	178 547	175 601	212 195	219 671	219 671	229 663	241 980	255 019
Internal audit		-	-	343	-	-	-	-	-	-
Community and public safety		53 404	77 217	75 841	60 847	98 385	98 385	170 526	152 756	165 820
Community and social services		11 094	11 957	13 318	12 472	12 609	12 609	13 256	12 849	13 240
Sport and recreation		81	546	1 079	252	407	407	301	318	336
Public safety		29 525	56 550	49 994	36 230	49 548	49 548	55 590	55 999	57 995
Housing		12 703	8 163	11 450	11 893	35 821	35 821	101 379	83 589	94 250
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		11 173	25 536	12 772	13 216	21 713	21 713	34 896	32 973	35 339
Planning and development		10 341	23 756	12 249	13 076	21 573	21 573	34 716	32 753	35 109
Road transport		832	1 780	523	140	140	140	180	220	230
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		464 520	515 098	479 221	586 738	561 515	561 515	598 522	656 249	684 862
Energy sources		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
Water management		120 160	129 227	113 300	133 489	134 908	134 908	124 685	133 937	126 669
Waste water management		91 548	101 399	91 365	100 071	92 360	92 360	104 393	110 303	109 713
Waste management		61 231	52 971	50 164	83 242	70 662	70 662	78 961	82 667	86 497
Other	4	686	463	1 494	527	1 190	1 190	1 086	1 136	656
Total Revenue - Functional	2	769 836	847 920	876 546	938 523	967 540	967 540	1 104 353	1 157 970	1 217 383
Expenditure - Functional										
Governance and administration		158 502	80 283	149 707	199 449	200 236	200 236	219 306	226 502	231 974
Executive and council		37 873	25 710	28 646	34 057	35 539	35 539	39 329	41 250	39 884
Finance and administration		116 964	50 164	116 539	159 415	159 043	159 043	171 959	177 613	184 346
Internal audit		3 665	4 409	4 522	5 976	5 655	5 655	8 018	7 638	7 745
Community and public safety		140 317	147 073	166 709	144 367	153 871	153 871	186 623	216 122	265 285
Community and social services		26 502	29 606	28 544	33 679	34 301	34 301	33 859	33 076	34 763
Sport and recreation		23 246	22 703	23 191	23 168	23 737	23 737	34 036	35 510	36 980
Public safety		55 786	74 595	95 163	77 981	76 829	76 829	105 143	108 012	108 944
Housing		34 783	20 168	19 811	9 539	19 004	19 004	13 584	39 523	84 598
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		73 004	77 632	80 919	84 577	80 665	80 665	87 811	89 389	94 753
Planning and development		37 334	41 841	48 114	47 333	45 171	45 171	52 857	52 330	55 467
Road transport		35 669	35 791	32 805	37 244	35 494	35 494	34 954	37 060	39 286
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		368 438	462 095	385 235	467 106	466 277	466 277	470 158	512 293	560 967
Energy sources		173 857	205 344	203 257	258 402	256 325	256 325	284 066	322 854	371 147
Water management		119 563	79 087	(6 666)	74 487	74 956	74 956	65 895	67 100	66 496
Waste water management		12 955	123 115	132 989	62 252	62 485	62 485	55 469	57 505	59 618
Waste management		62 062	54 548	55 655	71 965	72 511	72 511	64 728	64 834	63 706
Other	4	25 971	32 597	14 224	4 776	4 665	4 665	6 225	6 516	6 036
Total Expenditure - Functional	3	766 232	799 680	796 794	900 274	905 714	905 714	970 122	1 050 821	1 159 015
Surplus/(Deficit) for the year		3 604	48 240	79 752	38 248	61 826	61 826	134 231	107 149	58 368

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Revenue - Functional										
Municipal governance and administration		240 053	229 606	307 218	277 194	284 737	284 737	299 323	314 856	330 706
Executive and council		47 898	51 060	131 274	64 999	65 067	65 067	69 660	72 876	75 687
Mayor and Council		2 812	2 918	18	2 918	2 918	2 918	3 004	3 126	3 250
Municipal Manager, Town Secretary and Chief Executive		45 086	48 142	131 255	62 081	62 149	62 149	66 656	69 750	72 437
Finance and administration		192 155	178 547	175 601	212 195	219 671	219 671	229 663	241 980	255 019
Finance		190 055	176 871	169 983	207 358	213 846	213 846	224 885	241 099	254 081
Fleet Management		–	–	241	–	–	–	–	–	–
Human Resources		756	276	2 439	–	516	516	–	–	–
Information Technology		17	0	396	–	–	–	–	–	–
Legal Services		–	–	125	–	–	–	–	–	–
Marketing, Customer Relations, Publicity and Media Co-ordination		2	–	334	–	–	–	–	–	–
Property Services		842	1 118	870	4 748	5 250	5 250	4 734	835	889
Risk Management		–	–	210	–	–	–	–	–	–
Supply Chain Management		395	182	647	89	59	59	44	46	49
Valuation Service		87	100	356	–	–	–	–	–	–
Internal audit		–	–	343	–	–	–	–	–	–
Governance Function		–	–	343	–	–	–	–	–	–
Community and public safety		53 404	77 217	75 841	60 847	98 385	98 385	170 526	152 756	165 820
Community and social services		11 094	11 957	13 318	12 472	12 609	12 609	13 256	12 849	13 240
Cemeteries, Funeral Parlours and Crematoriums		54	52	146	57	41	41	44	46	49
Community Halls and Facilities		18	1 366	389	176	267	267	81	86	92
Libraries and Archives		11 022	10 539	12 783	12 239	12 302	12 302	13 131	12 716	13 099
Sport and recreation		81	546	1 079	252	407	407	301	318	336
Beaches and Jetties		80	508	677	252	407	407	301	318	336
Community Parks (including Nurseries)		1	38	339	–	–	–	–	–	–
Sports Grounds and Stadiums		–	–	63	–	–	–	–	–	–
Public safety		29 525	56 550	49 994	36 230	49 548	49 548	55 590	55 999	57 995
Control of Public Nuisances		–	263	616	–	2	2	–	–	–
Fire Fighting and Protection		1 016	572	1 122	681	2	2	983	3	3
Licensing and Control of Animals		–	–	807	–	–	–	–	–	–
Police Forces, Traffic and Street Parking Control		28 510	55 715	47 450	35 549	49 544	49 544	54 607	55 997	57 992
Housing		12 703	8 163	11 450	11 893	35 821	35 821	101 379	83 589	94 250
Housing		12 703	8 163	11 450	11 893	35 821	35 821	101 379	83 589	94 250
Economic and environmental services		11 173	25 536	12 772	13 216	21 713	21 713	34 896	32 973	35 339
Planning and development		10 341	23 756	12 249	13 076	21 573	21 573	34 716	32 753	35 109
Corporate Wide Strategic Planning (IDPs, LEDs)		–	–	302	–	–	–	–	–	–
Development Facilitation		5	250	371	19	25	25	19	19	19
Economic Development/Planning		5 653	14 471	3 376	350	740	740	1 474	–	–
Town Planning, Building Regulations and Enforcement, and City		3 640	5 223	6 117	9 578	10 328	10 328	8 482	6 930	7 408

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Project Management Unit		1 043	3 812	2 082	3 129	10 481	10 481	24 741	25 804	27 682
Road transport		832	1 780	523	140	140	140	180	220	230
Roads		832	1 780	523	140	140	140	180	220	230
Trading services		464 520	515 098	479 221	586 738	561 515	561 515	598 522	656 249	684 862
Energy sources		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
Electricity		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
Water management		120 160	129 227	113 300	133 489	134 908	134 908	124 685	133 937	126 669
Water Treatment		–	–	543	–	–	–	–	–	–
Water Distribution		120 160	129 227	112 758	133 489	134 908	134 908	124 685	133 937	126 669
Waste water management		91 548	101 399	91 365	100 071	92 360	92 360	104 393	110 303	109 713
Sewerage		91 534	101 214	91 365	100 071	90 775	90 775	104 393	110 303	109 713
Waste Water Treatment		14	184	–	–	1 585	1 585	–	–	–
Waste management		61 231	52 971	50 164	83 242	70 662	70 662	78 961	82 667	86 497
Solid Waste Disposal (Landfill Sites)		–	1	–	–	–	–	–	–	–
Solid Waste Removal		61 231	52 970	50 164	83 242	70 662	70 662	78 961	82 667	86 497
Other		686	463	1 494	527	1 190	1 190	1 086	1 136	656
Air Transport		686	463	1 494	527	1 190	1 190	1 086	1 136	656
Total Revenue - Functional	2	769 836	847 920	876 546	938 523	967 540	967 540	1 104 353	1 157 970	1 217 383
Expenditure - Functional										
Municipal governance and administration		158 502	80 283	149 707	199 449	200 236	200 236	219 306	226 502	231 974
Executive and council		37 873	25 710	28 646	34 057	35 539	35 539	39 329	41 250	39 884
Mayor and Council		10 971	7 483	7 654	13 079	13 024	13 024	12 756	13 528	13 624
Municipal Manager, Town Secretary and Chief Executive		26 902	18 227	20 992	20 979	22 515	22 515	26 574	27 722	26 260
Finance and administration		116 964	50 164	116 539	159 415	159 043	159 043	171 959	177 613	184 346
Administrative and Corporate Support		913	1 791	1 765	2 909	2 486	2 486	3 309	3 537	3 765
Asset Management		452	35	220	1 812	2 070	2 070	1 336	1 439	1 542
Finance		38 105	(34 711)	39 002	53 738	53 582	53 582	56 974	56 563	58 573
Fleet Management		4 510	9 885	5 696	8 943	8 833	8 833	11 896	11 918	12 539
Human Resources		22 701	19 887	23 967	22 662	23 603	23 603	25 860	27 607	29 085
Information Technology		14 859	16 065	16 038	23 221	23 206	23 206	25 524	27 463	28 204
Legal Services		18 904	18 145	4 749	7 151	6 812	6 812	7 261	7 676	8 122
Marketing, Customer Relations, Publicity and Media Co-ordination		3 506	5 229	6 191	15 356	15 373	15 373	15 505	16 335	17 167
Property Services		7 297	9 601	7 539	9 078	8 930	8 930	9 972	9 950	9 584
Risk Management		3 632	3 764	3 492	2 974	2 598	2 598	1 949	2 024	2 122
Supply Chain Management		1 754	(12)	6 131	9 567	9 549	9 549	9 621	10 219	10 788
Valuation Service		332	484	1 748	2 004	2 000	2 000	2 753	2 884	2 854
Internal audit		3 665	4 409	4 522	5 976	5 655	5 655	8 018	7 638	7 745
Governance Function		3 665	4 409	4 522	5 976	5 655	5 655	8 018	7 638	7 745
Community and public safety		140 317	147 073	166 709	144 367	153 871	153 871	186 623	216 122	265 285
Community and social services		26 502	29 606	28 544	33 679	34 301	34 301	33 859	33 076	34 763
Cemeteries, Funeral Parlours and Crematoriums		1 599	1 653	1 998	2 313	2 048	2 048	2 766	2 887	3 116

Functional Classification Description R thousand	Ref 1	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Community Halls and Facilities		12 121	11 524	9 673	14 279	15 307	15 307	11 901	11 168	11 773
Disaster Management		–	1 185	855	1 092	882	882	3 159	3 040	3 342
Libraries and Archives		12 781	15 244	16 018	15 995	16 063	16 063	16 034	15 981	16 532
Sport and recreation		23 246	22 703	23 191	23 168	23 737	23 737	34 036	35 510	36 980
Beaches and Jetties		12 777	12 826	12 936	13 396	13 792	13 792	19 211	20 572	21 630
Community Parks (including Nurseries)		9 799	9 356	8 025	8 267	8 468	8 468	12 424	12 514	12 912
Recreational Facilities		5	29	34	132	82	82	5	5	5
Sports Grounds and Stadiums		664	493	2 197	1 373	1 394	1 394	2 396	2 418	2 433
Public safety		55 786	74 595	95 163	77 981	76 829	76 829	105 143	108 012	108 944
Civil Defence		86	3	21	–	–	–	–	–	–
Control of Public Nuisances		18 630	28 807	25 382	28 236	28 056	28 056	31 915	32 223	31 175
Fire Fighting and Protection		19 056	18 413	21 210	25 137	24 967	24 967	26 352	27 126	28 066
Licensing and Control of Animals		17 037	18 411	22 017	23 583	23 272	23 272	26 501	27 268	27 294
Police Forces, Traffic and Street Parking Control		977	8 961	26 533	1 025	534	534	20 375	21 395	22 410
Housing		34 783	20 168	19 811	9 539	19 004	19 004	13 584	39 523	84 598
Housing		34 783	20 168	19 811	9 539	19 004	19 004	13 584	39 523	84 598
Economic and environmental services		73 004	77 632	80 919	84 577	80 665	80 665	87 811	89 389	94 753
Planning and development		37 334	41 841	48 114	47 333	45 171	45 171	52 857	52 330	55 467
Corporate Wide Strategic Planning (IDPs, LEDs)		4 560	4 746	7 087	7 115	6 535	6 535	10 442	10 400	11 046
Development Facilitation		4 404	8 455	8 634	1 226	1 252	1 252	877	888	887
Economic Development/Planning		8 771	8 372	7 884	9 390	8 331	8 331	10 070	10 277	10 406
Town Planning, Building Regulations and Enforcement, and City		13 193	13 281	15 481	21 395	21 182	21 182	22 629	21 385	23 121
Project Management Unit		6 407	6 987	9 028	8 205	7 871	7 871	8 839	9 380	10 006
Road transport		35 669	35 791	32 805	37 244	35 494	35 494	34 954	37 060	39 286
Roads		35 669	35 791	32 805	37 244	35 494	35 494	34 954	37 060	39 286
Trading services		368 438	462 095	385 235	467 106	466 277	466 277	470 158	512 293	560 967
Energy sources		173 857	205 344	203 257	258 402	256 325	256 325	284 066	322 854	371 147
Electricity		173 857	205 344	203 257	258 402	256 325	256 325	284 066	322 854	371 147
Water management		119 563	79 087	(6 666)	74 487	74 956	74 956	65 895	67 100	66 496
Water Treatment		13 803	21 889	19 290	20 071	20 587	20 587	20 348	21 297	19 382
Water Distribution		105 719	57 197	(25 961)	54 416	54 369	54 369	45 547	45 802	47 114
Water Storage		40	1	5	–	–	–	–	–	–
Waste water management		12 955	123 115	132 989	62 252	62 485	62 485	55 469	57 505	59 618
Sewerage		12 955	123 063	127 979	61 901	62 134	62 134	54 987	56 998	59 087
Waste Water Treatment		–	52	5 010	351	351	351	482	506	532
Waste management		62 062	54 548	55 655	71 965	72 511	72 511	64 728	64 834	63 706
Solid Waste Disposal (Landfill Sites)		1 393	–	–	–	–	–	–	–	–
Solid Waste Removal		60 669	54 548	55 655	71 965	72 511	72 511	64 728	64 834	63 706
Other		25 971	32 597	14 224	4 776	4 665	4 665	6 225	6 516	6 036
Air Transport		2 653	2 868	4 150	1 884	1 774	1 774	3 218	3 368	2 712
Licensing and Regulation		23 318	29 729	10 071	2 891	2 891	2 891	3 007	3 148	3 325

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Tourism		0	0	2	1	-	-	-	-	-
Total Expenditure - Functional	3	766 232	799 680	796 794	900 274	905 714	905 714	970 122	1 050 821	1 159 015
Surplus/(Deficit) for the year		3 604	48 240	79 752	38 248	61 826	61 826	134 231	107 149	58 368

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue by Vote	1									
Vote 1 - Council		2 812	2 918	18	2 918	2 918	2 918	3 004	3 126	3 250
Vote 2 - Office of the Municipal Manager		45 086	48 142	131 670	62 081	62 149	62 149	66 656	69 750	72 437
Vote 3 - Community Services		103 459	123 883	116 919	137 471	139 665	139 665	153 928	153 804	159 613
Vote 4 - Corporate Services		780	526	3 910	19	541	541	19	19	19
Vote 5 - Financial Services		190 538	177 153	170 985	207 447	213 905	213 905	224 929	241 145	254 130
Vote 6 - Economic Development & Planning		21 996	27 581	20 989	21 821	46 889	46 889	111 335	90 519	101 658
Vote 7 - Engineering Services		405 163	467 719	432 053	506 765	501 474	501 474	544 481	599 607	626 277
Total Revenue by Vote	2	769 836	847 920	876 546	938 523	967 540	967 540	1 104 353	1 157 970	1 217 383
Expenditure by Vote to be appropriated	1									
Vote 1 - Council		11 340	7 836	8 072	13 229	13 174	13 174	12 906	13 668	13 764
Vote 2 - Office of the Municipal Manager		27 553	23 301	28 233	24 180	25 172	25 172	30 903	31 283	29 535
Vote 3 - Community Services		200 841	223 133	224 314	220 646	220 973	220 973	251 964	255 698	257 513
Vote 4 - Corporate Services		71 306	69 357	61 082	81 193	81 421	81 421	89 647	95 195	99 908
Vote 5 - Financial Services		40 666	31 971	47 102	67 121	67 202	67 202	70 683	71 106	73 758
Vote 6 - Economic Development & Planning		59 021	44 364	45 203	43 237	50 648	50 648	52 023	77 168	124 558
Vote 7 - Engineering Services		355 505	399 719	382 787	450 669	447 124	447 124	461 996	506 703	559 979
Total Expenditure by Vote	2	766 232	799 680	796 794	900 274	905 714	905 714	970 122	1 050 821	1 159 015
Surplus/(Deficit) for the year	2	3 604	48 240	79 752	38 248	61 826	61 826	134 231	107 149	58 368

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue by Vote	1									
Vote 1 - Council		2 812	2 918	18	2 918	2 918	2 918	3 004	3 126	3 250
1,1 - Office of the Mayor		421	438	–	438	438	438	451	469	488
1,2 - Office of the Deputy Mayor		421	438	–	438	438	438	451	469	488
1,3 - Office of the Speaker		701	730	–	730	730	730	751	782	813
1,4 - Office of the Executive Council		429	438	18	438	438	438	451	469	488
1,5 - Council General		841	875	–	875	875	875	901	938	975
Vote 2 - Office of the Municipal Manager		45 086	48 142	131 670	62 081	62 149	62 149	66 656	69 750	72 437
2,1 - Municipal Manager; Executive Support		44 733	47 808	130 279	62 081	62 148	62 148	66 655	69 749	72 436
2,2 - Internal Audit		–	–	343	–	–	–	–	–	–
2,3 - Governance and Compliance: Risk Management & Compliance		–	–	210	–	–	–	–	–	–
2,4 - Governance and Compliance: IDP		–	–	142	–	–	–	–	–	–
2,5 - Governance and Compliance: Performance Management		–	–	115	–	–	–	–	–	–
2,7 - Office of the Political Office Bearers		353	333	581	1	1	1	1	2	1
Vote 3 - Community Services		103 459	123 883	116 919	137 471	139 665	139 665	153 928	153 804	159 613
3,1 - Director; Executive Support		–	–	82	–	–	–	–	–	–
3,2 - Traffic Management Services		28 510	55 978	48 260	35 549	49 544	49 544	54 607	55 997	57 992
3,3 - Law Enforcement Services		–	–	763	–	2	2	–	–	–
3,4 - Fire & Rescue Services		1 016	572	970	681	2	2	983	3	3
3,6 - Library and Information Services		11 022	10 816	12 783	12 239	12 302	12 302	13 131	12 716	13 099
3,7 - Integrated Waste Management		61 231	52 971	50 164	83 242	70 662	70 662	78 961	82 667	86 497
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenance;		1 681	3 546	3 896	5 759	7 153	7 153	6 246	2 421	2 022
Vote 4 - Corporate Services		780	526	3 910	19	541	541	19	19	19
4,2 - Human Resources Management Services		756	276	2 439	–	516	516	–	–	–
4,3 - Administration Services		–	–	395	–	–	–	–	–	–
4,4 - Corporate Communications & Intergovernmental Relations & Public Participation		2	–	334	–	–	–	–	–	–
4,5 - Information & Communication Technology		17	0	396	–	–	–	–	–	–
4,6 - Legal Services		–	–	125	–	–	–	–	–	–
4,7 - Social Development		5	250	220	19	25	25	19	19	19
Vote 5 - Financial Services		190 538	177 153	170 985	207 447	213 905	213 905	224 929	241 145	254 130
5,1 - Director; Executive Support		6 601	3 747	8 513	5 450	13 123	13 123	12 448	12 573	12 698
5,2 - Budget & Reporting		1 550	1 550	1 562	1 771	2 449	2 449	1 800	1 900	2 000
5,5 - Revenue Services		181 992	171 674	159 962	200 137	198 274	198 274	210 637	226 626	239 382
5,6 - Expenditure		–	–	302	–	–	–	–	–	–
5,7 - Supply Chain Management		395	182	647	89	59	59	44	46	49
Vote 6 - Economic Development & Planning		21 996	27 581	20 989	21 821	46 889	46 889	111 335	90 519	101 658
6,1 - Director; Executive Support		–	–	46	–	–	–	–	–	–
6,2 - Local Economic Development & Tourism		5 653	648	3 376	350	740	740	1 474	–	–

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
6,3 - Town Planning		248	539	1 039	657	657	657	687	735	785
6,5 - Land Use Planning: GIS		–	13 823	–	–	–	–	–	–	–
6,6 - Planning & Building Control		3 392	4 683	5 078	8 921	9 670	9 670	7 795	6 195	6 622
6,7 - Integrated Human Settlement		12 703	7 887	11 450	11 893	35 821	35 821	101 379	83 589	94 250
Vote 7 - Engineering Services		405 163	467 719	432 053	506 765	501 474	501 474	544 481	599 607	626 277
7,1 - Director; Executive Support		–	–	151	–	–	–	–	–	–
7,2 - Water Services: Purification, Demand & Loss Control		211 697	230 625	204 501	233 560	227 268	227 268	229 079	244 240	236 382
7,3 - Water Services: Water and Waste Water Reticulation		11	–	165	–	–	–	–	–	–
7,4 - Transport, Roads & Storm Water		832	1 780	523	140	140	140	180	220	230
7,5 - Electrical and Energy		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
7,6 - Fleet Management		–	–	241	–	–	–	–	–	–
7,7 - Project Management Unit (PMU)		1 043	3 812	2 082	3 129	10 481	10 481	24 741	25 804	27 682
Total Revenue by Vote	2	769 836	847 920	876 546	938 523	967 540	967 540	1 104 353	1 157 970	1 217 383
Expenditure by Vote	1									
Vote 1 - Council		11 340	7 836	8 072	13 229	13 174	13 174	12 906	13 668	13 764
1,1 - Office of the Mayor		3 437	1 091	1 073	4 220	4 162	4 162	3 727	3 909	4 051
1,2 - Office of the Deputy Mayor		2 051	863	852	1 575	1 585	1 585	1 698	1 989	2 052
1,3 - Office of the Speaker		1 550	1 384	1 471	1 636	1 623	1 623	1 617	1 656	1 686
1,4 - Office of the Executive Council		1 394	1 439	1 939	1 744	1 744	1 744	2 942	3 076	3 201
1,5 - Council General		2 910	3 060	2 738	4 054	4 060	4 060	2 922	3 038	2 774
Vote 2 - Office of the Municipal Manager		27 553	23 301	28 233	24 180	25 172	25 172	30 903	31 283	29 535
2,1 - Municipal Manager; Executive Support		4 489	2 556	2 844	3 817	4 406	4 406	4 479	4 576	4 467
2,2 - Internal Audit		3 665	4 445	4 522	6 055	5 734	5 734	8 018	7 638	7 745
2,3 - Governance and Compliance: Risk Management & Compliance		3 632	3 764	3 492	2 974	2 598	2 598	1 949	2 024	2 122
2,4 - Governance and Compliance: IDP		1 703	2 150	2 357	2 649	2 649	2 649	3 103	2 902	3 282
2,5 - Governance and Compliance: Performance Management		583	980	2 733	1 646	1 846	1 846	3 598	3 715	3 833
2,7 - Office of the Political Office Bearers		13 481	9 407	12 285	7 039	7 939	7 939	9 757	10 428	8 087
Vote 3 - Community Services		200 841	223 133	224 314	220 646	220 973	220 973	251 964	255 698	257 513
3,1 - Director; Executive Support		4 919	4 746	3 756	2 853	3 807	3 807	3 838	3 733	3 977
3,2 - Traffic Management Services		41 322	57 090	58 614	27 499	26 697	26 697	49 883	51 811	53 028
3,3 - Law Enforcement Services		21 461	30 949	27 713	28 272	28 092	28 092	31 937	32 246	31 198
3,4 - Fire & Rescue Services		16 321	16 955	19 762	26 194	25 814	25 814	27 489	27 944	28 884
3,6 - Library and Information Services		12 781	15 244	16 018	15 995	16 063	16 063	16 034	15 981	16 532
3,7 - Integrated Waste Management		62 062	54 548	55 655	71 965	72 511	72 511	64 728	64 834	63 706
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenance;		41 973	43 601	42 796	47 869	47 989	47 989	58 055	59 149	60 187
Vote 4 - Corporate Services		71 306	69 357	61 082	81 193	81 421	81 421	89 647	95 195	99 908
4,1 - Director; Executive Support		741	1 724	1 595	2 241	1 447	1 447	3 084	3 313	3 533
4,2 - Human Resources Management Services		22 825	19 938	24 070	23 212	24 563	24 563	25 960	27 707	29 185

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
4,3 - Administration Services		8 603	5 925	5 502	10 013	10 020	10 020	12 313	12 703	13 697
4,4 - Corporate Communications & Intergovernmental Relations & Public Participation		3 514	5 231	6 201	15 356	15 373	15 373	15 505	16 335	17 167
4,5 - Information & Communication Technology		14 859	16 065	16 038	23 221	23 206	23 206	25 524	27 463	28 204
4,6 - Legal Services		18 904	18 145	4 749	7 151	6 812	6 812	7 261	7 676	8 122
4,7 - Social Development		1 860	2 328	2 928	–	1	1	–	–	–
Vote 5 - Financial Services		40 666	31 971	47 102	67 121	67 202	67 202	70 683	71 106	73 758
5,1 - Director; Executive Support		3 200	3 923	3 478	8 626	8 989	8 989	9 048	9 477	9 923
5,2 - Budget & Reporting		12 300	(25 604)	13 518	17 439	17 313	17 313	17 003	17 953	18 525
5,5 - Revenue Services		18 250	48 339	18 036	26 031	25 820	25 820	29 419	27 365	27 901
5,6 - Expenditure		5 162	5 325	5 864	5 368	5 373	5 373	5 342	5 841	6 370
5,7 - Supply Chain Management		1 754	(12)	6 205	9 657	9 706	9 706	9 871	10 469	11 038
Vote 6 - Economic Development & Planning		59 021	44 364	45 203	43 237	50 648	50 648	52 023	77 168	124 558
6,1 - Director; Executive Support		2 262	2 016	1 982	2 804	2 023	2 023	3 723	3 765	3 932
6,2 - Local Economic Development & Tourism		8 768	8 369	7 884	9 387	8 331	8 331	10 070	10 277	10 406
6,3 - Town Planning		8 018	6 312	7 979	8 668	8 568	8 568	10 112	10 151	10 658
6,4 - Land Use Planning:Environmental Management		12	11	18	33	32	32	17	18	–
6,5 - Land Use Planning: GIS		3	3	–	3	–	–	–	–	–
6,6 - Planning & Building Control		5 175	6 969	7 502	12 712	12 599	12 599	12 516	11 233	12 463
6,7 - Integrated Human Settlement		34 783	20 684	19 838	9 630	19 095	19 095	15 584	41 723	87 098
Vote 7 - Engineering Services		355 505	399 719	382 787	450 669	447 124	447 124	461 996	506 703	559 979
7,1 - Director; Executive Support		3 487	6 390	6 948	3 024	3 441	3 441	3 815	4 020	4 224
7,2 - Water Services: Purification, Demand & Loss Control		126 289	190 298	118 433	122 177	122 882	122 882	105 688	107 802	108 448
7,3 - Water Services: Water and Waste Water Reticulation		6 229	(54 712)	7 889	14 562	14 559	14 559	15 676	16 802	17 665
7,4 - Transport, Roads & Storm Water		34 170	35 791	32 805	37 244	35 494	35 494	34 954	37 060	39 286
7,5 - Electrical and Energy		173 242	205 162	202 109	256 567	254 097	254 097	281 189	319 766	367 857
7,6 - Fleet Management		6 009	9 885	5 696	8 943	8 833	8 833	11 896	11 918	12 539
7,7 - Project Management Unit (PMU)	6 078	6 907	8 906	8 153	7 819	7 819	8 778	9 335	9 959	
Total Expenditure by Vote	2	766 232	799 680	796 794	900 274	905 714	905 714	970 122	1 050 821	1 159 015
Surplus/(Deficit) for the year	2	3 604	48 240	79 752	38 248	61 826	61 826	134 231	107 149	58 368

WC047 Bitou - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Revenue											
Exchange Revenue											
Service charges - Electricity	2	168 628	200 313	210 201	241 830	232 677	232 677	169 661	262 129	295 636	325 983
Service charges - Water	2	80 711	85 578	86 449	86 725	82 972	82 972	63 749	90 492	97 203	103 418
Service charges - Waste Water Management	2	78 675	82 693	78 406	77 663	66 874	66 874	53 533	80 372	85 998	92 017
Service charges - Waste Management	2	46 413	33 409	45 502	58 016	46 784	46 784	34 905	53 852	56 863	60 039
Sale of Goods and Rendering of Services		4 930	7 259	6 867	11 571	11 559	11 559	5 947	9 687	8 209	8 644
Agency services		2 345	2 423	2 501	3 014	2 803	2 803	1 823	2 840	2 971	3 104
Interest earned from Receivables		12 721	12 131	17 120	13 282	15 483	15 483	10 698	13 870	12 493	11 179
Interest earned from Current and Non Current Assets		6 601	3 747	8 035	4 950	12 325	12 325	7 594	12 448	12 573	12 698
Rental from Fixed Assets		1 045	1 255	1 124	1 030	1 117	1 117	951	2 210	2 338	2 218
Licence and permits		308	1 091	1 196	589	1 269	1 269	1 141	565	597	630
Operational Revenue		2 234	2 082	3 683	2 207	11 226	11 226	6 270	2 800	2 980	2 963
Non-Exchange Revenue											
Property rates	2	149 321	157 194	151 445	179 779	179 802	179 802	133 904	191 257	206 558	218 984
Surcharges and Taxes		-	-	-	1 500	1 500	1 500	1 181	1 589	1 724	1 870
Fines, penalties and forfeits		30 462	54 430	46 722	31 699	45 096	45 096	27 644	50 836	52 038	53 743
Licences or permits		411	-	-	696	696	696	-	796	840	886
Transfer and subsidies - Operational		149 909	141 588	155 970	163 277	175 264	175 264	150 732	177 073	208 662	260 111
Interest		1 858	2 647	4 242	3 759	2 130	2 130	1 782	1 844	1 660	1 328
Operational Revenue		-	11 486	2 064	15 518	14 735	14 735	4 400	14 835	15 860	10 019
Gains on disposal of Assets		232	-	441	3 950	3 950	3 950	-	3 950	-	-
Other Gains		-	-	18 011	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		736 803	799 325	839 979	901 055	908 263	908 263	675 916	973 446	1 065 201	1 169 834
Expenditure											
Employee related costs	2	266 759	278 100	286 329	333 063	335 084	335 084	234 709	369 735	382 173	398 460
Remuneration of councillors		6 250	6 198	6 721	7 674	7 675	7 675	5 553	7 879	8 249	8 636
Bulk purchases - electricity	2	134 674	158 802	162 599	206 241	201 241	201 241	121 221	231 959	266 753	306 766
Inventory consumed	8	25 917	14 864	15 349	19 543	20 500	20 500	10 543	18 769	19 587	20 750
Debt impairment	3	8 391	33 141	28 623	18 270	18 270	18 270	-	19 001	19 894	21 008
Depreciation and amortisation		35 685	36 135	36 393	40 059	40 059	40 059	30 043	40 002	41 403	42 852
Interest		13 399	11 102	19 740	13 428	13 428	13 428	5 704	14 063	17 723	22 984
Contracted services		98 624	102 726	72 886	95 793	102 355	102 355	31 861	103 582	125 905	168 657
Transfers and subsidies		5 571	4 527	5 626	12 230	12 635	12 635	5 649	12 283	13 148	14 124
Irrecoverable debts written off		108 578	93 735	88 945	64 900	64 900	64 900	38 029	61 150	59 590	60 510
Operational costs		57 987	57 505	72 058	89 075	89 567	89 567	45 153	91 699	96 396	94 268
Losses on disposal of Assets		4 411	1 720	1 515	-	-	-	-	-	-	-
Other Losses		(15)	125	9	-	-	-	-	-	-	-
Total Expenditure		766 232	799 680	796 794	900 274	905 714	905 714	528 466	970 122	1 050 821	1 159 015
Surplus/(Deficit)		(29 428)	(355)	43 185	780	2 549	2 549	147 450	3 324	14 380	10 819
Transfers and subsidies - capital (monetary allocations)	6	33 032	48 270	36 567	37 468	59 278	59 278	10 169	130 907	92 769	47 549
Transfers and subsidies - capital (in-kind)	6	-	325	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		3 604	48 240	79 752	38 248	61 826	61 826	157 619	134 231	107 149	58 368
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		3 604	48 240	79 752	38 248	61 826	61 826	157 619	134 231	107 149	58 368
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		3 604	48 240	79 752	38 248	61 826	61 826	157 619	134 231	107 149	58 368
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	3 604	48 240	79 752	38 248	61 826	61 826	157 619	134 231	107 149	58 368

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 3 - Community Services		5 068	2 428	1 685	3 430	3 836	3 836	–	5 705	2 150	6 933
Vote 4 - Corporate Services		224	520	2 086	1 016	1 138	1 138	251	1 518	800	1 000
Vote 7 - Engineering Services		19 062	18 371	40 411	46 159	49 384	49 384	11 822	141 206	139 919	60 249
Capital multi-year expenditure sub-total		24 353	21 318	44 182	50 605	54 358	54 358	12 073	148 429	142 869	68 181
Single-year expenditure to be appropriated	2										
Vote 1 - Council		115	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager		–	–	–	1 000	880	880	4	–	–	–
Vote 3 - Community Services		10 266	6 900	5 563	2 185	1 486	1 486	657	3 496	4 595	4 000
Vote 4 - Corporate Services		2 074	2 592	59	561	785	785	19	642	200	–
Vote 5 - Financial Services		45	2 713	1	–	–	–	–	–	–	–
Vote 6 - Economic Development & Planning		75	–	435	304	304	304	50	–	–	–
Vote 7 - Engineering Services		42 275	46 052	34 567	54 777	70 979	70 979	27 628	30 593	18 390	28 565
Capital single-year expenditure sub-total		54 849	58 256	40 625	58 827	74 434	74 434	28 359	34 731	23 185	32 565
Total Capital Expenditure - Vote	3,7	79 203	79 574	84 807	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Capital Expenditure - Functional											
Governance and administration		2 481	19 190	2 549	20 857	19 767	19 767	13 793	9 350	16 500	13 700
Executive and council		115	–	–	1 000	880	880	4	–	–	–
Finance and administration		2 367	19 190	2 549	19 857	18 887	18 887	13 789	9 350	16 500	13 700
Community and public safety		6 548	5 665	5 607	4 265	4 471	4 471	208	6 302	5 645	7 933
Community and social services		143	605	2 352	2 880	4 086	4 086	–	304	–	5 683
Sport and recreation		5 077	2 774	921	1 000	–	–	–	4 455	3 500	2 000
Public safety		1 329	2 286	2 334	385	385	385	208	1 542	2 145	250
Economic and environmental services		17 184	9 984	9 570	13 973	18 258	18 258	4 002	47 401	25 965	27 245
Planning and development		75	–	435	304	304	304	50	–	–	–
Road transport		17 109	9 984	9 135	13 669	17 954	17 954	3 952	47 401	25 965	27 245
Trading services		52 971	44 734	67 081	70 337	86 296	86 296	22 428	120 108	117 945	51 869
Energy sources		9 665	19 459	25 395	23 741	23 321	23 321	2 565	26 065	38 836	24 488
Water management		17 275	17 352	25 002	27 350	39 711	39 711	15 556	45 070	36 133	8 600
Waste water management		17 307	4 273	15 302	17 896	23 214	23 214	4 308	46 673	41 976	17 781
Waste management		8 724	3 650	1 382	1 350	50	50	–	2 300	1 000	1 000
Other		18	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3,7	79 203	79 574	84 807	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Funded by:											
National Government		25 142	42 019	26 721	23 581	29 407	29 407	13 940	29 331	31 842	21 106
Provincial Government		3 849	18 287	6 741	10 754	28 414	28 414	2 544	78 285	43 000	8 000
District Municipality		–	–	43	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		–	–	–	–	–	–	–	–	–	–
Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	325	–	–	–	–	–	–	–	–

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Transfers recognised - capital	4	28 991	60 631	33 505	34 335	57 821	57 821	16 485	107 616	74 842	29 106
Borrowing	6	11 805	—	32 098	45 150	38 998	38 998	17 663	50 033	50 022	36 500
Internally generated funds		38 406	18 943	19 203	29 947	31 974	31 974	6 284	25 511	41 190	35 141
Total Capital Funding	7	79 203	79 574	84 806	109 432	128 793	128 793	40 431	183 160	166 055	100 746

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Municipal Vote	2										
Multi-year expenditure appropriation											
Vote 3 - Community Services		5 068	2 428	1 685	3 430	3 836	3 836	–	5 705	2 150	6 933
3.3 - Law Enforcement Services		–	–	987	–	–	–	–	–	–	–
3.4 - Fire & Rescue Services		–	222	–	–	–	–	–	750	1 150	250
3.7 - Integrated Waste Management		–	594	699	–	–	–	–	500	1 000	1 000
3.8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenance		5 068	1 612	–	3 430	3 836	3 836	–	4 455	–	5 683
Vote 4 - Corporate Services		224	520	2 086	1 016	1 138	1 138	251	1 518	800	1 000
4.4 - Corporate Communications & Intergovernmental Relations & Public Participation		50	–	–	–	–	–	–	–	–	–
4.5 - Information & Communication Technology		173	520	2 086	1 016	1 138	1 138	251	1 518	800	1 000
Vote 7 - Engineering Services		19 062	18 371	40 411	46 159	49 384	49 384	11 822	141 206	139 919	60 249
7.2 - Water Services: Purification, Demand & Loss Control		12 051	25 913	20 667	20 238	23 114	23 114	7 007	79 393	78 109	26 381
7.4 - Transport, Roads & Storm Water		300	(17 173)	5 146	1 100	1 640	1 640	1 088	36 688	25 865	17 845
7.5 - Electrical and Energy		6 711	9 631	14 453	23 741	23 201	23 201	2 565	25 025	33 846	15 423
7.6 - Fleet Management		–	–	144	1 080	1 429	1 429	1 162	100	2 100	600
Capital multi-year expenditure sub-total		24 353	21 318	44 182	50 605	54 358	54 358	12 073	148 429	142 869	68 181

Multi-year appropriation for Budget Year 2024/25 in the 2023/24 Annual Budget				Multi-year appropriation for 2025/26 in the 2023/24 Annual Budget				New multi-year appropriations (funds for new and existing projects)		
Appropriation for 2024/25	Adjustments in 2023/24	Downward adjustments for 2024/25	Appropriation carried forward	Appropriation for 2024/25	Adjustments in 2023/24	Downward adjustments for 2024/25	Appropriation carried forward	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
–	–	–	–	–	–	–	–	5 705	2 150	6 933
–	–	–	–	–	–	–	–	–	–	–
–	–	–	–	–	–	–	–	750	1 150	250
–	–	–	–	–	–	–	–	500	1 000	1 000
–	–	–	–	–	–	–	–	4 455	–	5 683
–	–	–	–	–	–	–	–	1 518	800	1 000
–	–	–	–	–	–	–	–	–	–	–
–	–	–	–	–	–	–	–	1 518	800	1 000
–	–	–	–	–	–	–	–	141 206	139 919	60 249
–	–	–	–	–	–	–	–	79 393	78 109	26 381
–	–	–	–	–	–	–	–	36 688	25 865	17 845
–	–	–	–	–	–	–	–	25 025	33 846	15 423
–	–	–	–	–	–	–	–	100	2 100	600
–	–	–	–	–	–	–	–	148 429	142 869	–

Capital expenditure - Municipal Vote	2										
Single-year expenditure appropriation											
Vote 1 - Council		115	–	–	–	–	–	–	–	–	–
1.2 - Office of the Deputy Mayor		115	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager		–	–	–	1 000	880	880	4	–	–	–
2.1 - Municipal Manager; Executive Support		–	–	–	1 000	880	880	4	–	–	–
Vote 3 - Community Services		10 266	6 900	5 563	2 185	1 486	1 486	657	3 496	4 595	4 000
3.2 - Traffic Management Services		–	–	–	–	–	–	–	250	115	–
3.3 - Law Enforcement Services		19	–	1 347	385	385	385	208	–	580	–
3.4 - Fire & Rescue Services		1 329	2 064	–	–	–	–	–	542	300	–
3.6 - Library and Information Services		79	273	38	450	450	450	–	304	–	–
3.7 - Integrated Waste Management		8 724	3 056	684	1 350	50	50	–	1 800	–	–
3.8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenance		115	1 506	3 495	–	601	601	449	600	3 600	4 000
Vote 4 - Corporate Services		2 074	2 592	59	561	785	785	19	642	200	–
4.2 - Human Resources Management Services		1	–	–	–	–	–	–	–	–	–
4.4 - Corporate Communications & Intergovernmental Relations & Public Participation		–	125	33	–	–	–	–	–	–	–
4.5 - Information & Communication Technology		2 073	2 467	26	561	785	785	19	642	200	–
Vote 5 - Financial Services		45	2 713	1	–	–	–	–	–	–	–
5.2 - Budget & Reporting		40	2 693	1	–	–	–	–	–	–	–
5.5 - Revenue Services		–	19	–	–	–	–	–	–	–	–
5.7 - Supply Chain Management		5	–	–	–	–	–	–	–	–	–
Vote 6 - Economic Development & Planning		75	–	435	304	304	304	50	–	–	–
6.2 - Local Economic Development & Tourism		–	–	435	304	304	304	50	–	–	–
6.3 - Town Planning		75	–	–	–	–	–	–	–	–	–
Vote 7 - Engineering Services		42 275	46 052	34 567	54 777	70 979	70 979	27 628	30 593	18 390	28 565
7.2 - Water Services: Purification, Demand & Loss Control		22 531	17 875	19 637	25 008	39 811	39 811	12 857	12 350	–	–
7.3 - Water Services: Water and Waste Water Reticulation		–	(8 784)	–	–	–	–	–	–	–	–
7.4 - Transport, Roads & Storm Water		16 809	27 133	3 989	12 569	16 314	16 314	2 864	10 713	100	9 400
7.5 - Electrical and Energy		2 935	9 828	10 942	–	120	120	–	1 040	4 990	9 065
7.6 - Fleet Management		–	–	–	17 200	14 734	14 734	11 908	6 490	13 300	10 100
Capital single-year expenditure sub-total		54 849	58 256	40 625	58 827	74 434	74 434	28 359	34 731	23 185	32 565
Total Capital Expenditure		79 203	79 574	84 807	109 432	128 793	128 793	40 431	183 160	166 055	100 746

WC047 Bitou - Table A6 Budgeted Financial Position

Description		Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS												
Current assets												
Cash and cash equivalents			73 465	48 623	95 078	55 750	101 768	101 768	421 220	104 807	104 890	126 180
Trade and other receivables from exchange transaction		1	31 425	33 291	50 064	43 839	12 534	12 534	62 661	75 841	71 599	59 706
Receivables from non-exchange transactions		1	22 462	30 951	11 450	100 771	87 987	87 987	55 719	97 230	98 041	99 022
Current portion of non-current receivables			1	11	9	11	9	9	9	11	11	9
Inventory		2	16 467	16 358	15 357	16 538	14 435	14 435	14 082	20 097	18 751	20 627
VAT			165 551	212 584	256 271	212 584	256 271	256 271	281 465	212 584	212 584	256 271
Other current assets			374	180	418	180	418	418	196	180	180	418
Total current assets			309 745	341 997	428 647	429 672	473 422	473 422	835 351	510 749	506 057	562 232
Non current assets												
Investments			9 107	9 857	–	–	–	–	–	–	–	–
Investment property			22 229	12 692	12 692	12 692	12 692	12 692	12 692	12 692	12 692	12 692
Property, plant and equipment		3	1 139 661	1 196 419	1 242 619	1 322 385	1 319 117	1 319 117	1 253 007	1 403 250	1 384 746	1 301 458
Heritage assets			35	35	35	35	35	35	35	35	35	35
Intangible assets			(0)	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transaction			(67)	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transaction			11	–	–	–	–	–	–	–	–	–
Total non current assets			1 170 975	1 219 004	1 255 346	1 335 112	1 331 844	1 331 844	1 265 734	1 415 977	1 397 474	1 314 185
TOTAL ASSETS			1 480 720	1 561 001	1 683 993	1 764 784	1 805 266	1 805 266	2 101 085	1 926 726	1 903 530	1 876 417
LIABILITIES												
Current liabilities												
Financial liabilities			–	21 828	19 531	0	19 507	19 507	10 284	20 372	20 615	23 149
Consumer deposits			9 013	9 848	10 793	9 848	10 793	10 793	11 271	9 848	9 848	10 793
Trade and other payables from exchange transactions		4	68 606	75 213	92 089	79 612	115 082	115 082	266 752	80 522	83 640	93 252
Trade and other payables from non-exchange transaction		5	(12 234)	(9 496)	(17 007)	(15 640)	(43 857)	(43 857)	2 421	(11 456)	(11 337)	(13 655)
Provision			32 276	53 985	39 585	113 636	62 008	62 008	49 276	67 679	67 679	67 679
VAT			157 647	207 999	246 284	239 157	246 284	246 284	294 367	239 157	239 157	246 284
Total current liabilities			255 308	359 377	391 275	426 612	409 817	409 817	634 370	406 122	409 602	427 503
Non current liabilities												
Financial liabilities		6	100 544	66 876	82 764	121 558	102 170	102 170	81 513	110 362	110 369	96 115
Provision		7	33 512	9 358	13 052	10 320	13 052	13 052	11 203	10 320	10 320	13 052
Other non-current liabilities			79 497	58 456	66 477	58 456	66 477	66 477	65 724	58 456	58 456	66 477
Total non current liabilities			213 554	134 689	162 293	190 333	181 699	181 699	158 441	179 138	179 145	175 644
TOTAL LIABILITIES			468 861	494 067	553 568	616 946	591 517	591 517	792 811	585 260	588 746	603 146
NET ASSETS			1 011 859	1 066 934	1 130 425	1 147 839	1 213 749	1 213 749	1 308 274	1 341 466	1 314 784	1 273 271
COMMUNITY WEALTH/EQUITY												
Accumulated surplus/(deficit)		8	905 987	1 048 393	1 121 973	1 099 339	1 183 799	1 183 799	1 189 577	1 167 451	1 109 171	1 172 307
Reserves and funds		9	102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
TOTAL COMMUNITY WEALTH/EQUITY		10	1 007 987	1 066 943	1 151 923	1 147 839	1 213 749	1 213 749	1 219 527	1 192 951	1 150 171	1 207 407

WC047 Bitou - Table A7 Budgeted Cash Flows

2024/25 Medium Term Revenue & Expenditure Framework											
Description		Ref	2020/21	2021/22	2022/23	Current Year 2023/24			Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome		
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates			119 180	136 106	130 542	163 156	163 105	163 105	163 105	172 123	186 525
Service charges			347 120	355 074	359 234	422 573	418 554	418 554	418 554	434 972	489 420
Other revenue			16 892	18 506	12 787	22 595	23 655	23 655	23 655	26 596	26 033
Transfers and Subsidies - Operational		1	152 967	163 232	164 646	163 277	167 251	167 251	167 251	177 073	208 662
Transfers and Subsidies - Capital		1	42 487	50 205	47 011	37 468	48 907	48 907	48 907	130 907	92 769
Interest			8 167	20 228	5 700	8 221	15 596	15 596	15 596	15 392	15 189
Payments											
Suppliers and employees			(619 079)	(575 232)	(602 011)	(714 694)	(709 752)	(709 752)	(709 752)	(778 720)	(852 022)
Interest			(13 344)	(11 090)	(8 776)	(13 428)	(13 428)	(13 428)	(13 428)	(19 001)	(19 894)
Transfers and Subsidies		1	(6 710)	(4 462)	(6 985)	(12 230)	(12 230)	(12 230)	(12 230)	(9 233)	(9 953)
NET CASH FROM/(USED) OPERATING ACTIVITIES			47 680	152 566	102 148	76 938	101 658	101 658	101 658	150 109	136 730
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			–	448	–	10 962	10 962	–	–	3 950	–
Decrease (increase) in non-current receivables			–	1	–	–	–	–	–	–	–
Decrease (increase) in non-current investments			–	(9 107)	–	–	–	–	–	–	–
Payments											
Capital assets			(19 714)	(38 651)	17 007	(109 432)	(123 392)	(123 392)	(123 392)	(183 160)	(166 055)
NET CASH FROM/(USED) INVESTING ACTIVITIES			(19 714)	(47 309)	17 007	(98 470)	(112 430)	(123 392)	(123 392)	(179 210)	(166 055)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Borrowing long term/refinancing			–	–	35 255	40 150	40 150	40 150	40 150	50 033	50 022
Payments											
Repayment of borrowing			(26 601)	(22 439)	(21 804)	(19 517)	(19 517)	(19 517)	(9 247)	(20 372)	(20 615)
NET CASH FROM/(USED) FINANCING ACTIVITIES			(26 601)	(22 439)	13 451	20 633	20 633	20 633	30 903	29 662	29 408
NET INCREASE/ (DECREASE) IN CASH HELD			1 365	82 818	132 606	(898)	9 861	(1 101)	9 169	560	83
Cash/cash equivalents at the year begin:		2	125 717	73 465	48 627	59 740	95 078	95 078	95 078	104 247	104 807
Cash/cash equivalents at the year end:		2	127 082	156 283	181 233	58 842	104 939	93 978	104 247	104 807	104 890

WC047 Bitou - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	127 082	156 283	181 233	58 842	104 939	93 978	104 247	104 807	104 890	126 180
Other current investments > 90 days		(53 617)	(107 660)	(86 155)	(3 092)	(3 171)	7 791	316 973	—	—	—
Non current Investments	1	9 107	9 857	—	—	—	—	—	—	—	—
Cash and investments available:		82 572	58 480	95 078	55 750	101 768	101 768	421 220	104 807	104 890	126 180
Application of cash and investments											
Trade payables from Non-exchange transactions: Unspent con		(12 234)	(9 496)	(17 007)	(15 820)	(42 743)	(42 743)	2 421	(14 506)	(14 532)	(17 005)
Unspent borrowing		—	—	—	—	—	—	—	—	—	—
Statutory requirements	2	7 904	4 585	9 986	(26 573)	9 986	9 986	(12 902)	(26 573)	(26 573)	9 986
Other working capital requirements	3	41 598	42 639	83 027	(6 398)	37 745	37 745	199 216	(267)	501	7 270
Other provisions		(32 276)	(53 985)	(39 585)	(91 103)	(39 585)	(39 585)	(49 276)	(39 585)	(39 585)	(39 585)
Long term investments committed	4	9 107	9 857	—	—	—	—	—	—	—	—
Total Application of cash and investments:		14 100	(6 399)	36 422	(139 895)	(34 596)	(34 596)	139 459	(80 930)	(80 189)	(39 334)
Surplus(shortfall)		68 472	64 880	58 656	195 644	136 364	136 364	281 761	185 737	185 079	165 514

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Other working capital requirements											
Debtors		27 008	32 574	9 062	86 010	77 337	77 337	67 536	80 789	83 139	85 982
Creditors due		68 606	75 213	92 089	79 612	115 082	115 082	266 752	80 522	83 640	93 252
Total		(41 598)	(42 639)	(83 027)	6 398	(37 745)	(37 745)	(199 216)	267	(501)	(7 270)

Debtors collection assumptions											
Balance outstanding - debtors		31 569	40 819	11 460	100 782	87 997	87 997	55 728	97 241	98 052	99 031
Estimate of debtors collection rate		85,6%	79,8%	79,1%	85,3%	87,9%	87,9%	121,2%	83,1%	84,8%	86,8%

Long term investments committed											
Balance (Insert description; eg sinking fund)											
Deposit Taking Institutions		9 107	9 857	—	—	—	—	—	—	—	—
		9 107	9 857	—	—	—	—	—	—	—	—

Reserves to be backed by cash/investments											
Capital replacement		102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
	6	102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100

WC047 Bitou - Table A9 Asset Management

Description		Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CAPITAL EXPENDITURE											
<u>Total New Assets</u>		1	49 435	74 061	53 171	69 498	87 301	87 301	117 043	95 038	34 268
Roads Infrastructure			3 750	23 865	2 780	4 400	9 740	9 740	44 573	24 600	3 600
Electrical Infrastructure			8 522	14 211	15 975	8 003	4 502	4 502	15 241	26 678	14 520
Water Supply Infrastructure			12 706	10 972	14 445	14 831	28 051	28 051	18 043	7 250	–
Sanitation Infrastructure			5 450	2 733	–	6 912	11 477	11 477	21 028	16 000	2 800
Solid Waste Infrastructure			–	3 056	–	–	–	–	500	1 000	1 000
Information and Communication Infrastructure			–	–	43	–	–	–	–	–	–
Infrastructure			30 428	54 837	33 243	34 145	53 770	53 770	99 385	75 528	21 920
Community Facilities			33	325	435	2 654	304	304	3 300	300	–
Sport and Recreation Facilities			1 666	1 050	–	–	–	–	–	–	–
Community Assets			1 699	1 375	435	2 654	304	304	3 300	300	–
Operational Buildings			37	–	1 906	7 985	10 167	10 167	2 995	2 999	4 103
Other Assets			37	–	1 906	7 985	10 167	10 167	2 995	2 999	4 103
Computer Equipment			2 511	5 139	3 233	1 881	1 823	1 823	3 040	1 435	1 450
Furniture and Office Equipment			199	72	81	1 064	1 070	1 070	320	–	–
Machinery and Equipment			1 082	8 902	11 296	5 368	6 231	6 231	3 174	4 676	595
Transport Assets			13 479	3 736	2 978	16 400	13 934	13 934	4 830	10 100	6 200
<u>Total Renewal of Existing Assets</u>		2	1 080	5 050	6 567	3 861	4 440	4 440	5 900	9 772	10 915
Electrical Infrastructure			1 080	374	1 910	890	1 626	1 626	1 040	772	965
Water Supply Infrastructure			–	–	2 724	–	–	–	–	–	–
Sanitation Infrastructure			–	2 517	1 753	–	–	–	–	–	–
Infrastructure			1 080	2 891	6 387	890	1 626	1 626	1 040	772	965
Community Facilities			–	–	–	–	200	200	–	100	2 000
Community Assets			–	–	–	–	200	200	–	100	2 000
Operational Buildings			–	–	–	2 795	2 438	2 438	2 850	2 900	2 950
Other Assets			–	–	–	2 795	2 438	2 438	2 850	2 900	2 950
Computer Equipment			–	2 159	180	176	176	176	250	700	500
Transport Assets			–	–	–	–	–	–	1 760	5 300	4 500
<u>Total Upgrading of Existing Assets</u>		6	28 688	463	25 069	36 073	37 052	37 052	60 217	61 244	55 564
Roads Infrastructure			12 428	(13 906)	1 001	3 269	3 636	3 636	5 000	6 500	23 500
Storm water Infrastructure			–	–	4 875	6 000	2 151	2 151	7 620	–	–
Electrical Infrastructure			–	0	5 185	10 789	13 711	13 711	6 682	7 594	2 800
Water Supply Infrastructure			5 530	3 000	7 284	5 200	7 367	7 367	22 485	23 724	6 600
Sanitation Infrastructure			7 345	7 983	4 201	8 135	5 700	5 700	14 223	19 226	14 981
Infrastructure			25 303	(2 922)	22 545	33 393	32 565	32 565	56 010	57 044	47 881
Community Facilities			2 894	1 814	1 599	250	851	851	504	400	–
Sport and Recreation Facilities			471	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Community Assets			3 365	3 090	2 265	2 680	4 487	4 487	3 460	3 900	7 683
Revenue Generating			–	–	–	–	–	–	435	–	–
Investment properties			–	–	–	–	–	–	435	–	–
Operational Buildings			–	113	259	–	–	–	–	–	–
Other Assets			–	113	259	–	–	–	–	–	–
Computer Equipment			20	183	–	–	–	–	62	–	–
Machinery and Equipment			–	–	–	–	–	–	250	300	–
<u>Total Capital Expenditure</u>		4	79 203	79 574	84 807	109 432	128 793	128 793	183 160	166 055	100 746
Roads Infrastructure			16 178	9 960	3 781	7 669	13 376	13 376	49 573	31 100	27 100
Storm water Infrastructure			–	–	4 875	6 000	2 151	2 151	7 620	–	–
Electrical Infrastructure			9 602	14 585	23 070	19 682	19 838	19 838	22 963	35 044	18 285
Water Supply Infrastructure			18 236	13 972	24 453	20 031	35 419	35 419	40 528	30 974	6 600
Sanitation Infrastructure			12 795	13 233	5 954	15 046	17 177	17 177	35 251	35 226	17 781
Solid Waste Infrastructure			–	3 056	–	–	–	–	500	1 000	1 000
Information and Communication Infrastructure			–	–	43	–	–	–	–	–	–
Infrastructure			56 811	54 806	62 176	68 428	87 961	87 961	156 435	133 345	70 766
Community Facilities			2 926	2 139	2 034	2 904	1 355	1 355	3 804	800	2 000
Sport and Recreation Facilities			2 137	2 326	666	2 430	3 636	3 636	2 955	3 500	7 683
Community Assets			5 063	4 465	2 700	5 334	4 991	4 991	6 760	4 300	9 683
Revenue Generating			–	–	–	–	–	–	435	–	–
Investment properties			–	–	–	–	–	–	435	–	–
Operational Buildings			37	113	2 165	10 780	12 605	12 605	5 845	5 899	7 053
Other Assets			37	113	2 165	10 780	12 605	12 605	5 845	5 899	7 053
Computer Equipment			2 531	7 481	3 413	2 058	2 000	2 000	3 352	2 135	1 950
Furniture and Office Equipment			199	72	81	1 064	1 070	1 070	320	–	–
Machinery and Equipment			1 082	8 902	11 296	5 368	6 231	6 231	3 424	4 976	595
Transport Assets			13 479	3 736	2 978	16 400	13 934	13 934	6 590	15 400	10 700
TOTAL CAPITAL EXPENDITURE - Asset class			79 203	79 574	84 807	109 432	128 793	128 793	183 160	166 055	100 746
ASSET REGISTER SUMMARY - PPE (WDV)											
Roads Infrastructure		5	1 161 924	1 209 147	1 255 346	1 335 112	1 331 844	1 331 844	1 415 977	1 397 474	1 314 185
Storm water Infrastructure			160 967	192 508	185 747	187 884	186 812	186 812	196 977	225 018	217 045
Electrical Infrastructure			27 695	37 670	36 541	45 251	35 302	35 302	40 303	40 261	35 268
Water Supply Infrastructure			134 578	162 762	171 815	178 060	140 217	140 217	183 728	212 770	203 212
Sanitation Infrastructure			193 339	213 736	217 343	253 361	225 404	225 404	243 247	284 136	209 630
Solid Waste Infrastructure			116 804	138 218	142 756	146 099	145 297	145 297	140 823	183 862	183 284
Information and Communication Infrastructure			15 668	18 353	18 183	18 247	16 991	16 991	18 770	16 926	19 315
			1 197	1 480	3 288	1 876	4 089	4 089	903	1 085	2 732
Infrastructure			650 248	764 727	775 674	830 778	754 111	754 111	824 751	964 057	870 486
Community Assets			56 211	62 274	62 436	62 225	56 828	56 828	66 938	66 038	65 319
Heritage Assets			35	35	35	35	35	35	35	35	35
Investment properties			22 229	12 692	12 692	12 692	12 692	12 692	12 692	12 692	12 692
Other Assets			106 874	35 004	72 572	85 597	166 135	166 135	171 905	7 482	27 949
Intangible Assets			(0)	–	–	–	–	–	–	–	–
Computer Equipment			4 841	5 084	4 005	2 732	3 530	3 530	5 677	3 851	3 663
Furniture and Office Equipment			2 409	2 024	1 728	2 197	2 153	2 153	1 104	1 039	1 032
Machinery and Equipment			4 539	4 418	3 864	3 657	3 367	3 367	7 181	7 914	3 449
Transport Assets			33 148	31 961	31 411	44 270	42 065	42 065	34 766	43 437	38 631

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Land		281 392	290 928	290 928	290 928	290 928	290 928	290 928	290 928	290 928
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1 161 924	1 209 147	1 255 346	1 335 112	1 331 844	1 331 844	1 415 977	1 397 474	1 314 185
EXPENDITURE OTHER ITEMS										
<u>Depreciation</u>	7	35 685	36 135	36 393	40 059	40 059	40 059	40 002	41 403	42 852
<u>Repairs and Maintenance by Asset Class</u>	3	36 138	47 976	40 393	47 306	45 493	45 493	48 429	49 555	50 684
Roads Infrastructure		14 778	15 789	10 423	9 946	8 599	8 599	8 407	8 441	8 150
Storm water Infrastructure		—	—	—	—	—	—	800	800	800
Electrical Infrastructure		3 482	8 382	3 196	2 439	2 439	2 439	7 680	7 802	7 932
Water Supply Infrastructure		769	2 727	4 047	4 357	8 001	8 001	2 854	2 972	3 095
Sanitation Infrastructure		2 194	2 978	1 836	2 542	2 784	2 784	2 679	2 795	2 916
Solid Waste Infrastructure		795	—	—	—	—	—	—	—	—
Infrastructure		22 018	29 877	19 502	19 284	21 822	21 822	22 419	22 810	22 893
Community Facilities		838	1 136	1 671	1 903	1 772	1 772	2 784	2 905	3 160
Sport and Recreation Facilities		458	567	193	100	21	21	550	550	560
Community Assets		1 296	1 702	1 864	2 003	1 793	1 793	3 334	3 455	3 720
Operational Buildings		3 156	6 435	5 448	10 387	5 988	5 988	6 660	6 391	6 534
Housing		5	—	—	—	—	—	—	—	—
Other Assets		3 161	6 435	5 448	10 387	5 988	5 988	6 660	6 391	6 534
Licences and Rights		3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705
Intangible Assets		3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705
Computer Equipment		244	278	118	180	180	180	—	—	—
Furniture and Office Equipment		159	71	92	226	118	118	214	228	244
Machinery and Equipment		1 307	263	1 209	1 100	1 100	1 100	1 952	1 963	1 968
Transport Assets		4 003	4 788	6 253	7 107	6 707	6 707	5 534	5 538	5 621
TOTAL EXPENDITURE OTHER ITEMS		71 823	84 111	76 787	87 365	85 552	85 552	88 431	90 958	93 536
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		37,6%	6,9%	37,3%	36,5%	32,2%	32,2%	36,1%	42,8%	66,0%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		83,4%	15,3%	86,9%	99,7%	103,6%	103,6%	165,3%	171,5%	155,1%
<i>R&M as a % of PPE & Investment Property</i>		2,8%	3,6%	2,7%	3,0%	2,8%	2,8%	2,8%	2,9%	3,1%
<i>Renewal and upgrading and R&M as a % of PPE and Investment Prop</i>		5,3%	4,0%	5,3%	6,0%	5,9%	5,9%	7,5%	8,0%	8,2%

WC047 Bitou - Table A10 Basic service delivery measurement

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Household service targets	1									
<u>Water:</u>										
Total number of households	5	-	-	-	-	-	-	-	-	-
<u>Sanitation/sewerage:</u>										
Total number of households	5	-	-	-	-	-	-	-	-	-
<u>Energy:</u>										
Total number of households	5	-	-	-	-	-	-	-	-	-
<u>Refuse:</u>										
Total number of households	5	-	-	-	-	-	-	-	-	-
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)		-	-	-	10 572 618	14 252 504	14 252 504	14 717 160	15 820 947	17 007 518
Sanitation (free minimum level service)		9 923 985	6 423 181	17 151 054	22 377 782	33 928 203	33 928 203	30 726 000	32 876 820	35 178 197
Electricity/other energy (50kwh per household per month)		3 818 662	4 590 146	5 025 461	5 734 034	5 734 034	5 734 034	6 360 191	7 053 451	7 822 277
Refuse (removed at least once a week)		7 569 357	20 357 134	12 070 840	15 307 314	24 265 402	24 265 402	22 356 495	23 921 450	25 595 951
Informal Settlements		-	-	-	-	-	-	-	-	-
<u>Cost of Free Basic Services provided - Formal Settlements (R'000)</u>	8									
Water (6 kilolitres per indigent household per month)		-	-	-	10 573	14 253	14 253	14 717	15 821	17 008
Sanitation (free sanitation service to indigent households)		9 924	6 423	17 151	22 378	33 928	33 928	30 726	32 877	35 178
Electricity/other energy (50kwh per indigent household per month)		3 819	4 590	5 025	5 734	5 734	5 734	6 360	7 053	7 822
Refuse (removed once a week for indigent households)		7 569	20 357	12 071	15 307	24 265	24 265	22 356	23 921	25 596
Total cost of FBS provided		21 312	31 370	34 247	53 992	78 180	78 180	74 160	79 673	85 604
<u>Highest level of free service provided per household</u>										
<u>Revenue cost of subsidised services provided (R'000)</u>	9									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		3 848	5 860	5 189	3 295	7 357	7 357	6 133	6 623	6 987
Total revenue cost of subsidised services provided		3 848	5 860	5 189	3 295	7 357	7 357	6 133	6 623	6 987

WC047 Bitou - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Property rates	6										
Total Property Rates		153 169	163 054	156 633	183 074	187 160	187 160	132 921	197 390	213 181	225 972
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		3 848	5 860	5 189	3 295	7 357	7 357	(983)	6 133	6 623	6 987
Net Property Rates		149 321	157 194	151 445	179 779	179 802	179 802	133 904	191 257	206 558	218 984
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity		172 446	204 903	215 227	247 564	238 411	238 411	173 573	268 490	302 690	333 805
less Cost of Free Basic Services (50 kwh per indigent household per month)		3 819	4 590	5 025	5 734	5 734	5 734	3 912	6 360	7 053	7 822
Net Service charges - Electricity		168 628	200 313	210 201	241 830	232 677	232 677	169 661	262 129	295 636	325 983
Service charges - Water	6										
Total Service charges - Water		80 711	85 578	86 449	97 297	97 225	97 225	63 749	105 209	113 024	120 425
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		–	–	–	10 573	14 253	14 253	–	14 717	15 821	17 008
Net Service charges - Water		80 711	85 578	86 449	86 725	82 972	82 972	63 749	90 492	97 203	103 418
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		88 599	89 117	95 557	100 041	100 803	100 803	48 833	111 098	118 874	127 196
less Cost of Free Basic Services (free sanitation service to indigent households)		9 924	6 423	17 151	22 378	33 928	33 928	(4 700)	30 726	32 877	35 178
Net Service charges - Waste Water Management		78 675	82 693	78 406	77 663	66 874	66 874	53 533	80 372	85 998	92 017
Service charges - Waste Management	6										
Total refuse removal revenue		53 809	53 554	57 329	73 069	70 672	70 672	31 495	75 912	80 467	85 295
Total landfill revenue		173	212	244	255	378	378	263	297	318	340
less Cost of Free Basic Services (removed once a week to indigent households)		7 569	20 357	12 071	15 307	24 265	24 265	(3 147)	22 356	23 921	25 596
Net Service charges - Waste Management		46 413	33 409	45 502	58 016	46 784	46 784	34 905	53 852	56 863	60 039
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	151 746	171 777	172 850	184 832	184 384	184 384	136 962	213 799	217 063	225 651
Pension and UIF Contributions		28 492	31 878	33 658	38 287	38 295	38 295	27 105	43 414	46 195	45 883
Medical Aid Contributions		17 456	17 882	18 124	29 488	28 673	28 673	13 929	24 609	26 712	28 638
Overtime		14 788	15 170	16 283	12 674	15 288	15 288	15 723	14 016	14 909	16 692
Performance Bonus		11 592	11 504	15 280	14 297	14 148	14 148	8 340	16 242	17 252	18 109
Motor Vehicle Allowance		9 861	10 390	11 599	14 324	14 265	14 265	8 638	13 634	14 691	15 728
Cellphone Allowance		1 730	1 898	1 914	2 187	2 122	2 122	1 466	2 077	2 227	2 300
Housing Allowances		1 198	887	965	1 004	1 019	1 019	691	1 045	1 111	1 137
Other benefits and allowances		5 608	6 125	6 304	5 213	6 247	6 247	4 939	5 635	5 722	5 615
Payments in lieu of leave		4 863	2 952	2 650	5 589	5 582	5 582	3 260	6 355	6 757	7 095
Long service awards		2 848	2 896	1 481	1 014	1 014	1 014	592	1 077	1 128	1 183
Post-retirement benefit obligations	4	12 294	4 741	5 209	22 394	22 285	22 285	13 063	25 628	26 117	27 942

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Acting and post related allowance		4 285	–	11	1 760	1 760	1 760	–	2 204	2 290	2 488
sub-total	5	266 759	278 100	286 329	333 063	335 084	335 084	234 709	369 735	382 173	398 460
Total Employee related costs	1	266 759	278 100	286 329	333 063	335 084	335 084	234 709	369 735	382 173	398 460
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		34 728	36 135	36 393	40 059	40 059	40 059	30 043	40 002	41 403	42 852
Capital asset impairment		958	–	–	–	–	–	–	–	–	–
Total Depreciation and amortisation	1	35 685	36 135	36 393	40 059	40 059	40 059	30 043	40 002	41 403	42 852
Bulk purchases - electricity											
Electricity Bulk Purchases		134 674	159 802	162 599	206 241	201 241	201 241	121 221	231 959	266 753	306 766
Total bulk purchases	1	134 674	159 802	162 599	206 241	201 241	201 241	121 221	231 959	266 753	306 766
Transfers and grants											
Cash transfers and grants		5 571	4 527	5 384	12 230	12 635	12 635	5 649	12 283	13 148	14 124
Non-cash transfers and grants		–	–	242	–	–	–	–	–	–	–
Total transfers and grants	1	5 571	4 527	5 626	12 230	12 635	12 635	5 649	12 283	13 148	14 124
Contracted services											
Outsourced Services		31 188	29 008	23 500	37 735	32 582	32 582	12 163	26 489	24 461	24 435
Consultants and Professional Services		28 490	27 506	20 244	22 966	34 197	34 197	5 653	34 948	58 635	102 658
Contractors		38 946	46 212	29 142	35 092	35 576	35 576	14 044	42 146	42 809	41 564
sub-total	1	98 624	102 726	72 886	95 793	102 355	102 355	31 861	103 582	125 905	168 657
Operational Costs											
Collection costs		2 778	1 973	1 745	2 100	2 060	2 060	1 075	2 510	2 652	2 800
Contributions to 'other' provisions		–	(204)	–	–	–	–	–	–	–	–
Audit fees		4 267	4 809	5 363	6 250	5 550	5 550	5 325	6 300	6 628	6 658
Other Operational Costs	3										
Operating Leases		3 716	4 323	4 017	6 104	5 580	5 580	3 041	6 113	6 206	6 347
Operational Cost		47 226	46 604	60 933	74 621	76 377	76 377	35 712	76 776	80 911	78 463
Total Operational Costs	1	57 987	57 505	72 058	89 075	89 567	89 567	45 153	91 699	96 396	94 268
Repairs and Maintenance by Expenditure Item	8										
Inventory Consumed (Project Maintenance)		4 577	5 601	5 375	4 931	5 107	5 107	2 628	3 639	3 713	3 900
Contracted Services		27 571	37 779	29 072	35 325	32 571	32 571	12 138	36 780	37 299	37 729
Other Expenditure		3 990	4 596	5 947	7 051	7 816	7 816	4 050	8 010	8 543	9 056
Total Repairs and Maintenance Expenditure	9	36 138	47 976	40 393	47 306	45 493	45 493	18 816	48 429	49 555	50 684
Inventory Consumed											
Inventory Consumed - Other		5 944	6 386	8 172	18 943	19 865	19 865	4 417	18 141	18 921	20 042
Total Inventory Consumed & Other Material		5 944	6 386	8 172	18 943	19 865	19 865	4 417	18 141	18 921	20 042

WC047 Bitou - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R thousand	1	Vote 1 - Council	Vote 2 - Office of the Municipal Manager	Vote 3 - Community Services	Vote 4 - Corporate Services	Vote 5 - Financial Services	Vote 6 - Economic Development & Planning	Vote 7 - Engineering Services	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
Revenue																	
Exchange Revenue																	
Service charges - Electricity		-	-	-	-	-	-	262 129	-	-	-	-	-	-	-	-	262 129
Service charges - Water		-	-	-	-	-	-	90 492	-	-	-	-	-	-	-	-	90 492
Service charges - Waste Water Management		-	-	-	-	-	-	80 372	-	-	-	-	-	-	-	-	80 372
Service charges - Waste Management		-	-	53 852	-	-	-	-	-	-	-	-	-	-	-	-	53 852
Sale of Goods and Rendering of Services		-	-	898	-	306	8 482	-	-	-	-	-	-	-	-	-	9 687
Agency services		-	-	2 840	-	-	-	-	-	-	-	-	-	-	-	-	2 840
Interest earned from Receivables		-	69	3 688	-	-	-	10 113	-	-	-	-	-	-	-	-	13 870
Interest earned from Current and Non Current Assets		-	-	-	-	12 448	-	-	-	-	-	-	-	-	-	-	12 448
Rental from Fixed Assets		-	1 296	914	-	-	-	-	-	-	-	-	-	-	-	-	2 210
Licence and permits		-	-	565	-	-	-	-	-	-	-	-	-	-	-	-	565
Operational Revenue		-	299	188	-	446	-	1 867	-	-	-	-	-	-	-	-	2 800
Non-Exchange Revenue																	
Property rates		-	-	-	-	191 257	-	-	-	-	-	-	-	-	-	-	191 257
Surcharges and Taxes		-	-	-	-	1 589	-	-	-	-	-	-	-	-	-	-	1 589
Fines, penalties and forfeits		-	-	50 710	-	124	-	2	-	-	-	-	-	-	-	-	50 836
Licences or permits		-	-	796	-	-	-	-	-	-	-	-	-	-	-	-	796
Transfer and subsidies - Operational		3 004	64 992	30 860	19	16 914	8 203	53 080	-	-	-	-	-	-	-	-	177 073
Interest		-	-	-	-	1 844	-	-	-	-	-	-	-	-	-	-	1 844
Service charges		-	-	3 283	-	-	-	11 552	-	-	-	-	-	-	-	-	14 835
Gains on disposal of Assets		-	-	3 950	-	-	-	-	-	-	-	-	-	-	-	-	3 950
Total Revenue (excluding capital transfers and contributions)		3 004	66 656	152 545	19	224 929	16 685	509 607	-	-	-	-	-	-	-	-	973 446
Expenditure																	
Employee related costs		-	22 309	137 243	50 705	39 971	31 993	87 514	-	-	-	-	-	-	-	-	369 735
Remuneration of councillors		7 879	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7 879
Bulk purchases - electricity		-	-	-	-	-	-	231 959	-	-	-	-	-	-	-	-	231 959
Inventory consumed		104	92	3 960	1 009	380	2 480	10 743	-	-	-	-	-	-	-	-	18 769
Debt impairment		-	-	5 138	-	3 492	-	10 371	-	-	-	-	-	-	-	-	19 001
Depreciation and amortisation		57	154	8 880	1 429	203	169	29 109	-	-	-	-	-	-	-	-	40 002
Interest		-	-	1 342	-	-	247	12 473	-	-	-	-	-	-	-	-	14 063
Contracted services		244	6 829	33 739	7 054	12 218	11 714	31 782	-	-	-	-	-	-	-	-	103 582
Transfers and subsidies		2 600	-	6 350	-	-	3 333	-	-	-	-	-	-	-	-	-	12 283
Irrecoverable debts written off		150	-	29 000	-	1 200	-	30 800	-	-	-	-	-	-	-	-	61 150
Operational costs		1 872	1 518	26 311	29 449	13 219	2 087	17 244	-	-	-	-	-	-	-	-	91 699
Total Expenditure		12 906	30 903	251 964	89 647	70 683	52 023	461 996	-	-	-	-	-	-	-	-	970 122
Surplus/(Deficit)		(9 902)	35 753	(99 418)	(89 628)	154 246	(35 338)	47 611	-	-	-	-	-	-	-	-	3 324
Transfers and subsidies - capital (monetary allocations)		-	-	1 383	-	-	94 650	34 874	-	-	-	-	-	-	-	-	130 907
Income Tax		(9 902)	35 753	(98 036)	(89 628)	154 246	59 312	82 485	-	-	-	-	-	-	-	-	134 231

WC047 Bitou - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		28 928	29 256	32 479	108 024	46 912	46 912	30 368	108 650	110 125	51 280
Water		80 412	73 629	83 911	63 003	72 080	72 080	94 159	72 312	69 278	81 861
Waste		48 477	53 544	58 752	49 793	46 183	46 183	62 129	58 734	59 230	68 204
Waste Water		81 457	90 246	100 259	78 531	84 792	84 792	103 564	92 134	89 532	97 651
Other trade receivables from exchange transactions		7 813	6 494	14 844	6 429	14 770	14 770	12 623	6 432	6 445	14 714
Gross: Trade and other receivables from exchange transactions		247 086	253 169	290 245	305 780	264 737	264 737	302 843	338 263	334 609	313 710
Less: Impairment for debt		(215 661)	(219 878)	(240 182)	(261 941)	(252 203)	(252 203)	(240 182)	(262 422)	(263 010)	(254 004)
Impairment for Electricity		(13 504)	(12 595)	(10 793)	(27 616)	(13 800)	(13 800)	(10 793)	(27 736)	(27 883)	(14 251)
Impairment for Water		(73 224)	(66 610)	(75 213)	(77 648)	(78 892)	(78 892)	(75 213)	(77 386)	(77 547)	(78 991)
Impairment for Waste		(45 520)	(50 689)	(55 149)	(56 836)	(57 198)	(57 198)	(55 149)	(56 918)	(57 018)	(57 505)
Impairment for Waste Water		(76 610)	(84 866)	(92 790)	(94 724)	(96 076)	(96 076)	(92 790)	(95 265)	(95 445)	(97 021)
Impairment for other trade receivables from exchange transactions		(6 803)	(5 117)	(6 237)	(5 117)	(6 237)	(6 237)	(6 237)	(5 117)	(5 117)	(6 237)
Total net Trade and other receivables from Exchange Trx		31 425	33 291	50 064	43 839	12 534	12 534	62 661	75 841	71 599	59 706
Receivables from non-exchange transactions											
Property rates		48 555	52 341	2 445	94 552	71 477	71 477	57 365	94 882	96 070	76 130
Less: Impairment of Property rates		(32 269)	(32 013)	(896)	(48 087)	(36 267)	(36 267)	(32 909)	(48 221)	(48 385)	(36 770)
Net Property rates		16 286	20 328	1 549	46 465	35 210	35 210	24 456	46 661	47 685	39 360
Other receivables from non-exchange transactions		51 677	85 863	95 213	138 220	140 980	140 980	116 577	134 599	134 527	119 953
Impairment for other receivables from non-exchange transactions		(45 501)	(75 240)	(85 311)	(83 914)	(88 203)	(88 203)	(85 314)	(84 030)	(84 171)	(88 636)
Net other receivables from non-exchange transactions		6 176	10 623	9 902	54 306	52 778	52 778	31 263	50 570	50 356	31 317
Total net Receivables from non-exchange transactions		22 462	30 951	11 450	100 771	87 987	87 987	55 719	97 230	98 041	70 677
Inventory											
Water											
Opening Balance		129	145	145	145	145	145	145	234	234	234
Water Losses		15	-	(0)	-	-	-	-	-	-	-
Real losses		15	-	(0)	-	-	-	-	-	-	-
Data Transfer and Management Errors		15	-	-	-	-	-	-	-	-	-
Unavoidable Annual Real Losses		-	-	(0)	-	-	-	-	-	-	-
Non-revenue Water		15	-	(0)	-	-	-	-	-	-	-
Closing Balance Water		145	145	145	145	145	145	145	234	234	234
Consumables											
Standard Rated											
Opening Balance		17 769	24 728	31 005	29 886	29 886	29 886	29 886	31 283	30 254	29 042
Acquisitions		6 959	6 277	7 495	7 012	7 012	7 012	1 363	7 404	7 628	-
Issues		-	-	(8 172)	(7 062)	(7 731)	(7 731)	(928)	(8 433)	(8 840)	(9 288)
Adjustments		-	-	(682)	-	-	-	-	-	-	-
Write-offs		-	-	240	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated		24 728	31 005	29 886	29 836	29 167	29 167	30 321	30 254	29 042	19 753
Zero Rated											
Opening Balance		(4 730)	(10 675)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)
Issues		(5 944)	(6 386)	-	-	-	-	-	-	-	-
Closing balance - Consumables Zero Rated		(10 675)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)	(17 061)
Finished Goods											
Opening Balance		34	34	34	34	34	34	34	34	34	34
Closing balance - Finished Goods		34	34	34	34	34	34	34	34	34	34
Materials and Supplies											
Opening Balance		-	-	-	-	-	-	-	(187)	4 401	7 827
Acquisitions		-	-	-	11 931	11 931	11 931	1 780	14 296	13 506	-
Issues		-	-	-	(11 881)	(12 134)	(12 134)	(3 490)	(9 708)	(10 081)	(10 754)
Closing balance - Materials and Supplies		-	-	-	50	(203)	(203)	(1 710)	4 401	7 827	(2 927)
Land											
Opening Balance		2 235	2 235	2 235	2 235	2 235	2 235	2 235	2 235	2 235	2 235
Closing Balance - Land		2 235	2 235	2 235	2 235	2 235	2 235	2 235	2 235	2 235	2 235
Closing Balance - Inventory & Consumables		16 467	16 358	15 239	15 239	14 317	14 317	13 964	20 097	22 310	2 268
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		1 475 252	1 567 406	1 642 453	1 771 696	1 759 010	1 759 010	1 682 884	1 852 435	1 835 330	1 743 211
Leases recognised as PPE		11 805	12 027	12 054	12 027	12 054	12 054	12 054	12 027	12 027	12 054
Less: Accumulated depreciation		(347 397)	(383 013)	(411 888)	(461 338)	(451 947)	(451 947)	(441 931)	(461 213)	(462 611)	(453 807)
Total Property, plant and equipment (PPE)		1 139 661	1 196 419	1 242 619	1 322 385	1 319 117	1 319 117	1 253 007	1 403 250	1 384 746	1 301 458
LIABILITIES											
Current liabilities - Financial liabilities											
Current portion of long-term liabilities		-	21 828	19 531	0	19 507	19 507	10 284	1 103	599	(3 619)
Total Current liabilities - Financial liabilities		-	21 828	19 531	0	19 507	19 507	10 284	1 103	599	(3 619)
Trade and other payables											
Trade and other payables from exchange transactions		68 606	75 213	92 089	79 612	115 082	115 082	266 752	80 522	83 640	93 252
Trade payables from Non-exchange transactions: Unspent conditional		(12 234)	(9 496)	(17 007)	(15 820)	(42 743)	(42 743)	2 421	(14 506)	(14 532)	(17 005)
Trade payables from Non-exchange transactions: Other		-	-	-	180	(1 115)	(1 115)	-	3 050	3 195	3 350
VAT		157 647	207 999	246 284	239 157	246 284	246 284	294 367	239 157	239 157	246 284
Total Trade and other payables		214 019	273 716	321 366	303 128	317 509	317 509	563 539	308 223	311 460	325 880
Non current liabilities - Financial liabilities											
Borrowing		100 544	66 798	82 546	121 479	101 953	101 953	81 296	110 284	110 291	95 897
Other financial liabilities		-	78	218	78	218	218	218	78	78	218
Total Non current liabilities - Financial liabilities		100 544	66 876	82 764	121 558	102 170	102 170	81 513	110 362	110 369	96 115
Non current liabilities - Long Term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Provisions											
List other major provision items											
Refuse landfill site rehabilitation		23 423	-	-	-	-	-	-	-	-	-

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Other		10 089	9 358	13 052	10 320	13 052	13 052	11 203	10 320	10 320	13 052
Total Provisions		33 512	9 358	13 052	10 320	13 052	13 052	11 203	10 320	10 320	13 052
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance		917 367	912 304	1 048 096	1 061 090	1 121 973	1 121 973	1 121 973	1 033 790	1 009 790	1 121 973
Restated balance		917 367	912 304	1 048 096	1 061 090	1 121 973	1 121 973	1 121 973	1 033 790	1 009 790	1 121 973
Surplus/(Deficit)		(47 406)	48 250	79 752	38 248	61 826	61 826	67 059	133 661	99 381	50 334
Transfers to/from Reserves		38 406	86 506	(11 400)	–	–	–	–	–	–	–
Other adjustments		(2 380)	1 334	5 525	–	–	–	546	–	–	–
Accumulated Surplus/(Deficit)	1	905 987	1 048 393	1 121 973	1 099 339	1 183 799	1 183 799	1 189 577	1 167 451	1 109 171	1 172 307
Reserves											
Housing Development Fund		–	–	–	–	–	–	–	–	–	–
Capital replacement		102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
Self-insurance		–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–
Total Reserves	2	102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
TOTAL COMMUNITY WEALTH/EQUITY	2	1 007 987	1 066 943	1 151 923	1 147 839	1 213 749	1 213 749	1 219 527	1 192 951	1 150 171	1 207 407

WC047 Bitou - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Provide excellent and sustainable services to all residents				508 623	591 601	548 973	644 236	641 138	641 138	698 409	753 411	785 890
Facilitate growth and expend economic opportunities to empower communities				21 996	27 581	20 989	21 821	46 889	46 889	111 335	90 519	101 658
Achieve long term financial sustainability				190 538	177 153	170 985	207 447	213 905	213 905	224 929	241 145	254 130
Build a capable, developmental, transformed and productive workforce				780	526	3 910	19	541	541	19	19	19
Adhere to and implement effective and efficient governance processes				47 898	51 060	131 689	64 999	65 067	65 067	69 660	72 876	75 687
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	769 836	847 920	876 546	938 523	967 540	967 540	1 104 353	1 157 970	1 217 383

WC047 Bitou - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

R thousand		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Provide excellent and sustainable services to all residents			556 345	622 852	607 101	671 315	668 097	668 097	713 960	762 401	817 493
Facilitate growth and expend economic opportunities to empower communities			59 021	44 364	45 203	43 237	50 648	50 648	52 023	77 168	124 558
Achieve long term financial sustainability			40 666	31 971	47 102	67 121	67 202	67 202	70 683	71 106	73 758
Build a capable, developmental, transformed and productive workforce			71 306	69 357	61 082	81 193	81 421	81 421	89 647	95 195	99 908
Adhere to and implement effective and efficient governance processes			38 893	31 136	36 305	37 408	38 346	38 346	43 809	44 951	43 299
Allocations to other priorities											
Total Expenditure		1	766 232	799 680	796 794	900 274	905 714	905 714	970 122	1 050 821	1 159 015

WC047 Bitou - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Provide excellent and sustainable services to all residents		A		76 671	73 750	82 226	106 551	125 686	125 686	181 000	165 055	99 746
Facilitate growth and expend economic opportunities to empower		B		75	—	435	304	304	304	—	—	—
Achieve long term financial sustainability		C		45	2 713	1	—	—	—	—	—	—
Build a capable, developmental, transformed and productive workforce		D		2 298	3 111	2 145	1 577	1 923	1 923	2 160	1 000	1 000
Adhere to and implement effective and efficient governance processes		E		115	—	—	1 000	880	880	—	—	—
		F										
		G										
		H										
		I										
		J										
		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	79 203	79 574	84 807	109 432	128 793	128 793	183 160	166 055	100 746

WC047 Bitou - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Vote 1 - vote name										
Office of the Municipal Manager		2020/2021	2021/2022	2022/2023						
Function 1										
Risk Management - RBAP										
Submit the Risk Based Audit Plan (RBAP) for the 2025/26 financial year to the Audit Committee by 30 June 2025	Risk Based Audit Plan compiled and submitted to the Audit Committee	1	1	1	1	1	1	1	1	1
Intern Audit - RBAP										
Complete 90% of audits as scheduled in the RBAP applicable for 2024/25 by 30 June 2025 (Actual audits completed divided by the audits scheduled for the year) x100	% of audits completed	80,0%	80,0%	99,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%
Risk Management - ARA										
Complete the annual risk assessment for 2025/26 and submit to the CAE by 31 March 2025	Risk assessment completed and submitted to the CAE	1	1	1	1	1	1	1	1	1
Integrated Development Plan - IDP										
Review and submit the 5th generation IDP for the 2025/26 financial year to Council by 31 May 2025	Draft IDP compiled and submitted to Council	1	1	1	1	1	1	1	1	1
Governance and Compliance - Mid-year Evaluations										
Conduct the Mid-year Performance Evaluations of the section 57's employees by 28 February 2025	Number of evaluations completed	1	1	1	1	1	1	1	1	1
Governance and Compliance - Final Evaluations										
Conduct the Final Performance Evaluation of the section 57's employees for the 2023/24 by 30 December 2024	Number of evaluations completed	1	1	1	1	1	1	1	1	1
Municipal Manager - Budget Spend										
Spend 95% of the municipal capital budget on capital projects by 30 June 2025 (Actual amount spent on projects / Total amount budgeted for capital projects)X100	% budget spent	New KPI	New KPI	83,00%	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Sub-function 1 - (name)										
Review the Organisational Structure by 30 May 2025	Organisational Structure reviewed by 30 May 2025	New KPI	New KPI	1	1	1	1	1	1	1
Financial Services										
Function 2										
Revenue - Free basic services										
Provide subsidies for free basic services to indigent households as at 30 June 2025	Number of indigent households receiving subsidies for free basic services as per Financial System	3 930	4 303	4 132	4 200	4 200	4 200	4 200	4 200	4 200
Revenue - Water										
Number of residential properties with piped water which can be/or are connected to the municipal water infrastructure network and billed for the service as at 30 June 2025	Number of residential properties billed for piped water	12 291	11 893	16 615	16 615	16 615	16 615	16 615	16 615	16 615
Revenue - Electricity										
Number of residential properties with electricity which can be/or are connected to the municipal electrical infrastructure network(credit and prepaid electrical metering and excluding Eskom areas) and billed for the service as at 30 June 2025	Number of residential properties billed credit meter and prepaid meters connected to the network	12 672	12 474	14 750	14750	14750	14750	14750	14750	14750
Revenue - Sanitation										
Number of residential properties with sanitation services to which can be/or are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2025	Number of residential properties which are billed for sewerage	12 369	11 857	14 872	14872	14872	14872	14872	14872	14872
Revenue - Refuse										
Number of residential properties for which refuse can be removed/ or is removed from, once per week and billed for the service as at 30 June 2025	Number of residential properties which are billed for refuse removal	13 385	11 798	14 841	14841	14841	14841	14841	14841	14841
Debt to Revenue										
Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100	% of debt to revenue	18,91%	13,0%	14,92%	20,0%	20,0%	20,0%	20,0%	20,0%	20,0%
Outstanding Service Debtors										
Financial viability measured in terms of the outstanding service debtors as at 30 June 2025 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors	9,97%	7,72%	9,37%	11,80%	11,80%	11,80%	11,80%	11,80%	11,80%
Cover fix operating expenditure										

Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) as per Circular 71	Number of months it takes to cover fix operating expenditure with available cash	1,25	0,75	1,57	1,2	1,2	1,2	1,2	1,2	1,2
Debtor payment achieved Achieve a debtor payment percentage of 90% by 30 June 2025 (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off/Billed Revenue x 100	% debtor payment achieved	92,00%	84,0%	84,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%
Corporate Services Function 3 Employment Equity Target Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan by 30 June 2025 ((Number of people from employment equity target groups	% of people employed	75,47%	84,0%	90,0%	70,0%	70,0%	70,0%	70,0%	70,0%	70,0%
Training operational budget Spend 0,20% of operational budget on training by 30 June 2025 ((Actual total training expenditure divided by total operational budget)x100)	% budget spent	0,17%	0,2%	0,19%	0,20%	0,20%	0,20%	0,20%	0,20%	0,20%
System of Operational Delegations Review the "System of Operational Delegations" and submit to Council by 30 June 2025	System of operational delegations submitted to Council	0	0	0	0	0	0	0	0	0
ICT Capital Budget Spend Spend 95% of the allocated capital budget for ICT by 30 June 2025 ((Total actual capital expenditure /Total capital amount budgeted)x100)	% of budget spent	New KPI	New KPI	90,0%	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
HR Strategy and Plan Review the HR Strategy and Plan and submit to Council by 30 May 2025	HR Strategy and Plan reviewed and submitted to Council by 30 May 2024	0	0	0	1	1	1	1	1	1
Talent Management Framework Develop and submit a Talent Management Framework to Council by 31 March 2025	Talent Management Framework developed submitted to Council by 31 March 2024	New KPI	New KPI	New KPI	1	1	1	1	1	1
Engineering Services Function 4 Unaccounted Water losses Limit unaccounted for water to less than 30% by 30 June 2025 ((Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100)	% water losses	4,79%	37,71%	35,85%	30,00%	30,00%	30,00%	30,00%	30,00%	30,00%
Unaccounted Electricity Limit unaccounted for electricity to less than 12% as at 30 June 2025 ((Number of units purchased - Number of units Sold (incl free basic electricity) / Number of units purchased) X100)	% unaccounted electricity	11,58%	18,88%	9,29%	12,00%	12,00%	12,00%	12,00%	12,00%	12,00%
Capital Budget Spend - Waste Water Spend 95% of the approved capital budget for Waste Water services by 30 June 2025 ((Total actual capital expenditure /Total capital amount budgeted)x100)(excluding Fleet)	% budget spent	93,0%	89,0%	90,00%	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Electrical & Mechanical Spend 95% of the approved capital budget for Electrical & Mechanical services by 30 June 2025 ((Total actual capital expenditure /Total capital amount budgeted)x100)(excluding Fleet)	% budget spent	85,0%	96,0%	99,00%	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Water Services Spend 95% of the approved capital budget for Water services by 30 June 2025 ((Total actual capital expenditure /Total capital amount budgeted)x100) (excluding Fleet)	% budget spent	96,0%	86,0%	68,00%	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Roads & Storm Water Spend 95% of the approved capital budget for Roads & Storm Water services by 30 June 2025 ((Total actual capital expenditure /Total capital amount budgeted)x100)(excluding Fleet)	% budget spent	113,0%	94,0%	90,00%	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
MIG Funding Spend Spend 100% of MIG Funding allocation by 30 June 2025 ((Total actual MIG expenditure /Total MIG amount budgeted)x100)	% budget spent	99,0%	88,0%	60,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Fleet Management										

Spend 95% of the allocated capital budget for Fleet Management by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	0,0%	0,0%	0,00%	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Theft Investigations Conduct 700 potential electricity theft investigations annually by 30 June 2024	Number of inspections conducted	742	984	839	550	550	550	550	550	550
Capital Budget Spend - Kurland WWTW Spend 95% of the budget allocated for the Kurland Waste Water Treatment Works (WWTW) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend- Kwano/Kranshoek Sewer infrastructure Spend 95% of the budget allocated for the Kwano / Kranshoek upgrade of sewer infrastructure by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Upgrade Kurland WTW Spend 95% of the allocated capital budget for the upgrade of Kurland WTW from 0.6 to 1.2 MI by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Upgrade of Kurland WTW Spend 95% of the allocated capital budget for the upgrade of Kurland WTW from 0.6 to 1.2 MI by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Upgrade of Brakkloof 66kV Spend 95% of the allocated capital budget for the upgrade of Brakkloof 66kV new to 20MVA transformer from firm capacity and allow for maintenance on existing by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Community Services Function 5										
Capital Budget Spend - Construction of road network Phase 4 Spend 95% of the budget allocated for the construction of road network for 100 erven with related stormwater (Qolweni/ Bossiesgiff Phase 4) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Road network Ebenezer (portion 3) Spend 95% of the budget allocated for the road network for 255 erven with related stormwater (Ebenezer (portion 3) 725) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Ebenezer (Portion 4) Spend 95% of the budget allocated for the construction of road network for 134 erven with related stormwater (Ebenezer (Portion 4) 708) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Upgrade of sewer reticulation Spend 95% of the budget allocated for the upgrade of sewer reticulation for 134 Ebenezer (Portion 4) 708 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Upgrade of sewer reticulation Spend 95% of the budget allocated for the upgrade of sewer reticulation 255 erven Ebenezer (Portion 3) 725 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Construction of sewer reticulation Spend 95% of the budget allocated for the construction of sewer reticulation for 100 erven Qolweni/ Bossiesgiff Phase 4B5 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Construction of Water Reticulation										

Spend 95% of the budget allocated for the construction of water reticulation for 134 erven Ebenezer (Portion 4) 708 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Construction of Water Reticulation										
Spend 95% of the budget allocated for the construction of water reticulation for 255 erven Ebenezer (Portion 3) 725 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Construction of Sewer Reticulation										
Spend 95% of the budget allocated for the construction of sewer reticulation for 100 erven Qolweni/ Bossiesgif Phase 4B5 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Construction of Water Reticulation										
Spend 95% of the budget allocated for the construction of water reticulation for 134 erven Ebenezer (Portion 4) 708 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KP	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Construction of Water Reticulation										
Spend 95% of the budget allocated for the construction of water reticulation for 255 erven Ebenezer (Portion 3) 725 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Qolweni/Bossiesgif Phase 4B Upgrade of Water										
Spend 95% of the budget allocated for the Qolweni/Bossiesgif Phase 4B upgrade of water by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Electrification of Ebenezer										
Spend 95% of the allocated capital budget for the electrification of Ebenezer by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Review Disaster Management Plan										
Review and submit the Disaster Management Plan to Council by 31 May 2025	Disaster Management Plan reviewed and submitted to Council	New KPI	New KPI	1	1	1	1	1	1	1
Capital Budget Spend - Construction of a Regional Cemetery										
Spend 95% of the allocated budget for the construction of a regional cemetery at Ebenezer Sanral Road (multi-year project) by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Capital Budget Spend - Upgrade of Kranshoek Sports Field Floodlights										
Spend 95% of the allocated budget for upgrade of Kranshoek Sports field floodlights by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	95,00%	95,00%	95,00%
Create Job Opportunities - EPWP										
Create 225 job opportunities in terms of the EPWP by 30 September 2025	Number of job opportunities created	342	440	492	225	225	225	225	225	225
Review Housing Pipeline										
Review and submit the Housing pipeline to Council by 31 May 2025	Housing pipeline reviewed and submitted to Council	0	0	1	1	1	1	1	1	1
Development and Planning										
Function 6										
Review Spatial Development Framework										
Submit the reviewed Spatial Development Framework (SDF) to Council by 31 May 2025	Spatial Development Framework (SDF) submitted to Council	1	1	1	1	1	1	1	1	1
Review the LED Chapter										
Review the LED Chapter (2025/26) and submit to Council for consideration by 31 May 2025	Reviewed LED Chapter submitted to Council	0	1	1	1	1	1	1	1	1
Review the LED Chapter Implementation Plan										
Review the LED Chapter Implementation Plan (2025/26) and submit to Council for consideration by 30 June 2025	Reviewed LED Chapter Implementation Plan submitted to Council	0	0	1	1	1	1	1	1	1
And so on for the rest of the Votes										

WC047 Bitou - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	8,1%	7,3%	7,3%	6,6%	6,6%	6,6%	7,4%	6,2%	5,9%	5,7%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	10,6%	9,1%	8,5%	8,3%	8,2%	8,2%	7,2%	7,7%	7,2%	6,9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	68,7%	53,5%	56,6%	56,6%	167,7%	66,2%	54,8%	50,9%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	98,6%	360,5%	276,3%	250,6%	341,1%	341,1%	272,2%	432,8%	269,2%	273,8%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1,2	1,0	1,1	1,0	1,2	1,2	1,3	1,3	1,2	1,3
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,2	1,0	1,1	1,0	1,2	1,2	1,3	1,3	1,2	1,3
Liquidity Ratio	Monetary Assets/Current Liabilities	0,4	0,2	0,4	0,2	0,3	0,3	0,8	0,4	0,4	0,4
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		122,9%	120,0%	114,6%	123,1%	131,9%	131,9%	177,4%	122,3%	124,3%	125,3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	6,5%	7,2%	3,2%	13,0%	11,3%	11,3%	10,3%	12,1%	11,0%	10,2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		54,0%	48,1%	50,8%	135,3%	109,7%	122,5%	255,9%	76,8%	79,7%	73,9%
Employee costs	Employee costs/(Total Revenue - capital revenue)	36,2%	34,8%	34,1%	37,0%	36,9%	36,9%	34,7%	38,0%	35,9%	34,1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	37,1%	35,6%	34,9%	37,8%	37,7%	37,7%		38,8%	36,7%	34,8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4,9%	6,0%	4,8%	5,3%	5,0%	5,0%		5,0%	4,7%	4,3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	6,0%	8,7%	7,7%	6,5%	6,4%	6,4%	4,4%	6,1%	5,8%	5,5%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	13,8	23,3	24,8	20,5	20,5	20,5	15,2	21,8	24,0	26,5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	10,2%	11,5%	6,2%	24,5%	23,1%	23,1%	21,2%	23,5%	21,4%	20,2%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2,7	3,1	3,6	1,0	1,7	1,5	2,8	1,6	1,4	1,5

WC047 Bitou - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Demographics												
Population		Census info and Growth Rate	29 000	39 905	49 162	69	72	75	75	71	71	71
Females aged 5 - 14		Census info and Growth Rate	1 255	3 357	2 114	6	6	6	6	6	6	6
Males aged 5 - 14		Census info and Growth Rate	1 226	3 153	2 065	5	6	6	6	6	6	6
Females aged 15 - 34		Census info and Growth Rate	1 284	7 297	2 212	13	13	14	14	12	12	12
Males aged 15 - 34		Census info and Growth Rate	1 313	7 349	2 163	13	13	14	14	13	13	13
Unemployment		Census info and Growth Rate	6 858	9 378	11 553	20	21	22	22	32	32	32
Monthly household income (no. of households)	1, 12											
No income		Census info and Growth Rate	5 253	7 223	8 898	12	13	14	14	14	14	14
R1 - R1 600		Census info and Growth Rate	1 284	1 756	2 163	3	3	3	3	3	3	3
R1 601 - R3 200		Census info and Growth Rate	1 284	1 756	2 163	3	3	3	3	3	3	3
R3 201 - R6 400		Census info and Growth Rate	1 605	2 195	2 704	4	4	4	4	4	4	4
R6 401 - R12 800		Census info and Growth Rate	4 789	6 544	8 063	11	12	12	12	12	12	12
R12 801 - R25 600		Census info and Growth Rate	5 661	7 742	9 537	13	14	15	15	15	15	15
R25 601 - R51 200		Census info and Growth Rate	4 027	5 507	6 784	9	10	10	10	10	10	10
R52 201 - R102 400		Census info and Growth Rate	2 626	3 591	4 425	6	6	7	7	7	7	7
R102 401 - R204 800		Census info and Growth Rate	1 955	2 674	3 294	5	5	5	5	5	5	5
R204 801 - R409 600		Census info and Growth Rate	983	1 345	1 657	2	2	3	3	3	3	3
R409 601 - R819 200		Census info and Growth Rate	438	599	737	1	1	1	1	1	1	1
> R819 200		Census info and Growth Rate	1 285	176	216	0	0	0	0	0	0	0
Poverty profiles (no. of households)												
< R2 060 per household per month	13	Census info and Growth Rate	1 702	2 501	3 233	4 339	4 534	4 743	4 743	4 743	4 743	4 743
Household/demographics (000)												
Number of people in municipal area		Census info and Growth Rate	29 182	39 905	49 162	69	72	75	75	71	71	71
Number of poor people in municipal area		Census info and Growth Rate	-	-	-	-	-	-	-	38	38	38
Number of households in municipal area		Census info and Growth Rate	8 763	12 878	16 645	17	17	18	18	18	18	18
Number of poor households in municipal area		0	-	-	-	-	-	-	-	4	4	4
Definition of poor household (R per month)		0	-	-	-	-	-	-	-	1 227	1 227	1 227
Housing statistics	3											
Formal		Census info and Growth Rate	7 002	10 290	12 018	12 018	12 559	13 137	13 137	13 303	13 303	13 303
Informal		Census info and Growth Rate	2	3	4	4 627	4 835	5 058	5 058	4 494	4 494	4 494
Total number of households			8 755	12 866	16 285	16 645	17 394	18 194	18 194	17 797	17 797	17 797
Dwellings provided by municipality	4	0	-	-	-	-	-	-	-	13 303	13 303	13 303
Dwellings provided by province/s		0	-	-	-	-	-	-	-	4 494	4 494	4 494
Dwellings provided by private sector	5	0	-	-	-	-	-	-	-	225	225	225
Total new housing dwellings			-	-	-	-	-	-	-	18 022	18 022	18 022
Economic	6											
Inflation/inflation outlook (CPIX)						0,0%	0,0%	0,0%	0,0%	6,0%	5,6%	5,4%

Interest rate - investment	7				0,0%	0,0%	0,0%	0,0%	7,3%	6,3%	6,3%
Remuneration increases					0,0%	0,0%	0,0%	0,0%	6,2%	4,7%	4,9%
Consumption growth (electricity)					0,0%	0,0%	0,0%	0,0%	4,0%	4,0%	4,0%
Consumption growth (water)					0,0%	0,0%	0,0%	0,0%	5,0%	5,0%	5,0%
Collection rates											
Property tax/service charges					0,0%	0,0%	0,0%	0,0%	90,0%	92,0%	93,0%
Rental of facilities & equipment					0,0%	0,0%	0,0%	0,0%	100,0%	100,0%	100,0%
Interest - external investments					0,0%	0,0%	0,0%	0,0%	100,0%	100,0%	100,0%
Interest - debtors					0,0%	0,0%	0,0%	0,0%	90,0%	92,0%	93,0%
Revenue from agency services					0,0%	0,0%	0,0%	0,0%	20,0%	20,0%	20,0%

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		<u>Household service targets (000)</u>									
Municipal in-house services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		<u>Household service targets (000)</u>									
Municipal entity services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		<u>Household service targets (000)</u>									
Services provided by 'external mechanisms'	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		<u>Household service targets (000)</u>									
Detail of Free Basic Services (FBS) provided			2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Electricity	Ref.	<u>Location of households for each type of FBS</u>									
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands)	3 818 662	4 590 146	5 025 461	5 734 034	5 734 034	5 734 034	6 360 191	7 053 451	7 822 277
Water	Ref.	<u>Location of households for each type of FBS</u>									

List type of FBS service		Formal settlements - (to know the per indigent household per month (Rands))	-	-	-	10 572 618	14 252 504	14 252 504	14 717 160	15 820 947	17 007 518
Sanitation	Ref.	<u>Location of households for each type of FBS</u>									
List type of FBS service		Formal settlements - (free sanitation service to indigent households)	9 923 985	6 423 181	17 151 054	22 377 782	33 928 203	33 928 203	30 726 000	32 876 820	35 178 197

WC047 Bitou Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	127 082	156 283	181 233	58 842	104 939	93 978	104 247	104 807	104 890	126 180
Cash + investments at the yr end less applications - R'000	18(1)b	2	68 472	64 880	58 656	195 644	136 364	136 364	281 761	185 737	185 079	165 514
Cash year end/monthly employee/supplier payments	18(1)b	3	2,7	3,1	3,6	1,0	1,7	1,5	2,8	1,6	1,4	1,5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	—	—	—	—	—	—	—	—	—	—
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	0,8%	(3,7%)	6,6%	(11,4%)	(6,0%)	(31,2%)	5,3%	3,5%	1,8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	85,6%	79,8%	79,1%	85,3%	87,9%	87,9%	121,2%	83,1%	84,8%	86,8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	4,9%	2,7%	2,7%	3,0%	3,4%	3,4%	2,3%	2,8%	2,6%	2,6%
Capital payments % of capital expenditure	18(1)c;19	8	24,9%	48,6%	(20,1%)	100,0%	95,8%	95,8%	305,2%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	68,7%	53,5%	56,6%	56,6%	167,7%	66,2%	54,8%	50,9%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100,0%	100,0%	100,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	21,6%	(43,3%)	337,5%	(12,7%)	0,0%	(31,8%)	14,6%	(0,5%)	2,4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	8,2%	(100,0%)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	3,2%	4,0%	3,3%	3,6%	3,4%	3,4%	3,9%	3,5%	3,6%	3,9%
Asset renewal % of capital budget	20(1)(vi)	14	1,4%	6,3%	7,7%	3,5%	3,4%	3,4%	0,0%	3,2%	5,9%	10,8%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Supporting indicators												
% incr <i>total service charges (incl prop rates)</i>	18(1)a			6,8%	2,3%	12,6%	(5,4%)	0,0%	(25,2%)	11,3%	9,5%	7,8%
% incr Property Tax	18(1)a			5,3%	(3,7%)	18,7%	0,0%	0,0%	(25,5%)	6,4%	8,0%	6,0%
% incr Service charges - Electricity	18(1)a			18,8%	4,9%	15,0%	(3,8%)	0,0%	(27,1%)	12,7%	12,8%	10,3%
% incr Service charges - Water	18(1)a			6,0%	1,0%	0,3%	(4,3%)	0,0%	(23,2%)	9,1%	7,4%	6,4%
% incr Service charges - Waste Water Management	18(1)a			5,1%	(5,2%)	(0,9%)	(13,9%)	0,0%	(19,9%)	20,2%	7,0%	7,0%
% incr Service charges - Waste Management	18(1)a			(28,0%)	36,2%	27,5%	(19,4%)	0,0%	(25,4%)	15,1%	5,6%	5,6%
% incr in Sale of Goods and Rendering of Services	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a		523 748	559 186	572 003	644 013	609 110	609 110	455 753	678 103	742 258	800 441
Service charges			523 748	559 186	572 003	644 013	609 110	609 110	455 753	678 103	742 258	800 441
Property rates			149 321	157 194	151 445	179 779	179 802	179 802	133 904	191 257	206 558	218 984
Service charges - electricity revenue			168 628	200 313	210 201	241 830	232 677	232 677	169 661	262 129	295 636	325 983
Service charges - water revenue			80 711	85 578	86 449	86 725	82 972	82 972	63 749	90 492	97 203	103 418
Service charges - sanitation revenue			78 675	82 693	78 406	77 663	66 874	66 874	53 533	80 372	85 998	92 017
Service charges - refuse removal			46 413	33 409	45 502	58 016	46 784	46 784	34 905	53 852	56 863	60 039
Service charges - other												
Interest			2 345	2 423	2 501	3 014	2 803	2 803	1 823	2 840	2 971	3 104
Capital expenditure excluding capital grant funding			50 212	18 943	51 302	75 097	70 972	70 972	23 947	75 544	91 212	71 641
Cash receipts from ratepayers	18(1)a		483 192	509 685	502 563	608 325	605 314	605 314	605 314	633 692	701 979	766 003
Ratepayer & Other revenue	18(1)a		564 799	638 686	635 523	712 800	688 746	688 746	499 481	762 739	827 896	882 253
Change in consumer debtors (current and non-current)		N/A		10 421	(2 729)	83 098	(44 091)	–	17 858	54 693	(3 430)	(10 914)
Operating and Capital Grant Revenue	18(1)a		182 941	189 858	192 537	200 745	234 542	234 542	160 901	307 980	301 431	307 660
Capital expenditure - total	20(1)(vi)		79 203	79 574	84 807	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Capital expenditure - renewal	20(1)(vi)		1 080	5 050	6 567	3 861	4 440	4 440		5 900	9 772	10 915
Supporting benchmarks												
Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY										157 422	163 124	169 516
DoRA capital grants total MFY										34 874	41 769	30 549
Provincial operating grants										19 651	45 538	90 595
Provincial capital grants										96 033	51 000	17 000
District Municipality grants										–	–	–
Total gazetted/advised national, provincial and district grants										307 980	301 431	307 660
Average annual collection rate (arrears inclusive)												

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
DoRA operating												
Operational Revenue:General Revenue:Equitable Share										154 148	161 224	167 516
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]										1 474	–	–
Local Government Financial Management Grant [Schedule 5B]										1 800	1 900	2 000
										157 422	163 124	169 516
DoRA Capital												
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]										–	3 960	5 000
Municipal Infrastructure Grant [Schedule 5B]										22 874	23 809	25 549
Water Services Infrastructure Grant [Schedule 5B]										12 000	14 000	–
										34 874	41 769	30 549

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Trend												
Change in consumer debtors (current and non-current)			(6 075)	10 421	(2 729)	83 098	(44 091)	–	17 858	54 693	(3 430)	(10 914)
Total Operating Revenue			736 803	799 325	839 979	901 055	908 263	908 263	675 916	973 446	1 065 201	1 169 834
Total Operating Expenditure			766 232	799 680	796 794	900 274	905 714	905 714	528 466	970 122	1 050 821	1 159 015
Operating Performance Surplus/(Deficit)			(29 428)	(355)	43 185	780	2 549	2 549	147 450	3 324	14 380	10 819
Cash and Cash Equivalents (30 June 2012)										–		
Revenue												
% Increase in Total Operating Revenue				8,5%	5,1%	7,3%	0,8%	0,0%	(25,6%)	7,2%	9,4%	9,8%
% Increase in Property Rates Revenue				5,3%	(3,7%)	18,7%	0,0%	0,0%	(25,5%)	42,8%	8,0%	6,0%
% Increase in Electricity Revenue				18,8%	4,9%	15,0%	(3,8%)	0,0%	(27,1%)	12,7%	12,8%	10,3%
% Increase in Property Rates & Services Charges				6,8%	2,3%	12,6%	(5,4%)	0,0%	(25,2%)	11,3%	9,5%	7,8%
Expenditure												
% Increase in Total Operating Expenditure				4,4%	(0,4%)	13,0%	0,6%	0,0%	(41,7%)	7,1%	8,3%	10,3%
% Increase in Employee Costs				4,3%	3,0%	16,3%	0,6%	0,0%	(30,0%)	10,3%	3,4%	4,3%
% Increase in Electricity Bulk Purchases				18,7%	1,8%	26,8%	(2,4%)	0,0%	(39,8%)	15,3%	15,0%	15,0%
Average Cost Per Budgeted Employee Position (Remuneration)					668993,1052	1892400,784				2100769,858		
Average Cost Per Councillor (Remuneration)					0	0				0		
R&M % of PPE			2,8%	3,6%	2,7%	3,0%	2,8%	2,8%		2,8%	2,9%	3,1%
Asset Renewal and R&M as a % of PPE			5,3%	4,0%	5,3%	6,0%	5,9%	5,9%		7,5%	8,0%	8,2%
Debt Impairment % of Total Billable Revenue			4,9%	2,7%	2,7%	3,0%	3,4%	3,4%	2,3%	2,8%	2,6%	2,6%
Capital Revenue												
Internally Funded & Other (R'000)			11 805	–	32 098	45 150	38 998	38 998	17 663	50 033	50 022	36 500
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			79 203	79 574	84 807	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Internally Generated funds % of Non Grant Funding			(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)
Borrowing % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding			206,2%	420,1%	441,6%	365,4%	402,8%	402,8%	643,4%	718,0%	403,1%	286,7%
Capital Expenditure												
Total Capital Programme (R'000)			79 203	79 574	84 806	109 432	128 793	128 793	40 431	183 160	166 055	100 746
Asset Renewal			29 768	5 513	31 636	39 934	41 492	41 492	–	66 117	71 016	66 479
Asset Renewal % of Total Capital Expenditure			37,6%	6,9%	37,3%	36,5%	32,2%	32,2%	0,0%	36,1%	42,8%	66,0%
Cash												
Cash Receipts % of Rate Payer & Other			85,6%	79,8%	79,1%	85,3%	87,9%	87,9%	121,2%	83,1%	84,8%	86,8%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			8,1%	7,3%	7,3%	6,6%	6,6%	6,6%	7,4%	6,2%	5,9%	5,7%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	68,7%	53,5%	56,6%	56,6%	167,7%	66,2%	54,8%	50,9%
Reserves												
Surplus/(Deficit)			68 472	64 880	58 656	195 644	136 364	136 364	281 761	185 737	185 079	165 514
Free Services												
Free Basic Services as a % of Equitable Share			17,5%	28,0%	26,5%	37,3%	54,0%	54,0%		48,1%	49,4%	51,1%
Free Services as a % of Operating Revenue (excl operational transfers)			0,7%	0,9%	0,8%	0,4%	1,0%	1,0%		0,8%	0,8%	0,8%
Total Operating Revenue			736 803	799 325	839 979	901 055	908 263	908 263	675 916	973 446	1 065 201	1 169 834
Total Operating Expenditure			766 232	799 680	796 794	900 274	905 714	905 714	528 466	970 122	1 050 821	1 159 015

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Surplus/(Deficit) Budgeted Operating Statement			(29 428)	(355)	43 185	780	2 549	2 549	147 450	3 324	14 380	10 819
Surplus/(Deficit) Considering Reserves and Cash Backing			68 472	64 880	58 656	195 644	136 364	136 364	281 761	185 737	185 079	165 514
MTREF Funded (1) / Unfunded (0)		15	1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✖		15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

WC047 Bitou - Supporting Table SA11 Property rates summary

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Valuation:	1				2020/07/01					
Date of valuation:					2021/2022			2021/2022		
Financial year valuation used					Y			Y		
Municipal by-laws s6 in place? (Y/N)	2				Y			Y		
Municipal/assistant valuer appointed? (Y/N)					N			N		
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3	-	-	-	1			1		
No. of data collectors (FTE)	3	-	-	-	1			-		
No. of external valuers (FTE)	3	-	-	-	1			1		
No. of additional valuers (FTE)	4	-	-	-	1			1		
Valuation appeal board established? (Y/N)					Y			Y		
Implementation time of new valuation roll (mths)		-	-	-	-			12		
No. of properties	5	-	-	-	20 408			20 408		
No. of sectional title values	5	-	-	-	3 789			3 789		
No. of supplementary valuations		-	-	-	421			1		
No. of valuation roll amendments		-	-	-	421			1		
Supplementary valuation		-	-	-						
Public service infrastructure value (Rm)	5	-	-	-	57			57		
Municipality owned property value (Rm)		-	-	-	652			652		
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	0	-	-	-
Valuation reductions-R15,000 threshold (Rm)		-	-	-	1	1	1	1	2	2
Valuation reductions-public worship (Rm)		-	-	-	-	-	83	83	83	83
Total valuation reductions:		-	-	-	1	1	84	84	84	84
Rating:										
Residential rate used to determine rate for other categories? (Y/N)					Yes			Yes		
Differential rates used? (Y/N)	5				Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)					Yes	Yes	Yes	Yes	Yes	Yes
Special rating area used? (Y/N)					Yes			Yes		
Rates policy accompanying budget? (Y/N)					Yes			Yes		
Rate revenue:										
Rate revenue budget (R'000)	6	153 169	163 054	156 633	183 074	187 160	187 160	197 520	208 581	220 053
Rate revenue expected to collect (R'000)	6				173 920	177 802	177 802	187 644	198 152	209 050
Expected cash collection rate (%)					95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
Special rating areas (R'000)	7	-	-	-	1 535	1 535	1 535	1 589	1 724	1 862
Rebates, exemptions - indigent (R'000)		3 848	5 860	5 189	3 295	7 357	7 357	7 767	8 202	8 653
Total rebates,exemptns,eductns,discs (R'000)		3 848	5 860	5 189	3 295	7 357	7 357	7 767	8 202	8 653

WC047 Bitou - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Current Year 2023/24													
Valuation:													
No. of properties		520	65	–	15 939	494	10	35	531	1 363	4	–	19
No. of sectional title property values		–	–	–	3 741	–	–	–	–	–	–	–	4
No. of supplementary valuations		64	2	–	279	17	–	–	2	20	–	–	0
Supplementary valuation (Rm)		193 121 000	5 000 000	–	1 152 975 000	64 660 000	–	–	1 000	63 360 000	–	–	1 479 117
Years since last valuation (select)		4	4	4	4	4	4	4	4	4	4	4	
Frequency of valuation (select)		5	5	5	5	5	5	5	5	5	5	5	
Method of valuation used (select)		Other	Other	Market	Market	Other	Other	Other	Other	Other	Other	Market	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)		–	–	–	15 393	–	–	–	–	–	–	–	15
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	No	No	
Is balance rated by uniform rate/variable rate?													
Valuation reductions:													
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	0	–	–	–	–	26
Valuation reductions-R15,000 threshold (Rm)		–	–	–	1	–	–	–	–	–	–	–	1 378
Total valuation reductions:													
Total value used for rating (Rm)	6	1 882	111	–	23 803	2 000		216	40	1 404	17	–	29 471 641
Total market value (Rm)	6	1 882	111	–	24 889	2 000	–	216	57	1 404	17	–	30 574 885
Rating:													
Average rate	3	–	–	–	–	–	–	–	–	–	–	–	
Rate revenue budget (R '000)		19 538	1 223	–	151 286	3 024	35	2 116	147	9 730	–	–	187 098
Rate revenue expected to collect (R'000)		18 561	1 162	–	136 157	2 873	–	2 011	–	8 757	–	–	169 520
Expected cash collection rate (%)	4	95,0%	95,0%	0,0%	90,0%	95,0%	0,0%	95,0%	0,0%	90,0%	0,0%	0,0%	0
Special rating areas (R'000)					1 535								1 535
Rebates, exemptions - indigent (R'000)		–	–	–	5 804	–	–	–	–	–	–	–	5 804
Total rebates,exemptns,reductns,discs (R'000)		–	–	–	5 804	–	–	–	–	–	–	–	5 804

WC047 Bitou - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Budget Year 2024/25													
Valuation:													
No. of properties		520	65	–	15 939	494	10	35	531	1 363	4	–	19 4
No. of sectional title property values		–	–	–	3 741	–	–	–	–	–	–	–	–
Years since last valuation (select)		5	5		5	5	5	5	5	5	5	5	
Frequency of valuation (select)		5	5		5	5	5	5	5	5	5	5	
Method of valuation used (select)		Other	Other		Market	Other	Other	Other	Other	Other	Other	Other	
Base of valuation (select)		Land & impr.	Land & impr.		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)		–	–		–	–	–	–	–	–	–	–	–
Combination of rating types used? (Y/N)		Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Flat rate used? (Y/N)		No	No		No	No	No	No	No	No	No	No	
Is balance rated by uniform rate/variable rate?													
Valuation reductions:													
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	–	0	–	–	–	27
Valuation reductions-R15,000 threshold (Rm)		–	–	–	1	–	–	–	–	–	–	–	1 378
Total valuation reductions:													
Total value used for rating (Rm)	6	1 882	111	–	23 803	2 000		216	40	1 404	17	–	29 471 641
Total market value (Rm)	6	1 882	111	–	24 889	2 000	–	216	57	1 404	17	–	30 574 885
Rating:													
Average rate	3	–	–	–	–	–	–	–	–	–	–	–	
Rate revenue budget (R'000)		20 626	1 291	–	156 739	3 192	37	2 234	155	10 272	–	–	194 546
Rate revenue expected to collect (R'000)		19 595	1 226	–	141 065	3 033	–	2 123	–	9 244	–	–	176 286
Expected cash collection rate (%)	4	95,0%	95,0%	0,0%	90,0%	95,0%	0,0%	95,0%	0,0%	90,0%	0,0%	0,0%	0
Special rating areas (R'000)					1 589								1 589
Rebates, exemptions - indigent (R'000)		–	–	–	6 132	–	–	–	–	–	–	–	6 132
Total rebates, exemptns, reductns, discs (R'000)		–	–	–	6 132	–	–	–	–	–	–	–	6 132

WC047 Bitou - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Property rates (rate in the Rand)	1								
Residential properties		Cent in Rand	0,0057	0,0054	0,0056	0,0060	0,0064	0,0067	0,0071
Residential properties - vacant land		Cent in Rand	0,0075	0,0070	0,0073	0,0078	0,0083	0,0087	0,0071
Farm properties - used		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Farm properties - not used									
Industrial properties		Cent in Rand	0,0096	0,0089	0,0094	0,0100	0,0106	0,0112	0,0118
Business and commercial properties		Cent in Rand	0,0096	0,0089	0,0093	0,0100	0,0106	0,0112	0,0118
State-owned properties		Cent in Rand	0,0096	0,0089	0,0094	0,0100	0,0106	0,0112	0,0118
Public service infrastructure		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Property rates by usage									
Business and commercial properties		Cent in Rand	0,0096	0,0089	0,0093	0,0100	0,0106	0,0112	0,0118
Industrial properties		Cent in Rand	0,0096	0,0089	0,0093	0,0100	0,0106	0,0112	0,0118
Residential properties		Cent in Rand	0,0057	0,0054	0,0056	0,0060	0,0064	0,0067	0,0071
Agricultural properties		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Public benefit organisations		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Public service purpose properties		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Public service infrastructure properties		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Sport Clubs and Fields (Bitou only)		Cent in Rand	0,0057	0,0054	0,0056	0,0060	0,0064	0,0067	0,0071
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		Sec 15 (2)(e)	1 923	1 796	1 966	2 017	2 131	2 251	2 379
Water tariffs	2								
Domestic									
Basic charge/fee (Rands/month)		Includes accommodation	370	385	403	431	464	498	535
Service point - vacant land (Rands/month)		Domestic - per annum	4 264	4 617	4 838	5 167	5 555	5 972	6 420
Water usage - Block 1 (c/kl)		0 - 25 kilolitres	-	-	-	8	9	10	10
Water usage - Block 2 (c/kl)		26 - 30 kilolitres	9	9	9	10	11	12	13
Water usage - Block 3 (c/kl)		31 - 40 kilolitres	12	13	13	14	15	16	18
Water usage - Block 4 (c/kl)		41 - 50 kilolitres	15	15	16	17	18	20	21
Water usage - Block 5 (c/kl)		51 - 60 kilolitres	19	20	21	22	24	26	28
Water usage - Block 6 (c/kl)		61 - 70 kilolitres	-	-	27	28	30	33	35
Other		Above 70 kilolitres	-	-	52	56	60	64	69
Waste water tariffs									
Domestic									
Basic charge/fee (Rands/month)		Per Annum / per Unit	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Service point - vacant land (Rands/month)		Single Residential Even	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Electricity tariffs									
Domestic									
Basic charge/fee (Rands/month)		Basic Charge (Per Month)	308	353	379	437	484	537	596
Service point - vacant land (Rands/month)		Availability Charges	337	387	416	478	530	588	652
Meter - IBT Block 1 (c/kwh)		Block 1: 0 - 50kWh	1	1	1	1	2	2	2
Meter - IBT Block 2 (c/kwh)		Block 2: 51 - 350kWh	1	2	2	2	2	2	3
Meter - IBT Block 3 (c/kwh)		Block 3: 351 - 600kWh	2	2	2	3	3	3	4
Meter - IBT Block 4 (c/kwh)		Block 4: > 600kWh	2	3	3	3	4	4	4
Meter - IBT Block 5 (c/kwh)							-	-	-
Prepaid - IBT Block 1 (c/kwh)		Block 1: 0 - 50kWh	1	1	1	1	2	2	2
Prepaid - IBT Block 2 (c/kwh)		Block 2: 51 - 350kWh	1	2	2	2	2	2	3
Prepaid - IBT Block 3 (c/kwh)		Block 3: 351 - 600kWh	2	2	2	3	3	3	4
Prepaid - IBT Block 4 (c/kwh)		Block 4: > 600kWh	2	3	3	3	4	4	4
Waste management tariffs									
Domestic									
Basic charge/fee		Single Residential and	3 178	3 308	3 467	3 703	4 347	4 651	4 977

WC047 Bitou - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Exemptions, reductions and rebates (Rands)									
General residential rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
In respect of all properties that are valued up to and			350 000	350 000	350 000	1 000 000	350 000	350 000	350 000
Water tariffs									
Per Non-Profit Community Crèche (On Application Only)		First 40 Kl water free	384	400	419	448	482	518	556
Shops / Offices / Accomodation establishment		Per Unit	480	500	524	560	602	647	695
Restaurants		Per Unit	961	1 000	1 048	1 120	1 204	1 294	1 391
Hotels / Boarding Houses		Per Unit	480	500	524	560	602	647	695
Caravan Parks		Per Unit	480	500	524	560	602	647	695
Industrial		Per Unit	961	1 000	1 048	1 120	1 204	1 294	1 391
Schools		Per Unit	961	1 000	1 048	1 120	1 204	1 294	1 391
Rural Areas		Per Unit	-	-	524	560	602	647	695
Domestic		Per Unit	4 435	4 617	4 838	5 168	5 555	5 972	6 420
Other		Per Unit	11 533	12 006	12 582	13 438	14 446	15 529	16 694
Waste water tariffs									
Single Residential and Churches		Per Annum / per Unit	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Single Residential properties utilised for business		Per Unit or Equivalent as per	10 947	11 396	11 943	12 755	13 648	14 603	15 625
General Residential, Shops, Offices, Hotels , including		Per Annum	8 421	8 766	9 187	9 812	10 499	11 234	12 020
Restaurants		Per Unit or Equivalent as per	10 947	11 396	11 943	12 755	13 648	14 603	15 625
Schools (As at 31 May each Year)		Per learner per Annum	15	15	16	17	18	19	20
Hostels (As at 31 May each Year)		Per learner per Annum	15	15	16	17	18	19	20
Group Housing & Resort Zones		Per unit per Annum	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Electricity tariffs									
Domestic Consumer Tariffs		(fill in thresholds)	-	-	-	-	-	-	-
Prepaid Meters		(fill in thresholds)	-	-	-	-	-	-	-
Lifeline 0- 30A		(fill in thresholds)	-	-	-	-	-	-	-
Basic Charge		(fill in thresholds)	-	-	-	-	-	-	-
Block 1: 0 - 50kWh		(fill in thresholds)	1	1	1	1	2	2	2
Block 2: 51 - 350kWh		(fill in thresholds)	1	2	2	2	2	2	3
Block 3: 351 - 600kWh		(fill in thresholds)	2	2	2	3	3	3	4
Block 4: > 600kWh		(fill in thresholds)	2	3	3	3	4	4	4
Single Phase		(fill in thresholds)	-	-	-	-	-	-	-
33A to 45A		(fill in thresholds)	-	-	-	-	-	-	-
Basic Charge (Per Month)		(fill in thresholds)	308	353	379	437	484	537	596
Block 1: 0 - 50kWh		(fill in thresholds)	1	1	1	1	2	2	2
Block 2: 51 - 350kWh		(fill in thresholds)	1	2	2	2	2	2	3
Block 3: 351 - 600kWh		(fill in thresholds)	2	2	2	3	3	3	4
Block 4: > 600kWh		(fill in thresholds)	2	3	3	3	4	4	4

WC047 Bitou - Supporting Table SA14 Household bills

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25 % incr.	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		957,25	305,97	1 966,06	2 107,00	–	2 107,00	5,6%	2 226,00	2 352,00	2 485,00
Electricity: Basic levy		511,98	342,39	379,35	436,60	–	436,60	10,9%	484,20	537,00	595,50
Electricity: Consumption		2 301,32	2 176,63	2 268,54	1 299,02	–	1 299,02	10,9%	1 440,61	1 597,64	1 771,78
Water: Basic levy		369,20	384,73	403,20	430,62	–	430,62	7,6%	463,50	498,15	535,45
Water: Consumption		1 223,87	45,23	47,40	50,65	–	50,65	7,5%	54,45	58,55	62,95
Sanitation		456,39	475,13	497,94	531,80	–	531,80	7,0%	569,08	608,92	651,50
Refuse removal		264,86	275,69	288,92	338,58	–	338,58	7,0%	362,25	387,58	414,75
sub-total		6 084,88	4 005,77	5 851,40	5 194,27	–	5 194,27	7,8%	5 600,10	6 039,84	6 516,93
Total large household bill:		6 084,88	4 005,77	5 851,40	5 194,27	–	5 194,27	7,8%	5 600,10	6 039,84	6 516,93
% increase/-decrease			(34,2%)	46,1%	(11,2%)	(100,0%)	–		7,8%	7,9%	7,9%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		215,38	216,63	842,60	903,00	–	903,00	5,6%	954,00	1 008,00	1 065,00
Electricity: Basic levy		384,52	452,96	379,35	436,60	–	436,60	10,9%	484,20	537,00	595,50
Electricity: Consumption		1 155,22	866,04	904,58	1 041,15	–	1 041,15	10,9%	1 154,63	1 280,49	1 420,06
Water: Basic levy		369,58	384,73	403,20	430,62	–	430,62	7,6%	463,50	498,15	535,45
Water: Consumption		503,46	–	–	–	–	–	–	–	–	–
Sanitation		456,39	475,13	497,94	531,80	–	531,80	7,0%	569,08	608,92	651,50
Refuse removal		264,86	275,69	288,92	338,58	–	338,58	7,0%	362,25	387,58	414,75
sub-total		3 349,40	2 671,18	3 316,58	3 681,75	–	3 681,75	8,3%	3 987,67	4 320,14	4 682,26
Total small household bill:		3 349,40	2 671,18	3 316,58	3 681,75	–	3 681,75	8,3%	3 987,67	4 320,14	4 682,26
% increase/-decrease			(20,2%)	24,2%	11,0%	(100,0%)	–		8,3%	8,3%	8,4%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		447,86	467,58	–	–	–	–	–	–	–	–
Electricity: Basic levy		369,20	–	–	–	–	–	–	–	–	–
Electricity: Consumption		43,47	116,59	488,82	562,62	–	562,62	10,9%	623,94	691,95	767,37
Water: Basic levy		456,39	–	–	–	–	–	–	–	–	–
Water: Consumption		264,86	–	122,19	181,50	–	181,50	7,5%	195,18	209,76	225,42
Sanitation		–	–	–	–	–	–	–	–	–	–
Refuse removal		–	–	–	–	–	–	–	–	–	–
sub-total		1 581,78	584,17	611,01	744,12	–	744,12	10,1%	819,12	901,71	992,79
Total small household bill:		1 581,78	584,17	611,01	744,12	–	744,12	10,1%	819,12	901,71	992,79
% increase/-decrease			(63,1%)	4,6%	21,8%	(100,0%)	–		10,1%	10,1%	10,1%

WC047 Bitou - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		60 661	9 857	45 172	1 550	45 172	45 172	37 500	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	60 661	9 857	45 172	1 550	45 172	45 172	37 500	-	-
Consolidated total:		60 661	9 857	45 172	1 550	45 172	45 172	37 500	-	-

WC047 Bitou - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
Nedbank: 1766000029 - 2		12 Months	Fixed Deposit	No	Fixed	10,15			01/07/2024	12 500 000,00	1 315 958,00			13 815 958,00
Absa Bank: 2081502184		4 Months	Fixed Deposit	No	Fixed	9,21			12/07/2024	15 000 000,00	461 079,00			15 461 079,00
Absa Bank: 2081502443		4 Months	Fixed Deposit	No	Fixed	9,39			10/09/2024	10 000 000,00	313 486,00			10 313 486,00
-														
Municipality sub-total										37 500 000,00				39 590 523,00
TOTAL INVESTMENTS AND INTEREST	1									37 500 000,00				39 590 523,00

WC047 Bitou - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Parent municipality										
Annuity and Bullet Loans		100 544	65 625	82 764	120 307	102 170	102 170	156 484	199 392	218 143
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		10 508	1 251	-	1 251	-	-	1 251	1 251	-
Municipality sub-total	1	111 052	66 876	82 764	121 558	102 170	102 170	157 735	200 643	218 143
Total Borrowing	1	111 052	66 876	82 764	121 558	102 170	102 170	157 735	200 643	218 143

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

WC047 Bitou - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		121 668	120 153	129 838	148 376	148 376	148 376	157 422	163 124	169 516
Operational Revenue:General Revenue:Equitable Share		121 668	111 953	129 019	144 726	144 726	144 726	154 148	161 224	167 516
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		–	8 200	(902)	1 879	1 879	1 879	1 474	–	–
Local Government Financial Management Grant [Schedule 5B]		–	–	1 721	1 771	1 771	1 771	1 800	1 900	2 000
Provincial Government:		–	11 084	12 806	14 901	18 169	18 169	9 743	35 299	80 081
Capacity Building and Other		–	11 084	12 806	14 901	18 169	18 169	9 743	35 299	80 081
District Municipality:		–	–	–	–	390	390	–	–	–
All Grants		–	–	–	–	390	390	–	–	–
Other Grant Providers:		–	–	129	–	316	316	–	–	–
Departmental Agencies and Accounts		–	–	129	–	316	316	–	–	–
Total Operating Transfers and Grants	5	121 668	131 237	142 774	163 277	167 251	167 251	167 165	198 423	249 597
Capital Transfers and Grants										
National Government:		–	5 301	39 862	27 118	25 557	25 557	34 874	41 769	30 549
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		–	–	10 775	3 774	3 774	3 774	–	3 960	5 000
Municipal Infrastructure Grant [Schedule 5B]		–	5 301	22 508	23 344	21 783	21 783	22 874	23 809	25 549
Water Services Infrastructure Grant [Schedule 5B]		–	–	6 579	–	–	–	12 000	14 000	–
Provincial Government:		–	11 123	5 600	10 350	23 350	23 350	96 033	51 000	17 000
Capacity Building and Other		–	–	5 600	–	–	–	980	–	–
Infrastructure		–	11 123	–	10 350	23 350	23 350	95 053	51 000	17 000
Total Capital Transfers and Grants	5	–	16 424	45 462	37 468	48 907	48 907	130 907	92 769	47 549
TOTAL RECEIPTS OF TRANSFERS & GRANTS		121 668	147 661	188 235	200 745	216 158	216 158	298 072	291 192	297 146

WC047 Bitou - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		125 335	120 751	131 208	148 376	150 196	150 196	157 422	163 124	169 516
Operational Revenue:General Revenue:Equitable Share		121 668	111 953	129 019	144 726	144 726	144 726	154 148	161 224	167 516
Energy Efficiency and Demand-side [Schedule 5B]		—	3 732	—	—	—	—	—	—	—
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 146	3 677	1 155	1 879	1 879	1 879	1 474	—	—
Local Government Financial Management Grant [Schedule 5B]		1 522	1 389	1 034	1 771	2 449	2 449	1 800	1 900	2 000
Municipal Infrastructure Grant [Schedule 5B]		—	—	—	—	1 142	1 142	—	—	—
Provincial Government:		22 909	21 788	26 383	17 479	27 239	27 239	21 192	47 355	92 541
Capacity Building and Other		22 909	21 788	26 383	17 479	27 239	27 239	21 192	47 355	92 541
District Municipality:		—	—	—	—	390	390	—	—	—
All Grants		—	—	—	—	390	390	—	—	—
Other Grant Providers:		710	699	438	350	316	316	550	583	618
Departmental Agencies and Accounts		710	247	438	350	316	316	550	583	618
Private Enterprises		—	452	—	—	—	—	—	—	—
Total operating expenditure of Transfers and Grants:		148 954	143 238	158 029	166 205	178 142	178 142	179 164	211 062	262 675
Capital expenditure of Transfers and Grants										
National Government:		25 142	42 019	26 721	23 581	29 407	29 407	29 331	31 842	21 106
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		3 466	7 391	8 914	3 282	3 282	3 282	—	—	—
Municipal Infrastructure Grant [Schedule 5B]		21 676	34 628	12 086	20 299	26 125	26 125	18 896	19 668	21 106
Water Services Infrastructure Grant [Schedule 5B]		—	—	5 721	—	—	—	10 435	12 174	—
Provincial Government:		3 849	18 287	6 741	10 754	28 414	28 414	78 285	43 000	8 000
Capacity Building and Other		814	177	4 870	—	—	—	980	—	—
Infrastructure		3 035	18 110	1 871	10 754	28 414	28 414	77 305	43 000	8 000
District Municipality:		—	—	43	—	—	—	—	—	—
All Grants		—	—	43	—	—	—	—	—	—
Total capital expenditure of Transfers and Grants		28 991	60 306	33 505	34 335	57 821	57 821	107 616	74 842	29 106
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		177 946	203 544	191 534	200 540	235 962	235 962	286 780	285 905	291 780

WC047 Bitou - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		3 007	(0)	–	2 246	(678)	(678)	–	–	–
Current year receipts		(125 391)	(118 147)	6 038	(3 650)	(3 650)	(3 650)	(3 274)	(1 900)	(2 000)
Conditions met - transferred to revenue		125 390	118 147	2 198	–	–	–	3 274	1 900	2 000
Conditions still to be met - transferred to liabilities		23	0	–	–	–	–	–	–	–
Closing Balance		3 029	0	8 236	(1 404)	(4 328)	(4 328)	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		30 978	33 776	40 179	38 858	54 122	54 122	54 122	–	–
Current year receipts		(16 994)	(15 223)	(13 558)	(14 901)	(18 169)	(18 169)	(54 122)	(43 299)	(89 081)
Conditions met - transferred to revenue		22 991	20 594	27 042	–	–	–	–	43 299	89 081
Conditions still to be met - transferred to liabilities		–	755	410	–	58	58	–	–	–
Closing Balance		36 975	39 902	54 073	23 957	36 011	36 011	(0)	–	–
District Municipality:										
Current year receipts		–	–	–	–	(390)	(390)	–	–	–
Closing Balance		–	–	–	–	(390)	(390)	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		(745)	(850)	(497)	(497)	(360)	(360)	(497)	(497)	(360)
Current year receipts		(861)	(421)	(399)	–	(316)	(316)	497	497	360
Conditions met - transferred to revenue		756	775	536	–	–	–	–	–	–
Closing Balance		(850)	(497)	(360)	(497)	(676)	(676)	–	–	–
Total operating transfers and grants revenue		149 138	139 515	29 775	–	–	–	3 274	45 199	91 081
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(5 423)	(511)	(1 604)	(1 604)	(9 349)	(9 349)	–	–	–
Current year receipts		(23 817)	(34 354)	(37 805)	(27 118)	(25 557)	(25 557)	(34 874)	(41 769)	(30 549)
Conditions met - transferred to revenue		28 729	32 751	29 063	–	–	–	34 874	41 769	30 549
Conditions still to be met - transferred to liabilities		–	511	997	–	–	–	–	–	–
Closing Balance		(511)	(1 604)	(9 349)	(28 722)	(34 906)	(34 906)	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		(26 978)	(20 181)	(28 463)	(24 314)	(26 609)	(26 609)	–	–	–
Current year receipts		(3 734)	(23 525)	(5 600)	(10 350)	(23 350)	(23 350)	(79 383)	(43 000)	(8 000)
Conditions met - transferred to revenue		4 303	15 519	7 504	–	–	–	79 383	43 000	8 000
Closing Balance		(26 409)	(28 186)	(26 559)	(34 664)	(49 959)	(49 959)	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	(120)	(120)	(120)	(120)	–	–	–
Current year receipts		–	(120)	–	–	–	–	–	–	–
Closing Balance		–	(120)	(120)	(120)	(120)	(120)	–	–	–
Other grant providers:										
Current year receipts		–	–	(8 914)	–	–	–	–	–	–
Closing Balance		–	–	(8 914)	–	–	–	–	–	–
Total capital transfers and grants revenue		33 032	48 270	36 567	–	–	–	114 257	84 769	38 549
Total capital transfers and grants - CTBM	2	(26 920)	(29 910)	(44 942)	(63 506)	(84 985)	(84 985)	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		182 170	187 785	66 342	–	–	–	117 531	129 968	129 630
TOTAL TRANSFERS AND GRANTS - CTBM		(26 920)	(29 910)	(44 942)	(63 506)	(84 985)	(84 985)	–	–	–

WC047 Bitou - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Cash Transfers to other municipalities											
Operational	1	-	-	-	6 000	4 700	4 700	-	5 500	6 200	7 000
Total Cash Transfers To Municipalities:		-	-	-	6 000	4 700	4 700	-	5 500	6 200	7 000
Cash Transfers to Organisations											
Operational		2 400	3 650	3 985	4 180	3 680	3 680	3 490	3 733	3 753	3 774
Total Cash Transfers To Organisations		2 400	3 650	3 985	4 180	3 680	3 680	3 490	3 733	3 753	3 774
Cash Transfers to Groups of Individuals											
Operational		3 171	878	1 399	2 050	4 255	4 255	2 159	3 050	3 195	3 350
Total Cash Transfers To Groups Of Individuals:		3 171	878	1 399	2 050	4 255	4 255	2 159	3 050	3 195	3 350
TOTAL CASH TRANSFERS AND GRANTS	6	5 571	4 527	5 384	12 230	12 635	12 635	5 649	12 283	13 148	14 124
Non-Cash Transfers to Groups of Individuals											
Operational	5	-	-	242	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		-	-	242	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	242	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	5 571	4 527	5 626	12 230	12 635	12 635	5 649	12 283	13 148	14 124

WC047 Bitou - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		4 186	4 715	5 244	5 572	5 572	5 572	5 882	6 158	6 448
Pension and UIF Contributions		387	311	422	836	836	836	882	924	967
Medical Aid Contributions		86	92	117	109	109	109	127	133	139
Motor Vehicle Allowance		691	403	399	597	597	597	346	362	379
Cellphone Allowance		577	570	538	559	560	560	642	672	703
Housing Allowances		323	108	–	–	–	–	–	–	–
Sub Total - Councillors		6 250	6 198	6 721	7 674	7 675	7 675	7 879	8 249	8 636
% increase	4		(0,8%)	8,4%	14,2%	0,0%	–	2,7%	4,7%	4,7%
Senior Managers of the Municipality										
Basic Salaries and Wages		4 578	5 796	5 683	7 307	7 723	7 723	10 851	11 624	12 449
Pension and UIF Contributions		161	357	604	1 165	1 348	1 348	1 465	1 569	1 680
Medical Aid Contributions		131	136	89	182	181	181	193	207	221
Performance Bonus		246	483	478	576	493	493	905	969	1 037
Motor Vehicle Allowance	3	800	792	376	960	882	882	1 131	1 211	1 297
Cellphone Allowance	3	275	259	227	385	316	316	384	411	440
Other benefits and allowances	3	0	(6)	0	1	1	1	3	3	4
Payments in lieu of leave		736	127	114	234	252	252	348	372	399
Post-retirement benefit obligations	6	518	63	43	–	–	–	–	–	–
Acting and post related allowance		–	–	11	1 760	1 760	1 760	2 204	2 290	2 488
Sub Total - Senior Managers of Municipality		7 445	8 008	7 627	12 571	12 956	12 956	17 483	18 655	20 015
% increase	4		7,6%	(4,8%)	64,8%	3,1%	–	34,9%	6,7%	7,3%
Other Municipal Staff										
Basic Salaries and Wages		147 167	165 981	167 167	177 524	176 661	176 661	202 948	205 439	213 202
Pension and UIF Contributions		23 855	26 075	27 262	30 480	30 337	30 337	34 576	36 794	35 974
Medical Aid Contributions		17 324	17 745	18 035	29 305	28 493	28 493	24 416	26 505	28 416
Overtime		14 788	15 170	16 283	12 674	15 288	15 288	14 016	14 909	16 692
Performance Bonus		11 346	11 021	14 802	13 721	13 655	13 655	15 337	16 283	17 072
Motor Vehicle Allowance	3	9 062	9 599	11 223	13 364	13 383	13 383	12 503	13 480	14 431
Cellphone Allowance	3	1 455	1 639	1 688	1 802	1 806	1 806	1 693	1 816	1 859
Housing Allowances	3	1 198	887	965	1 004	1 019	1 019	1 045	1 111	1 137
Other benefits and allowances	3	10 084	11 577	12 096	11 854	12 856	12 856	13 004	13 550	13 839
Payments in lieu of leave		4 127	2 824	2 535	5 355	5 330	5 330	6 008	6 384	6 696
Long service awards		2 848	2 896	1 481	1 014	1 014	1 014	1 077	1 128	1 183
Post-retirement benefit obligations	6	11 776	4 678	5 166	22 394	22 285	22 285	25 628	26 117	27 942
Acting and post related allowance		4 285	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		259 314	270 092	278 702	320 491	322 128	322 128	352 252	363 518	378 445
% increase	4		4,2%	3,2%	15,0%	0,5%	–	9,4%	3,2%	4,1%
Total Parent Municipality		273 009	284 298	293 050	340 736	342 759	342 759	377 614	390 422	407 096
			4,1%	3,1%	16,3%	0,6%	–	10,2%	3,4%	4,3%
TOTAL SALARY, ALLOWANCES & BENEFITS		273 009	284 298	293 050	340 736	342 759	342 759	377 614	390 422	407 096
% increase	4		4,1%	3,1%	16,3%	0,6%	–	10,2%	3,4%	4,3%
TOTAL MANAGERS AND STAFF	5,7	266 759	278 100	286 329	333 063	335 084	335 084	369 735	382 173	398 460

WC047 Bitou - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Speaker	4	1	488 000	91 400	242 500	–	–	821 900
Chief Whip		1	342 400	51 400	49 400	–	–	443 200
Executive Mayor		1	898 200	134 800	49 400	–	–	1 082 400
Deputy Executive Mayor		1	701 700	123 500	49 400	–	–	874 600
Executive Committee		–	1 270 381	208 684	98 614	–	–	1 577 679
Total for all other councillors		–	2 181 055	399 759	498 100	–	–	3 078 914
Total Councillors	8	4	5 881 736	1 009 543	987 414			7 878 693
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 835 300	333 100	253 800	152 937	–	2 575 137
Chief Finance Officer		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD: Corporate Service		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD:Economic Development and Planning		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD: Community		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD: Engineering		1	1 905 700	37 800	344 400	158 808	–	2 446 708
List of each official with packages >= senior manager								
Total Senior Managers of the Municipality	8,10	6	11 363 800	522 100	1 975 800	946 977		14 808 677
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	10	17 245 536	1 531 643	2 963 214	946 977		22 687 370

WC047 Bitou - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		Ref	2022/23			Current Year 2023/24			Budget Year 2024/25		
Number		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			13	13	–	13	13	–	13	13	–
Board Members of municipal entities		4	–	–	–	–	–	–	–	–	–
Municipal employees											
Municipal Manager and Senior Managers		5	–	–	–	–	–	–	–	–	–
Other Managers		3	6	–	3	6	–	4	6	–	4
Professionals		7	35	32	–	34	29	–	34	29	–
Finance			40	36	5	43	36	1	43	36	1
Spatial/town planning			11	10	5	11	9	–	11	9	–
Information Technology			5	5	–	5	5	–	5	5	–
Roads			2	2	–	3	3	–	3	3	–
Electricity			3	3	–	3	2	–	3	2	–
Water			4	1	–	4	1	–	4	1	–
Sanitation			2	2	–	2	2	–	2	2	–
Refuse			–	–	–	2	2	–	2	2	–
Other			2	2	–	2	2	–	2	2	–
Technicians			11	11	–	11	10	1	11	10	1
Finance			45	41	–	46	43	–	46	43	–
Spatial/town planning			–	–	–	–	–	–	–	–	–
Information Technology			1	1	–	1	1	–	1	1	–
Roads			2	2	–	3	3	–	3	3	–
Electricity			1	1	–	1	1	–	1	1	–
Water			3	3	–	3	3	–	3	3	–
Sanitation			2	2	–	2	2	–	2	2	–
Refuse			3	3	–	3	3	–	3	3	–
Other			–	–	–	–	–	–	–	–	–
Clerks (Clerical and administrative)			33	29	–	33	30	–	33	30	–
Service and sales workers			68	56	–	63	61	3	63	61	3
Skilled agricultural and fishery workers			31	26	–	31	26	–	31	26	–
Craft and related trades			–	–	–	–	–	–	–	–	–
Plant and Machine Operators			–	–	–	–	–	–	–	–	–
Elementary Occupations			232	216	–	218	212	–	218	212	–
			–	–	–	176	163	–	176	163	–
TOTAL PERSONNEL NUMBERS			9	470	420	8	630	583	8	630	583
% increase						34,0%	38,8%	–	–	–	–
Total municipal employees headcount			6, 10	–	–	–	–	–	–	–	–
Finance personnel headcount			8, 10	–	–	–	–	–	–	–	–
Human Resources personnel headcount			8, 10	–	–	–	–	–	–	–	–

WC047 Bitou - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	262 129	295 636	325 983
Service charges - Water		7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	90 492	97 203	103 418
Service charges - Waste Water Management		6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	80 372	85 998	92 017
Service charges - Waste Management		4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	53 852	56 863	60 039
Sale of Goods and Rendering of Services		807	807	807	807	807	807	807	807	807	807	807	807	9 687	8 209	8 644
Agency services		237	237	237	237	237	237	237	237	237	237	237	237	2 840	2 971	3 104
Interest earned from Receivables		1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	13 870	12 493	11 179
Interest earned from Current and Non Current Assets		1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	12 448	12 573	12 698
Rental from Fixed Assets		184	184	184	184	184	184	184	184	184	184	184	184	2 210	2 338	2 218
Licence and permits		47	47	47	47	47	47	47	47	47	47	47	47	565	597	630
Operational Revenue		233	233	233	233	233	233	233	233	233	233	233	233	2 800	2 980	2 963
Non-Exchange Revenue																
Property rates		15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	191 257	206 558	218 984
Surcharges and Taxes		132	132	132	132	132	132	132	132	132	132	132	132	1 589	1 724	1 870
Fines, penalties and forfeits		4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	50 836	52 038	53 743
Licences or permits		66	66	66	66	66	66	66	66	66	66	66	66	796	840	886
Transfer and subsidies - Operational			1 800	43 769			43 769			43 769			43 968	177 073	208 662	260 111
Interest		154	154	154	154	154	154	154	154	154	154	154	154	1 844	1 660	1 328
Operational Revenue		1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	14 835	15 860	10 019
Gains on disposal of Assets													3 950	3 950		
Total Revenue (excluding capital transfers and contributions)		66 035	67 835	109 804	66 035	66 035	109 804	66 035	66 035	109 804	66 035	66 035	113 953	973 446	1 065 201	1 169 834
Expenditure																
Employee related costs		30 458	30 458	30 458	30 458	34 692	30 458	30 458	30 458	30 458	30 458	30 458	30 461	369 735	382 173	398 460
Remuneration of councillors		657	657	657	657	657	657	657	657	657	657	657	657	7 879	8 249	8 636
Bulk purchases - electricity		19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	231 959	266 753	306 766
Inventory consumed		1 564	1 564	1 564	1 564	1 564	1 564	1 564	1 564	1 564	1 564	1 564	1 564	18 769	19 587	20 750
Debt impairment													19 001	19 001	19 894	21 008
Depreciation and amortisation		3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 335	40 002	41 403	42 852
Interest		1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	14 063	17 723	22 984
Contracted services		7 996	7 996	9 903	7 996	7 996	9 903	7 996	7 996	9 903	7 996	7 996	9 905	103 582	125 905	168 657
Transfers and subsidies		565	565	565	565	565	565	565	565	565	565	565	6 065	12 283	13 148	14 124
Irrecoverable debts written off		5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	61 150	59 590	60 510
Operational costs		7 539	7 539	7 786	7 539	7 539	7 801	7 539	7 539	7 786	7 539	7 539	8 011	91 699	96 396	94 268
Total Expenditure		77 710	77 710	79 865	77 710	81 944	79 880	77 710	77 710	79 865	77 710	77 710	104 597	970 122	1 050 821	1 159 015
Surplus/(Deficit)		(11 675)	(9 875)	29 939	(11 675)	(15 909)	29 924	(11 675)	(11 675)	29 939	(11 675)	(11 675)	9 356	3 324	14 380	10 819
Transfers and subsidies - capital (monetary allocations)				32 381	980		32 381			32 381			32 784	130 907	92 769	47 549
Transfers and subsidies - capital (in-kind)																
Surplus/(Deficit) after capital transfers & contributions													134 231	134 231	107 149	58 368
Income Tax		(11 675)	(9 875)	62 320	(10 695)	(15 909)	62 305	(11 675)	(11 675)	62 320	(11 675)	(11 675)	176 371	268 461	214 298	116 736
Surplus/(Deficit) after income tax													134 231	134 231	107 149	58 368
Surplus/(Deficit) attributable to municipality													134 231	134 231	107 149	58 368
Intercompany/Parent subsidiary transactions																
Surplus/(Deficit)	1	(11 675)	(9 875)	62 320	(10 695)	(15 909)	62 305	(11 675)	(11 675)	62 320	(11 675)	(11 675)	176 371	268 461	214 298	116 736

WC047 Bitou - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue by Vote																
Vote 1 - Council		–	–	751	–	–	751	–	–	751	–	–	751	3 004	3 126	3 250
Vote 2 - Office of the Municipal Manager		139	139	16 387	139	139	16 387	139	139	16 387	139	139	16 387	66 656	69 750	72 437
Vote 3 - Community Services		9 811	9 811	17 526	10 791	9 811	17 526	9 811	9 811	17 526	9 811	9 811	21 879	153 928	153 804	159 613
Vote 4 - Corporate Services		–	–	–	–	–	–	–	–	–	–	–	19	19	19	19
Vote 5 - Financial Services		17 335	19 135	21 113	17 335	17 335	21 113	17 335	17 335	21 113	17 335	17 335	21 113	224 929	241 145	254 130
Vote 6 - Economic Development & Planning		707	707	26 420	707	707	26 420	707	707	26 420	707	707	26 420	111 335	90 519	101 658
Vote 7 - Engineering Services		38 044	38 044	59 987	38 044	38 044	59 987	38 044	38 044	59 987	38 044	38 044	60 168	544 481	599 607	626 277
Total Revenue by Vote		66 035	67 835	142 185	67 015	66 035	142 185	66 035	66 035	142 185	66 035	66 035	146 737	1 104 353	1 157 970	1 217 383
Expenditure by Vote to be appropriated																
Vote 1 - Council		1 075	1 075	1 075	1 075	1 075	1 075	1 075	1 075	1 075	1 075	1 075	1 076	12 906	13 668	13 764
Vote 2 - Office of the Municipal Manager		2 507	2 507	2 507	2 507	3 324	2 507	2 507	2 507	2 507	2 507	2 507	2 508	30 903	31 283	29 535
Vote 3 - Community Services		19 421	19 421	20 656	19 421	22 553	20 656	19 421	19 421	20 656	19 421	19 421	31 496	251 964	255 698	257 513
Vote 4 - Corporate Services		7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 471	89 647	95 195	99 908
Vote 5 - Financial Services		5 456	5 456	5 876	5 456	5 456	5 891	5 456	5 456	5 876	5 456	5 456	9 391	70 683	71 106	73 758
Vote 6 - Economic Development & Planning		4 145	4 145	4 645	4 145	4 429	4 645	4 145	4 145	4 645	4 145	4 145	4 646	52 023	77 168	124 558
Vote 7 - Engineering Services		37 635	37 635	37 635	37 635	37 635	37 635	37 635	37 635	37 635	37 635	37 635	48 008	461 996	506 703	559 979
Total Expenditure by Vote		77 710	77 710	79 865	77 710	81 944	79 880	77 710	77 710	79 865	77 710	77 710	104 597	970 122	1 050 821	1 159 015
Surplus/(Deficit) before assoc.		(11 675)	(9 875)	62 320	(10 695)	(15 909)	62 305	(11 675)	(11 675)	62 320	(11 675)	(11 675)	42 140	134 231	107 149	58 368
Surplus/(Deficit) after income tax		–	–	–	–	–	–	–	–	–	–	–	134 231	134 231	107 149	58 368
Surplus/(Deficit) attributable to municipality		–	–	–	–	–	–	–	–	–	–	–	134 231	134 231	107 149	58 368
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	(11 675)	(9 875)	62 320	(10 695)	(15 909)	62 305	(11 675)	(11 675)	62 320	(11 675)	(11 675)	42 140	134 231	107 149	58 368

WC047 Bitou - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue - Functional																
<i>Governance and administration</i>		17 539	19 339	38 316	17 539	17 539	38 316	17 539	17 539	38 316	17 539	17 539	42 266	299 323	314 856	330 706
Executive and council		139	139	17 138	139	139	17 138	139	139	17 138	139	139	17 138	69 660	72 876	75 687
Finance and administration		17 400	19 200	21 178	17 400	17 400	21 178	17 400	17 400	21 178	17 400	17 400	25 129	229 663	241 980	255 019
<i>Community and public safety</i>		4 587	4 587	33 112	5 567	4 587	33 112	4 587	4 587	33 112	4 587	4 587	33 515	170 526	152 756	165 820
Community and social services		11	11	3 192	11	11	3 192	11	11	3 192	11	11	3 594	13 256	12 849	13 240
Sport and recreation		25	25	25	25	25	25	25	25	25	25	25	25	301	318	336
Public safety		4 551	4 551	4 551	5 531	4 551	4 551	4 551	4 551	4 551	4 551	4 551	4 551	55 590	55 999	57 995
Housing		–	–	25 345	–	–	25 345	–	–	25 345	–	–	25 345	101 379	83 589	94 250
<i>Economic and environmental services</i>		862	862	6 949	862	862	6 949	862	862	6 949	862	862	7 148	34 896	32 973	35 339
Planning and development		862	862	6 949	862	862	6 949	862	862	6 949	862	862	6 968	34 716	32 753	35 109
Road transport		–	–	–	–	–	–	–	–	–	–	–	180	180	220	230
<i>Trading services</i>		42 957	42 957	63 716	42 957	42 957	63 716	42 957	42 957	63 716	42 957	42 957	63 717	598 522	656 249	684 862
Energy sources		22 066	22 066	28 489	22 066	22 066	28 489	22 066	22 066	28 489	22 066	22 066	28 489	290 482	329 342	361 983
Water management		8 131	8 131	14 910	8 131	8 131	14 910	8 131	8 131	14 910	8 131	8 131	14 910	124 685	133 937	126 669
Waste water management		7 692	7 692	10 715	7 692	7 692	10 715	7 692	7 692	10 715	7 692	7 692	10 715	104 393	110 303	109 713
Waste management		5 069	5 069	9 603	5 069	5 069	9 603	5 069	5 069	9 603	5 069	5 069	9 603	78 961	82 667	86 497
<i>Other</i>		90	90	90	90	90	90	90	90	90	90	90	90	1 086	1 136	656
Total Revenue - Functional		66 035	67 835	142 185	67 015	66 035	142 185	66 035	66 035	142 185	66 035	66 035	146 737	1 104 353	1 157 970	1 217 383
Expenditure - Functional																
<i>Governance and administration</i>		17 782	17 782	18 201	17 782	18 497	18 216	17 782	17 782	18 201	17 782	17 782	21 719	219 306	226 502	231 974
Executive and council		3 248	3 248	3 248	3 248	3 601	3 248	3 248	3 248	3 248	3 248	3 248	3 249	39 329	41 250	39 884
Finance and administration		13 889	13 889	14 308	13 889	13 975	14 323	13 889	13 889	14 308	13 889	13 889	17 824	171 959	177 613	184 346
Internal audit		645	645	645	645	921	645	645	645	645	645	645	645	8 018	7 638	7 745
<i>Community and public safety</i>		15 210	15 210	15 690	15 210	17 189	15 690	15 210	15 210	15 690	15 210	15 210	15 892	186 623	216 122	265 285
Community and social services		2 702	2 702	2 990	2 702	2 982	2 990	2 702	2 702	2 990	2 702	2 702	2 991	33 859	33 076	34 763
Sport and recreation		2 769	2 769	2 857	2 769	3 025	2 857	2 769	2 769	2 857	2 769	2 769	3 057	34 036	35 510	36 980
Public safety		8 607	8 607	8 712	8 607	10 050	8 712	8 607	8 607	8 712	8 607	8 607	8 712	105 143	108 012	108 944
Housing		1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	13 584	39 523	84 598
<i>Economic and environmental services</i>		7 119	7 119	7 619	7 119	7 505	7 619	7 119	7 119	7 619	7 119	7 119	7 620	87 811	89 389	94 753
Planning and development		4 206	4 206	4 706	4 206	4 592	4 706	4 206	4 206	4 706	4 206	4 206	4 707	52 857	52 330	55 467
Road transport		2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	34 954	37 060	39 286
<i>Trading services</i>		37 332	37 332	38 087	37 332	38 485	38 087	37 332	37 332	38 087	37 332	37 332	56 090	470 158	512 293	560 967
Energy sources		23 412	23 412	23 412	23 412	23 412	23 412	23 412	23 412	23 412	23 412	23 412	26 539	284 066	322 854	371 147
Water management		5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	8 624	65 895	67 100	66 496
Waste water management		4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	8 131	55 469	57 505	59 618
Waste management		4 410	4 410	5 165	4 410	5 563	5 165	4 410	4 410	5 165	4 410	4 410	12 796	64 728	64 834	63 706
<i>Other</i>		268	268	268	268	268	268	268	268	268	268	268	3 275	6 225	6 516	6 036
Total Expenditure - Functional		77 710	77 710	79 865	77 710	81 944	79 880	77 710	77 710	79 865	77 710	77 710	104 597	970 122	1 050 821	1 159 015
Surplus/(Deficit) before assoc.		(11 675)	(9 875)	62 320	(10 695)	(15 909)	62 305	(11 675)	(11 675)	62 320	(11 675)	(11 675)	42 140	134 231	107 149	58 368
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	(11 675)	(9 875)	62 320	(10 695)	(15 909)	62 305	(11 675)	(11 675)	62 320	(11 675)	(11 675)	42 140	134 231	107 149	58 368

WC047 Bitou - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 3 - Community Services		475	475	475	475	475	475	475	475	475	475	475	475	5 705	2 150	6 933
Vote 4 - Corporate Services		126	126	126	126	126	126	126	126	126	126	126	127	1 518	800	1 000
Vote 7 - Engineering Services		11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	141 206	139 919	60 249
Capital multi-year expenditure sub-total	2	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	12 369	148 429	142 869	68 181
Single-year expenditure to be appropriated																
Vote 3 - Community Services		291	291	291	291	291	291	291	291	291	291	291	291	3 496	4 595	4 000
Vote 4 - Corporate Services		53	53	53	53	53	53	53	53	53	53	53	53	642	200	–
Vote 7 - Engineering Services		2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	30 593	18 390	28 565
Capital single-year expenditure sub-total	2	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	34 731	23 185	32 565
Total Capital Expenditure	2	15 263	15 263	15 263	15 263	15 263	15 263	15 263	15 263	15 263	15 263	15 263	15 264	183 160	166 055	100 746

WC047 Bitou - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		779	779	779	779	779	779	779	779	779	779	779	779	9 350	16 500	13 700
Finance and administration		779	779	779	779	779	779	779	779	779	779	779	779	9 350	16 500	13 700
<i>Community and public safety</i>		542	542	542	542	542	542	542	542	542	542	542	342	6 302	5 645	7 933
Community and social services		25	25	25	25	25	25	25	25	25	25	25	25	304	–	5 683
Sport and recreation		371	371	371	371	371	371	371	371	371	371	371	371	4 455	3 500	2 000
Public safety		145	145	145	145	145	145	145	145	145	145	145	(55)	1 542	2 145	250
<i>Economic and environmental services</i>		–	–	11 850	–	–	11 850	–	–	11 850	–	–	11 851	47 401	25 965	27 245
Road transport		–	–	11 850	–	–	11 850	–	–	11 850	–	–	11 851	47 401	25 965	27 245
<i>Trading services</i>		–	–	30 027	–	–	30 027	–	–	30 027	–	–	30 027	120 108	117 945	51 869
Energy sources		–	–	6 516	–	–	6 516	–	–	6 516	–	–	6 516	26 065	38 836	24 488
Water management		–	–	11 268	–	–	11 268	–	–	11 268	–	–	11 268	45 070	36 133	8 600
Waste water management		–	–	11 668	–	–	11 668	–	–	11 668	–	–	11 669	46 673	41 976	17 781
Waste management		–	–	575	–	–	575	–	–	575	–	–	575	2 300	1 000	1 000
Total Capital Expenditure - Functional	2	1 321	1 321	43 198	1 321	1 321	43 198	1 321	1 321	43 198	1 321	1 321	42 999	183 160	166 055	100 746
Funded by:																
National Government		–	–	8 582	–	–	10 666	–	–	4 332	–	–	5 750	29 331	31 842	21 106
Provincial Government		–	–	19 786	–	–	17 786	–	–	25 094	–	–	15 618	78 285	43 000	8 000
Transfers recognised - capital		–	–	28 369	–	–	28 453	–	–	29 427	–	–	21 368	107 616	74 842	29 106
Public contributions & donations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing		–	–	12 508	–	–	12 508	–	–	12 508	–	–	12 509	50 033	50 022	36 500
Internally generated funds		1 200	1 200	2 250	1 400	1 400	2 125	1 400	1 400	1 350	1 400	1 400	8 986	25 511	41 190	35 141
Total Capital Funding		1 200	1 200	43 127	1 400	1 400	43 086	1 400	1 400	43 285	1 400	1 400	42 862	183 160	166 055	100 746

WC047 Bitou - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand															
Cash Receipts By Source													1		
Property rates	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	14 344	172 123	186 525	199 917
Service charges - electricity revenue	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	242 412	274 437	306 924
Service charges - water revenue	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	80 318	90 909	98 792
Service charges - sanitation revenue	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	69 370	77 826	84 179
Service charges - refuse revenue	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	42 872	46 248	49 333
Rental of facilities and equipment	249	249	249	249	249	249	249	249	249	249	249	249	250	2 994	3 173
Interest earned - external investments	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	12 448	12 573	12 698
Interest earned - outstanding debtors	245	245	245	245	245	245	245	245	245	245	245	245	2 944	2 617	–
Fines, penalties and forfeits	814	814	814	814	814	814	814	814	814	814	814	814	9 767	10 310	10 773
Licences and permits	113	113	113	113	113	113	113	113	113	113	113	113	1 361	1 437	1 516
Agency services	237	237	237	237	237	237	237	237	237	237	237	237	2 840	2 971	3 104
Transfers and Subsidies - Operational	586	2 386	42 303	586	586	42 303	586	586	42 303	586	586	43 678	177 073	208 662	260 111
Other revenue	803	803	803	803	803	803	803	803	803	803	803	803	9 634	8 143	8 356
Cash Receipts by Source	54 676	56 476	96 394	54 676	54 676	96 394	54 676	54 676	96 394	54 676	54 676	97 769	826 157	925 830	1 038 813
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations)	–	–	32 381	980	–	32 381	–	–	32 381	–	–	32 784	130 907	92 769	47 549
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	3 950	3 950	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	50 033	50 033	50 022	36 500
Total Cash Receipts by Source	54 676	56 476	128 775	55 656	54 676	128 775	54 676	54 676	128 775	54 676	54 676	184 536	1 011 046	1 068 621	1 122 862
Cash Payments by Type															
Employee related costs	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(327 979)	(339 381)	(353 175)
Remuneration of councillors	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(7 485)	(7 836)	(8 204)
Finance charges	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(1 583)	(19 001)	(19 894)	(21 008)
Bulk purchases - Electricity	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(231 959)	(266 753)	(306 766)
Other materials	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(17 830)	(18 608)	(19 713)
Contracted services	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(98 403)	(119 610)	(160 224)
Transfers and grants - other municipalities	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(5 500)	(6 200)	(7 000)
Transfers and grants - other	(311)	(311)	(311)	(311)	(311)	(311)	(311)	(311)	(311)	(311)	(311)	(311)	(3 733)	(3 753)	(3 774)
Other expenditure	(7 259)	(7 259)	(8 797)	(7 259)	(7 259)	(8 797)	(7 259)	(7 259)	(10 334)	(7 259)	(7 259)	(9 059)	(95 064)	(99 834)	(97 812)
Cash Payments by Type	(66 584)	(66 584)	(68 121)	(66 584)	(66 584)	(68 121)	(66 584)	(66 584)	(69 659)	(66 584)	(66 584)	(68 384)	(806 954)	(881 869)	(977 677)
Other Cash Flows/Payments by Type															
Capital assets	–	–	(43 127)	–	–	(43 086)	–	–	(43 285)	–	–	(53 662)	(183 160)	(166 055)	(100 746)
Repayment of borrowing	–	–	–	–	–	(10 186)	–	–	–	–	–	(10 186)	(20 372)	(20 615)	(23 149)
Total Cash Payments by Type	(66 584)	(66 584)	(111 248)	(66 584)	(66 584)	(121 393)	(66 584)	(66 584)	(112 944)	(66 584)	(66 584)	(132 232)	(1 010 486)	(1 068 538)	(1 101 573)
NET INCREASE/(DECREASE) IN CASH HELD	(11 908)	(10 108)	17 526	(10 928)	(11 908)	7 382	(11 908)	(11 908)	15 831	(11 908)	(11 908)	52 304	560	83	21 289
Cash/cash equivalents at the month/year begin:	104 247	92 339	82 231	99 758	88 830	76 922	84 304	72 396	60 488	76 319	64 411	52 503	104 247	104 807	104 890
Cash/cash equivalents at the month/year end:	92 339	82 231	99 758	88 830	76 922	84 304	72 396	60 488	76 319	64 411	52 503	104 807	104 807	104 890	126 180

WC047 Bitou - NOT REQUIRED - municipality does not have entities

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R million										
Financial Performance										
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources										
Capital expenditure										
Total sources		-	-	-	-	-	-	-	-	-
Financial position										
Total current assets		-	-	-	-	-	-	-	-	-
Total non current assets		-	-	-	-	-	-	-	-	-
Total current liabilities		-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-
Community wealth/Equity		-	-	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating		-	-	-	-	-	-	-	-	-
Net cash from (used) investing		-	-	-	-	-	-	-	-	-
Net cash from (used) financing		-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end		-	-	-	-	-	-	-	-	-

WC047 Bitou - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

References
1. Total agreement period from commencement until end
2. Annual value

WC047 Bitou - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Toos and equipment				30	15	45								90
NEW HORIZONS-STORMWATER UPGRADES				4 000	-	-								4 000
WITTEDRIFT-STORMWATER UPGRADES				3 620	-	-								3 620
KRANSHOEK-STORMWATER UPGRADES				-	5 000	2 500								7 500
KWANOKUTHULA-STORMWATER UPGRADES				4 000	-	-								4 000
SPEEDHUMPS				100	100	100								300
UPGRADING OF HIGH STREET				-	5 000	4 900								9 900
UPGRADING OF SEWELL STREET				-	4 000	4 300								8 300
UPGRADING OF LONGSHIPS DRIVE				-	-	9 300								9 300
Bossisgief and New Horizon culdesacs				1 000	2 500	2 500								6 000
SLUDGE HANDLING GANSEVALLEI WWTW				1 500	3 700	-								5 200
PUMP STATION EQUIPMENT				2 500	2 500	-								5 000
UPGRADE SEWER RETIC				2 000	3 000	-								5 000
SECURITY FENCING - WASTE WATER PLANTS				1 500	3 000	-								4 500
KURLAND Waste Water Treatment Works				12 223	16 168	13 923								42 314
UPGRADE SAND FILTER PLETT WTW				1 500	4 000	1 000								6 500
LABORATORY EQUIPMENT				250	300	-								550
TOOLS AND EQUIPMENT				200	250	-								450
PUMP STATION EQUIPMENT				2 093	2 609	-								4 701
KURLAND: UPGRADE WTW				3 800	950	-								
KURLAND: UPGRADE WTW				10 435	12 174	-								
REPLACEMENT OF AC PIPES				2 000	3 000	-								
WATER DEMAND MANAGEMENT				200	250	-								
NATURES VALLEY WTW				500	5 000	4 000								
MACHINERY AND EQUIPMENT				202	1 492	200								
PLETT: ASSET REPLACEMENT				1 200	3 499	4 103								
SCADA SYSTEMS				850	900	950								
REPLACE FAULTY MV METER UNIT				850	900	950								
BRAKKLOOF NEW 20MVA 66/11KV TRF				7 661	8 165	-								
PLETT: UPGRADE O/H TO U/G NETWORK (LV)				2 000	2 000	2 000								
ELECTRIFICATION OF INFORMAL SETTLEMENT				3 582	2 500	800								
NEW HIGH MAST LIGHTS				680	700	720								
SECURITY KEY SITES				200	200	200								
NEW STREETLIGHTS				2 200	3 000	500								
KEURBOOMS: UPGRADE NETWORK				1 100	1 900	-								
ELECTRIFICATION OF EBENEZER				4 500	5 217	-								
KWANO Additional 20MVA transformer for firm capacity				-	5 600	5 000								
TOOLS AND EQUIPMENT				100	100	100								

Description	Ref	Preceding Years	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Total Contract Value
		Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
2X LDV WITH CANOPY- WATER SERVICES				950	–	1 200								
21x NEW LDV BAKKIES WITH CANOPIES				550	550	–								
1 X NEW D/CAB MAJOR PUMPER				980	–	12 000								
Upgrade of Main Station				200	400	–								
Essential tools, loose gear and equipment for fire service and rescue operations				250	250	250								
BODY CAMS X15				115	115	–								
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING				–	3 500	1 500								
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING						500								
UPGRADING OF KWANO SPORTFIELD FLOODLIGHTING				–	–	5 683								
CONSTRUCTION OF QOLWENI HALL				–	100	2 000								
WASTE TRANSFER STATION-CONSTRUCTION OF A NEW BULKY WASTE FACILITY				500	2 700	7 000								
BITOU LAPTOP REPLACEMENT				100	300	300								
BITOU COMPUTER OPERATIONAL SPARES & LOANS				200	200	200								
BITOU MOBILE DEVICES				250	100	100								
BITOU REPAIRS MAINTENANCE & EQUIPMENT				150	200	200								
BITOU NEW USERS				200	–	200								
Contract 20														–
Total Capital Expenditure Implication		–	–	83 020	118 105	89 223	–	–	–	–	–	–	–	290 348
Total Parent Expenditure Implication		–	–	83 020	118 105	89 223	–	–	–	–	–	–	–	290 348

Description	Ref	Preceding Years	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate

WC047 Bitou - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		30 428	54 837	33 243	34 145	53 770	53 770	99 385	75 528	21 920
Roads Infrastructure		3 750	23 865	2 780	4 400	9 740	9 740	44 573	24 600	3 600
Roads		3 550	23 865	2 780	4 400	9 740	9 740	44 573	24 600	3 600
Road Structures		200	–	–	–	–	–	–	–	–
Electrical Infrastructure		8 522	14 211	15 975	8 003	4 502	4 502	15 241	26 678	14 520
Power Plants		1 051	–	–	–	–	–	–	–	–
MV Substations		–	–	7 881	4 061	77	77	7 861	13 965	13 300
MV Networks		5 104	6 182	6 640	3 942	4 425	4 425	7 380	8 917	1 220
LV Networks		847	–	499	–	–	–	–	–	–
Capital Spares		1 520	8 028	955	–	–	–	–	3 796	–
Water Supply Infrastructure		12 706	10 972	14 445	14 831	28 051	28 051	18 043	7 250	–
Pump Stations		741	2 284	9 802	13 731	19 192	19 192	4 443	–	–
Water Treatment Works		4 501	–	–	–	–	–	–	–	–
Bulk Mains		–	5 149	2 653	–	–	–	–	–	–
Distribution		2 600	3 539	1 524	900	8 659	8 659	13 400	7 000	–
Capital Spares		4 864	–	466	200	200	200	200	250	–
Sanitation Infrastructure		5 450	2 733	–	6 912	11 477	11 477	21 028	16 000	2 800
Reticulation		–	–	–	4 800	4 200	4 200	13 528	7 000	–
Waste Water Treatment Works		–	–	–	435	5 600	5 600	3 500	2 800	2 800
Outfall Sewers		5 450	2 733	–	–	–	–	–	–	–
Capital Spares		–	–	–	1 677	1 677	1 677	4 000	6 200	–
Solid Waste Infrastructure		–	3 056	–	–	–	–	500	1 000	1 000
Landfill Sites		–	3 056	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	500	1 000	1 000
Information and Communication Infrastructure		–	–	43	–	–	–	–	–	–
Distribution Layers		–	–	43	–	–	–	–	–	–
Community Assets		1 699	1 375	435	2 654	304	304	3 300	300	–
Community Facilities		33	325	435	2 654	304	304	3 300	300	–
Halls		33	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	300	–
Cemeteries/Crematoria		–	–	–	1 000	–	–	1 500	–	–
Parks		–	–	435	304	304	304	–	–	–
Public Open Space		–	325	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	1 350	–	–	1 800	–	–
Sport and Recreation Facilities		1 666	1 050	–	–	–	–	–	–	–
Outdoor Facilities		1 666	1 050	–	–	–	–	–	–	–
Other assets		37	–	1 906	7 985	10 167	10 167	2 995	2 999	4 103
Operational Buildings		37	–	1 906	7 985	10 167	10 167	2 995	2 999	4 103
Municipal Offices		19	–	–	–	–	–	–	–	–
Yards		–	–	–	3 875	5 824	5 824	1 795	1 500	–
Capital Spares		18	–	1 906	4 110	4 343	4 343	1 200	1 499	4 103
Computer Equipment		2 511	5 139	3 233	1 881	1 823	1 823	3 040	1 435	1 450
Computer Equipment		2 511	5 139	3 233	1 881	1 823	1 823	3 040	1 435	1 450
Furniture and Office Equipment		199	72	81	1 064	1 070	1 070	320	–	–
Furniture and Office Equipment		199	72	81	1 064	1 070	1 070	320	–	–
Machinery and Equipment		1 082	8 902	11 296	5 368	6 231	6 231	3 174	4 676	595
Machinery and Equipment		1 082	8 902	11 296	5 368	6 231	6 231	3 174	4 676	595
Transport Assets		13 479	3 736	2 978	16 400	13 934	13 934	4 830	10 100	6 200
Transport Assets		13 479	3 736	2 978	16 400	13 934	13 934	4 830	10 100	6 200
Total Capital Expenditure on new assets	1	49 435	74 061	53 171	69 498	87 301	87 301	117 043	95 038	34 268

WC047 Bitou - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		1 080	2 891	6 387	890	1 626	1 626	1 040	772	965
Electrical Infrastructure		1 080	374	1 910	890	1 626	1 626	1 040	772	965
MV Substations		-	-	-	-	-	-	-	772	-
MV Networks		-	374	397	890	1 626	1 626	1 040	-	965
Capital Spares		1 080	-	1 513	-	-	-	-	-	-
Water Supply Infrastructure		-	-	2 724	-	-	-	-	-	-
Pump Stations		-	-	2 279	-	-	-	-	-	-
Distribution		-	-	445	-	-	-	-	-	-
Sanitation Infrastructure		-	2 517	1 753	-	-	-	-	-	-
Pump Station		-	298	-	-	-	-	-	-	-
Waste Water Treatment Works		-	1 423	-	-	-	-	-	-	-
Capital Spares		-	796	1 753	-	-	-	-	-	-
Community Assets		-	-	-	-	200	200	-	100	2 000
Community Facilities		-	-	-	-	200	200	-	100	2 000
Halls		-	-	-	-	200	200	-	100	2 000
Other assets		-	-	-	2 795	2 438	2 438	2 850	2 900	2 950
Operational Buildings		-	-	-	2 795	2 438	2 438	2 850	2 900	2 950
Yards		-	-	-	2 000	2 000	2 000	2 000	2 000	2 000
Capital Spares		-	-	-	795	438	438	850	900	950
Computer Equipment		-	2 159	180	176	176	176	250	700	500
Computer Equipment		-	2 159	180	176	176	176	250	700	500
Transport Assets		-	-	-	-	-	-	1 760	5 300	4 500
Transport Assets		-	-	-	-	-	-	1 760	5 300	4 500
Total Capital Expenditure on renewal of existing assets	1	1 080	5 050	6 567	3 861	4 440	4 440	5 900	9 772	10 915
Renewal of Existing Assets as % of total capex		3,8%	6,3%	7,7%	3,5%	3,4%	3,4%	3,2%	5,9%	10,8%
Renewal of Existing Assets as % of deprechn"		3,0%	14,0%	18,0%	9,6%	11,1%	11,1%	14,7%	23,6%	25,5%

WC047 Bitou - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
Repairs and maintenance expenditure by Asset Class/Sub-class												
Infrastructure			22 018	29 877	19 502	19 284	21 822	21 822	22 419	22 810	22 893	
Roads Infrastructure			14 778	15 789	10 423	9 946	8 599	8 599	8 407	8 441	8 150	
Roads			14 278	15 305	9 041	9 946	8 599	8 599	8 407	8 441	8 150	
Road Structures			–	–	183	–	–	–	–	–	–	
Road Furniture			500	485	1 199	–	–	–	–	–	–	
Storm water Infrastructure			–	–	–	–	–	–	800	800	800	
Storm water Conveyance			–	–	–	–	–	–	800	800	800	
Electrical Infrastructure			3 482	8 382	3 196	2 439	2 439	2 439	7 680	7 802	7 932	
Power Plants			–	–	–	–	–	–	300	316	333	
HV Substations			1 007	–	–	–	–	–	–	–	–	
HV Switching Station			2 475	4 186	2 897	1 680	1 680	1 680	1 971	2 077	2 189	
MV Substations			–	–	–	759	759	759	5 409	5 409	5 409	
MV Networks			–	4 196	299	–	–	–	–	–	–	
Water Supply Infrastructure			769	2 727	4 047	4 357	8 001	8 001	2 854	2 972	3 095	
Dams and Weirs			769	2 011	2 312	2 427	6 020	6 020	63	66	70	
Boreholes			–	–	–	1 170	1 170	1 170	1 234	1 283	1 335	
Water Treatment Works			–	716	1 735	740	790	790	1 537	1 600	1 666	
Distribution			–	–	–	20	20	20	21	22	24	
Sanitation Infrastructure			2 194	2 978	1 836	2 542	2 784	2 784	2 679	2 795	2 916	
Pump Station			2 119	2 978	1 836	2 462	2 704	2 704	2 509	2 615	2 726	
Reticulation			–	–	–	80	80	80	170	180	191	
Waste Water Treatment Works			75	–	–	–	–	–	–	–	–	
Solid Waste Infrastructure			795	–	–	–	–	–	–	–	–	
Waste Drop-off Points			795	–	–	–	–	–	–	–	–	
Community Assets			1 296	1 702	1 864	2 003	1 793	1 793	3 334	3 455	3 720	
Community Facilities			838	1 136	1 671	1 903	1 772	1 772	2 784	2 905	3 160	
Halls			499	836	910	666	596	596	440	500	560	
Centres			–	–	–	122	166	166	981	983	1 085	
Fire/Ambulance Stations			25	34	550	795	690	690	603	662	695	
Cemeteries/Crematoria			–	15	–	–	–	–	261	261	270	
Public Ablution Facilities			30	10	211	320	320	320	500	500	550	
Airports			235	240	–	–	–	–	–	–	–	
Taxi Ranks/Bus Terminals			50	–	–	–	–	–	–	–	–	
Sport and Recreation Facilities			458	567	193	100	21	21	550	550	560	
Outdoor Facilities			458	567	193	100	21	21	550	550	560	
Other assets			3 161	6 435	5 448	10 387	5 988	5 988	6 660	6 391	6 534	
Operational Buildings			3 156	6 435	5 448	10 387	5 988	5 988	6 660	6 391	6 534	
Municipal Offices			3 059	6 348	5 448	10 262	5 938	5 938	6 660	6 391	6 534	
Yards			96	87	–	125	50	50	–	–	–	
Housing			5	–	–	–	–	–	–	–	–	
Staff Housing			5	–	–	–	–	–	–	–	–	
Intangible Assets			3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705	
Licences and Rights			3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705	
Computer Software and Applications			3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705	
Computer Equipment			244	278	118	180	180	180	–	–	–	
Computer Equipment			244	278	118	180	180	180	–	–	–	
Furniture and Office Equipment			159	71	92	226	118	118	214	228	244	
Furniture and Office Equipment			159	71	92	226	118	118	214	228	244	
Machinery and Equipment			1 307	263	1 209	1 100	1 100	1 100	1 952	1 963	1 968	
Machinery and Equipment			1 307	263	1 209	1 100	1 100	1 100	1 952	1 963	1 968	
Transport Assets			4 003	4 788	6 253	7 107	6 707	6 707	5 534	5 538	5 621	
Transport Assets			4 003	4 788	6 253	7 107	6 707	6 707	5 534	5 538	5 621	
Total Repairs and Maintenance Expenditure			1	36 138	47 976	40 393	47 306	45 493	45 493	48 429	49 555	50 684
R&M as a % of PPE			3,2%	4,0%	3,3%	3,6%	3,4%	3,4%	3,5%	3,6%	3,9%	
R&M as % Operating Expenditure			4,7%	6,0%	5,1%	5,3%	5,0%	5,0%	9,2%	5,1%	4,8%	

WC047 Bitou - Supporting Table SA34d Depreciation by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		23 754	24 722	26 239	29 152	28 874	28 874	28 762	30 035	31 411
Roads Infrastructure		6 307	6 582	6 999	9 301	7 838	7 838	7 252	7 506	7 769
Roads		5 618	5 902	6 310	8 561	7 098	7 098	6 536	6 765	7 002
Road Structures		689	680	689	740	740	740	716	741	767
Storm water Infrastructure		908	1 023	1 146	1 239	1 239	1 239	1 188	1 229	1 272
Drainage Collection		258	285	324	343	343	343	336	347	360
Storm water Conveyance		651	738	822	896	896	896	852	882	913
Electrical Infrastructure		3 992	4 158	4 211	4 552	4 552	4 552	4 123	4 547	8 006
MV Substations		607	705	718	763	763	763	828	857	887
MV Networks		1 653	1 639	1 746	1 767	1 767	1 767	1 896	1 962	2 031
LV Networks		1 732	1 814	1 747	2 022	2 022	2 022	1 399	1 728	5 088
Water Supply Infrastructure		6 922	7 160	7 254	8 307	8 307	8 307	8 506	8 789	6 122
Boreholes		561	425	432	564	564	564	447	463	479
Reservoirs		1 146	1 250	1 321	1 431	1 431	1 431	1 636	1 693	1 752
Pump Stations		1 206	1 567	1 616	2 076	2 076	2 076	2 057	2 129	2 204
Water Treatment Works		2 502	2 503	2 436	2 658	2 658	2 658	2 849	2 934	62
Bulk Mains		798	777	806	851	851	851	851	881	912
Distribution		711	638	643	728	728	728	665	689	713
Sanitation Infrastructure		4 599	4 658	5 251	5 521	5 521	5 521	5 898	6 104	6 318
Pump Station		3 036	3 060	3 459	3 656	3 656	3 656	3 838	3 973	4 112
Reticulation		787	812	873	916	916	916	917	949	982
Waste Water Treatment Works		446	468	602	598	598	598	796	824	853
Outfall Sewers		329	317	317	351	351	351	346	358	371
Solid Waste Infrastructure		930	965	1 148	–	1 192	1 192	1 277	1 322	1 368
Landfill Sites		116	129	263	–	276	276	272	281	291
Waste Transfer Stations		813	837	885	–	916	916	1 005	1 040	1 076
Information and Communication Infrastructure		96	177	229	232	225	225	519	538	556
Data Centres		–	–	–	–	–	–	282	292	302
Core Layers		20	25	31	26	26	26	26	27	28
Distribution Layers		76	152	198	205	198	198	212	219	227
Community Assets		2 562	2 810	2 822	3 089	3 089	3 089	3 085	3 193	3 299
Community Facilities		1 328	1 572	1 597	1 786	1 786	1 786	1 752	1 813	1 876
Halls		72	79	79	82	82	82	81	84	87
Centres		64	238	203	351	351	351	301	311	322
Clinics/Care Centres		3	3	3	3	3	3	3	3	4
Testing Stations		64	64	64	67	67	67	66	68	70
Libraries		615	655	660	694	694	694	683	707	732
Cemeteries/Crematoria		57	57	49	65	65	65	51	53	54
Public Open Space		68	91	136	101	101	101	148	154	159
Public Ablution Facilities		55	60	78	82	82	82	80	83	86
Airports		331	326	326	342	342	342	337	349	361
Sport and Recreation Facilities		1 233	1 238	1 225	1 303	1 303	1 303	1 333	1 380	1 423
Outdoor Facilities		1 233	1 238	1 225	1 303	1 303	1 303	1 333	1 380	1 423
Investment properties		(2)	1	1	–	–	–	1	1	1
Revenue Generating		(2)	1	1	–	–	–	1	1	1
Improved Property		(2)	1	1	–	–	–	1	1	1
Other assets		449	773	782	737	890	890	856	886	917
Operational Buildings		449	773	782	737	890	890	856	886	917
Municipal Offices		806	773	782	737	890	890	856	886	917
Capital Spares		(357)	–	–	–	–	–	–	–	–
Computer Equipment		1 443	1 539	1 246	1 512	1 523	1 523	1 264	1 308	1 354
Computer Equipment		1 443	1 539	1 246	1 512	1 523	1 523	1 264	1 308	1 354
Furniture and Office Equipment		731	713	533	506	570	570	836	600	621
Furniture and Office Equipment		731	713	533	506	570	570	836	600	621
Machinery and Equipment		1 384	1 400	1 168	1 348	1 392	1 392	1 241	1 283	1 010
Machinery and Equipment		1 384	1 400	1 168	1 348	1 392	1 392	1 241	1 283	1 010
Transport Assets		4 047	4 177	3 604	3 714	3 721	3 721	3 958	4 096	4 240
Transport Assets		4 047	4 177	3 604	3 714	3 721	3 721	3 958	4 096	4 240
Land		1 318	–	–	–	–	–	–	–	–
Land		1 318	–	–	–	–	–	–	–	–

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1									
Total Depreciation	1	35 685	36 135	36 393	40 059	40 059	40 059	40 002	41 403	42 852

WC047 Bitou - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description		Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class											
Infrastructure			25 303	(2 922)	22 545	33 393	32 565	32 565	56 010	57 044	47 881
Roads Infrastructure			12 428	(13 906)	1 001	3 269	3 636	3 636	5 000	6 500	23 500
Roads			12 428	(13 906)	1 001	3 269	3 636	3 636	5 000	6 500	23 500
Storm water Infrastructure			–	–	4 875	6 000	2 151	2 151	7 620	–	–
Storm water Conveyance			–	–	4 875	6 000	2 151	2 151	7 620	–	–
Electrical Infrastructure			–	0	5 185	10 789	13 711	13 711	6 682	7 594	2 800
MV Networks			–	–	3 999	9 639	12 561	12 561	4 682	5 594	800
LV Networks			–	–	1 186	1 150	1 150	1 150	2 000	2 000	2 000
Capital Spares			–	0	–	–	–	–	–	–	–
Water Supply Infrastructure			5 530	3 000	7 284	5 200	7 367	7 367	22 485	23 724	6 600
Reservoirs			–	–	271	–	–	–	4 250	–	–
Pump Stations			961	–	1 012	–	–	–	–	–	–
Water Treatment Works			717	3 000	5 727	–	–	–	1 500	4 000	1 000
Bulk Mains			2 013	–	–	–	–	–	–	–	–
Distribution			1 838	–	273	5 200	7 367	7 367	16 235	14 724	1 600
Capital Spares			–	–	–	–	–	–	500	5 000	4 000
Sanitation Infrastructure			7 345	7 983	4 201	8 135	5 700	5 700	14 223	19 226	14 981
Pump Station			5 813	3 742	4 201	5 700	4 250	4 250	–	–	–
Reticulation			1 532	1 657	–	2 000	1 450	1 450	2 000	2 000	–
Waste Water Treatment Works			–	2 585	–	–	–	–	12 223	17 226	14 981
Outfall Sewers			–	–	–	435	–	–	–	–	–
Community Assets			3 365	3 090	2 265	2 680	4 487	4 487	3 460	3 900	7 683
Community Facilities			2 894	1 814	1 599	250	851	851	504	400	–
Halls			–	332	1 599	–	601	601	–	–	–
Fire/Ambulance Stations			–	–	–	–	–	–	200	400	–
Libraries			20	214	–	250	250	250	304	–	–
Parks			2 874	1 268	–	–	–	–	–	–	–
Sport and Recreation Facilities			471	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Outdoor Facilities			471	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Investment properties			–	–	–	–	–	–	435	–	–
Revenue Generating			–	–	–	–	–	–	435	–	–
Improved Property			–	–	–	–	–	–	435	–	–
Other assets			–	113	259	–	–	–	–	–	–
Operational Buildings			–	113	259	–	–	–	–	–	–
Municipal Offices			–	113	259	–	–	–	–	–	–
Computer Equipment			20	183	–	–	–	–	62	–	–
Computer Equipment			20	183	–	–	–	–	62	–	–
Machinery and Equipment			–	–	–	–	–	–	250	300	–
Machinery and Equipment			–	–	–	–	–	–	250	300	–
Total Capital Expenditure on upgrading of existing assets		1	28 688	463	25 069	36 073	37 052	37 052	60 217	61 244	55 564
Upgrading of Existing Assets as % of total capex			0,0%	0,6%	29,6%	33,0%	28,8%	28,8%	32,9%	36,9%	55,2%
Upgrading of Existing Assets as % of deprecn"			80,4%	1,3%	68,9%	90,0%	92,5%	92,5%	150,5%	147,9%	129,7%

WC047 Bitou - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2024/25 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Present value
R thousand								
<u>Capital expenditure</u>	1							
Vote 1 - Council		–	–	–				
Vote 2 - Office of the Municipal Manager		–	–	–				
Vote 3 - Community Services		9 202	6 745	10 933				
Vote 4 - Corporate Services		2 160	1 000	1 000				
Vote 5 - Financial Services		–	–	–				
Vote 6 - Economic Development & Planning		–	–	–				
Vote 7 - Engineering Services		171 799	158 310	88 814				
Total Capital Expenditure		183 160	166 055	100 746	–	–	–	–
<u>Future operational costs by vote</u>	2							
Vote 1 - Council		12 906	13 668	13 764				
Vote 2 - Office of the Municipal Manager		30 903	31 283	29 535				
Vote 3 - Community Services		242 762	248 953	246 581				
Vote 4 - Corporate Services		87 487	94 195	98 908				
Vote 5 - Financial Services		70 683	71 106	73 758				
Vote 6 - Economic Development & Planning		52 023	77 168	124 558				
Vote 7 - Engineering Services		290 197	348 394	471 166				
Total future operational costs		786 962	884 766	1 058 269	–	–	–	–
<u>Future revenue by source</u>	3							
Exchange Revenue		27 837	295 636	325 983				
Service charges - Electricity		262 129	295 636	325 983				
Service charges - Water		90 492	97 203	103 418				
Service charges - Waste Water Management		80 372	85 998	92 017				
Service charges - Waste Management		53 852	56 863	60 039				
Agency services		2 840	2 971	3 104				
Total future revenue		517 523	834 308	910 544	–	–	–	–
Net Financial Implications		452 599	216 513	248 471	–	–	–	–

WC047 Bitou - Supporting Table SA36 Detailed capital budget

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	2024/25 Medium Term Revenue & Expenditure Framework		
														Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: <i>List all capital projects grouped by Function</i>																
ROADS, STORMWATER AND BUILDINGS MAINTENANCE																
TOOLS AND EQUIPMENT	SUPPLY AND DELIVER, COMPACTOR, GENERATOR, SAW-CUTTER	RDS2200							ALL WARDS					30	15	45
NEW HORIZONS-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - NEW HORIZON	RDS2201							4					4 000	–	–
WITTEDRIFT-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - WITTEDRIFT	RDS2221							7					3 620	–	–
KRANSHOEK-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - KRANSHOEK	RDS2222							7					–	5 000	2 500
KIWANKUTHULA-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - KIWANKUTHULA	RDS2223							5 & 6					4 000	–	–
SPEEDHUMPS	CONSTRUCTION OF SPEEDHUMPS	RDS2205							ALL WARDS					100	100	100
UPGRADING OF HIGH STREET	UPGRADING OF HIGH STREET	RDS2230							2					–	–	4 900
UPGRADING OF SEWELL STREET	UPGRADING OF SEWELL STREET AND ANCHOR CRESCENT	RDS2231							2					–	–	4 300
UPGRADING OF LONGSHIPS DRIVE	UPGRADING OF LONGSHIPS DRIVE	RDS2232							2					–	–	9 300
BOSSIESGIF AND NEW HORIZONS CULDESACS	UPGRADING OF BOSSIESGIF AND NEW HORIZON CULDESACS	RDS2234							3 & 4					1 000	1 500	2 500
OOLWENIBOSSIESGIF PHASE 4B: UPGRADING OF SEWER	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 100 ERVEN	RDS2303							3					4 500	3 600	3 600
EBENEZER (PORTION 3) 725	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 255 ERVEN	RDS 2304							4					14 400	9 000	–
EBENEZER (PORTION 4) 708	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 134 ERVEN	RDS2304							4					12 758	6 750	–
KURLAND (1500)	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 250 ERVEN	RDS2304							1					2 993	–	–
WATER SERVICES: WASTE WATER PURIFICATION																
SLUDGE HANDLING - MULTI DISK SCREW PRESS									ALL WARDS					1 500	3 700	–
PUMP STATION EQUIPMENT	CAPITAL SPARES: NEW PUMPS, MOTORS AND FITTINGS	WWP2301							ALL WARDS					2 500	2 500	–
UPGRADE SEWER RETIC	UPGRADE INTERNAL SEWER RETICULATION BASED ON THE MASTER PLAN AND OPERATIONAL REQUIREMENTS	WWP2302							ALL WARDS					2 000	2 000	–
SECURITY FENCING - WASTE WATER PLANTS	SECURITY MEASURES TO MEET LEGISLATIVE COMPLIANCE BY DWS - GREENROP PROGRAMME	WWP2304							ALL WARDS					1 500	1 500	–
KURLAND WASTE WATER TREATMENT WORKS	KURLAND WASTE WATER TREATMENT WORKS	WWP2305							1					12 223	16 168	13 923
KURLAND WASTE WATER TREATMENT WORKS	KURLAND WASTE WATER TREATMENT WORKS	WWP2305							1					–	1 058	1 058
OOLWENIBOSSIESGIF PHASE 4B: UPGRADING OF SEWER	CONSTRUCTION OF SEWER RETICULATION FOR 100 ERVEN	WWP2310							3					3 550	2 800	2 800
EBENEZER (PORTION 3) 725	CONSTRUCTION OF SEWER RETICULATION FOR 255 ERVEN	WWP2312							4					11 200	7 000	–
EBENEZER (PORTION 4) 708	CONSTRUCTION OF SEWER RETICULATION FOR 134 ERVEN	WWP2312							4					9 923	5 250	–
KURLAND (1500)	CONSTRUCTION OF SEWER RETICULATION FOR 250 ERVEN	WWP2312							1					2 328	–	–
WATER SERVICES: WATER DISTRIBUTION																
UPGRADE SAND FILTER PLETT WTW	REFURBISH AND REPAIR SAND FILTERS PLETT WTW								ALL WARDS					1 500	4 000	1 000
LABORATORY EQUIPMENT	REPLACE AND UPGRADE AGING LABORATORY EQUIPMENT PLETT WTW								ALL WARDS					250	300	–
TOOLS AND EQUIPMENT	GENERAL TOOLS & EQUIPMENT	WTR2301							ADMINISTRATIVE					200	250	–
PUMP STATION EQUIPMENT	CAPITAL SPARES: NEW PUMPS, MOTORS AND FITTINGS	WTR2302							ALL WARDS					2 083	2 609	–
KURLAND: UPGRADE WTW	UPGRADE WORKS FROM 0.6 TO 1.2ML	WTR2303							1					3 800	950	–
KURLAND: UPGRADE WTW	UPGRADE WORKS FROM 0.6 TO 1.2ML	WTR2303							1					10 435	12 174	–
REPLACEMENT OF AC PIPES	REPLACEMENT OF AC PIPES	WTR2304							ALL WARDS					2 000	2 000	2 000
WATER DEMAND MANAGEMENT	DOMESTIC METERS AND WATER SAVING DEVICES	WTR2205							ALL WARDS					200	250	–
NATURES VALLEY RESERVOIR	NATURES VALLEY RESERVOIR UPGRADE	WAT2211							1					4 250	–	–
NATURES VALLEY WTW	NATURES VALLEY WTW UPGRADE - CAPITAL REPLACEMENTS	WAT2212							1					500	5 000	4 000
PLETT CLEARWATER PS	PLETT CLEARWATER PS	WATR230							ALL WARDS					4 443	–	–
OOLWENIBOSSIESGIF PHASE 4B: UPGRADING OF WATER	CONSTRUCTION OF WATER RETICULATION FOR 100 ERVEN	WTR2311							3					2 000	1 600	1 600
EBENEZER (PORTION 3) 725	CONSTRUCTION OF WATER RETICULATION FOR 255 ERVEN	WTR2312							4					6 400	4 000	–
EBENEZER (PORTION 4) 708	CONSTRUCTION OF WATER RETICULATION FOR 134 ERVEN	WTR2312							4					5 670	3 000	–
KURLAND (1500)	CONSTRUCTION OF WATER RETICULATION FOR 250 ERVEN	WTR2311							3					1 330	–	–
ELECTRICAL AND MECHANICAL ENGINEERING SERVICES																
MACHINERY AND EQUIPMENT	SUPPLY AND DELIVERY OF EXTENSION LADDERS, PROXIMITY TESTERS, BAG SWITCHES, EARTHING KITS, MEGGER, CABLE LOCATOR, DIGITAL FLUKES	ELE2220							ADMINISTRATIVE					202	492	200
PLETT: ASSET REPLACEMENT	CUTTING TORCH, HYDRAULIC CRIMPERS, CORDLESS GRINDERS, ROTARY DRILL, CHAIN SAWS, POLE PRUNERS	ELE2301							ADMINISTRATIVE					1 200	1 499	4 103
SCADA SYSTEMS	CAPITAL SPARES: REPLACE DEFECTIVE MINI-SUBS AND TRANSFORMER AND RMUS IN ALL AREAS															
REPLACE FAULTY MV METER UNIT	MASTER PLAN PROJECT: SUPPLY AND INSTALL SCADA SYSTEMS AT VARIOUS SUBSTATIONS TO FACILITATE EFFECTIVE OUTAGE MANAGEMENT THE FUTURE SMART GRID AUTOMATION FOR RENEWABLE ENERGY PROJECTS	ELE2303							ALL WARDS					850	900	950
	MAINTENANCE RELATED: REPLACING FAULTY METERING UNITS - TO ENHANCE REVENUE COLLECTION	ELE2304							ALL WARDS					850	900	950
	MASTERPLAN PROJECT: BRANKLOOF 66KV NEW 20MVA TRANSFORMER FOR FIRM CAPACITY AND ALLOW FOR MAINTENANCE ON EXISTING TRANSFORMERS	ELE2206														
BRANKLOOF NEW 20MVA 6611KV TRF									MULTIPLE WARDS(2,3 & 4)					7 651	8 165	–
PLETT: UPGRADE OH TO UG NETWORK (LV)	AGEING LOW VOLTAGE NETWORKS TO BE UPGRADED WITH UNDERGROUND	ELE2307							MULTIPLE WARDS(1,2 & 4)					2 000	2 000	2 000
ELECTRIFICATION OF INFORMAL SETTLEMENT	NEW/UPGRADE OF ELECTRICAL NETWORKS IN INFORMAL SETTLEMENTS IN THE GREATER BITOU AREA/	ELE2204							MULTIPLE WARDS (1,3,5 & 6)					3 582	2 500	800
NEW HIGH MAST LIGHTS	HIGH MAST LIGHTS WITH BACKUP SUPPLY IN GREATER BITOU AREA/	ELE2309							MULTIPLE WARDS (1,4,5&6)					680	700	720
SECURITY KEY SITE	PROVISION OF SECURITY AT VARIOUS KEY SITES TO PREVENT THEFT AND VANDALISM	ELE2208							MULTIPLE WARDS (2,4,5&6)					200	200	200
NEW STREETLIGHTS	NEW STREETLIGHTS	ELE2210							ALL WARDS					2 200	3 000	500
REPLACEMENT OF THE FAULTY CABLE WITTEDRIFT	MASTERPLAN PROJECT: REPLACE FAULTY UNDERGROUND CABLE TO COMPLETE RING FEED	ELE2213							1					1 040	–	–
11KV LINKS KWANO AND SSI SUB STATIONS	MASTERPLAN PROJECT: NEW MV FEEDERS BETWEEN SS NEW HORIZONS AND ERF 34138	ELE2214							MULTIPLE WARDS (4,5&6)					–	–	–
11KV LINKS KWANO TO LADYWOOD	MASTERPLAN PROJECT: UPGRADE GOLF COURSE AND LADYWOOD 11KV OVERHEAD LINES TO SS KWANO, MV CABLE AND CIRCUIT BREAKER	ELE2315							MULTIPLE WARDS (4,5&6)					–	1 194	–
KEURBOOMS: UPGRADE NETWORK	CREATE ADDITIONAL FEED SUPPLY FOR KEURBOOMS TO ALLOW CONTINGENCY AND CONTINUITY OF SUPPLY	ELE2218							1					1 100	1 900	–
ELECTRIFICATION OF EBENEZER	ELECTRIFICATION OF EBENEZER	ELE2317							4					4 500	5 217	–
KWANO ADDITIONAL 20MVA TRANSFORMER FOR FIRM CAPACITY	MASTERPLAN:								5,6&7					–	5 600	5 000
REPLACE PMT CHRISTIE WITH 315 MINISUB TO CATER FOR ADDITIONAL HOUSING UNITS	REPLACE PMT CHRISTIE WITH 315 MINISUB TO CATER FOR ADDITIONAL HOUSING UNITS								4					–	772	–
REPLACE PMT STEYN WITH 500KVA MINISUB FOR ADDITIONAL RESIDENTIAL LOAD	REPLACE PMT STEYN WITH 500KVA MINISUB FOR ADDITIONAL RESIDENTIAL LOAD								4					–	–	965

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
INSTALL NEW 1 MVA 22/11 TRANSFORMER AT NATURES VALLEY FLEET MANAGEMENT	INSTALL NEW 1 MVA 22/11 TRANSFORMER AT NATURES VALLEY								1					-	-	8 100
TOOLS AND EQUIPMENT	2 POST LIFT , VEHICLE DIAGNOSTIC KIT ,TOOLS-MECHANICAL WORKSHOP								ADMINISTRATIVE					100	100	100
2X NEW LDV WITH POLICE CANOPIES -LAW ENFORCEMENT	2X NEW LDV WITH POLICE CANOPIES -LAW ENFORCEMENT								ADMINISTRATIVE					-	600	600
1x NEW SKIP TRUCK	1 X NEW SKIP TRUCK WASTE MANAGEMENT								ADMINISTRATIVE					-	1 500	-
1X NEW HOOKLIFT TRUCK-WASTE MANAGEMENT	1 X NEW HOOKLIFT TRUCK & TRAILER								ADMINISTRATIVE					-	3 000	-
1 X NEW TLB	1 X NEW TLB WATERSERVICES								ADMINISTRATIVE					-	1 500	-
2X LDV WITH CANOPY- WATER SERVICES	2X LDV WITH CANOPY- WATER SERVICES-REPLACMNTS								ADMINISTRATIVE					950	-	1 200
1 X NEW ROLL BACK TOW TRUCK	1 X NEW ROLL BACK TOW TRUCK								ADMINISTRATIVE					-	1 500	-
1 X NEW LDV WITH SERVICE CANOPY	1 X NEW LDV SERVICE CANOPY -FLEET MANAGEMENT								ADMINISTRATIVE					550	-	-
2x NEW LDV BAKKIES WITH CANOPIES	2 X NEW LDV BAKKIES WITH CANOPIES - ROADS & sTORMWATER								ADMINISTRATIVE					550	550	-
2 X NEW 3 TONNER TIPPER TRUCK	2X NEW 3 TONNER TIPPER TRUCK								ADMINISTRATIVE					-	850	-
1 X HATCHBACK FOR TRANSPORTATION	1 X HATCHBACK FOR TRANSPORTATION AT CORPORATE SERVICES								ADMINISTRATIVE					330		
1 X NEW DBL CAB LDV WITH CANOPY	1 X NEW LDV SERVICE CANOPY -REVENUE MANAGEMENT								ADMINISTRATIVE					550		
1 X TWIN DRUM WALK BEHIND ROLLER OR SIT ON WITH TRAILER FOR TRANSPORTATION	1 X TWIN DRUM ROLLER OR TWIN DRUM SIT ON ROLLER WITH TRAILER FOR TRANSPORTATION								ADMINISTRATIVE					300	-	-
1 X NEW TLB - STORMWATER	1 X NEW TLB - STORMWATER								ADMINISTRATIVE					1 500	-	-
1 X NEW JETMACHINE -STORMWATER	1 X NEW JETMACHINE - STORMWATER								ADMINISTRATIVE					-		2 000
1X NEW RESCUE PUMPER	REPLACE RESCUE PUMPER CX 3857								ADMINISTRATIVE					-	4 500	-
1 X NEW 4X4 SKID LBLITS	REPLACE CX 48251 AND CX 38097								ADMINISTRATIVE					-	800	-
1 X NEW TRANSPORTER 7-10 SEATER	REPLACE CX 41602 (18 YRS OLD)								ADMINISTRATIVE					-	-	800
1 NEW 4X4 TANKER	REPLACE SAMIL (30 YRS OLD)								ADMINISTRATIVE					-	-	4 500
1 NEW 4X4 TANKER	REPLACE RURAL PUMPER CX 41935 (31 YRS OLD)								ADMINISTRATIVE					780	-	-
1 NEW 4X4 TANKER	REPLACE RURAL PUMPER CX 41935 (31 YRS OLD)								ADMINISTRATIVE					980	-	-
2x NEW SEDANS FOR TRAFFIC	CURRENT 4 OFFICERS SHARE 1 VEHICLE								ADMINISTRATIVE					-	500	500
1 X LDV /ECAB WITH ROADBLOCK TRAILER	NEW REVENUE ENHANCEMENT								ADMINISTRATIVE					-	-	1 000
FIRE DEPARTMENT																
UPGRADE OF MAIN STATION	FIRE STATION MARINE WAY - UPGRADE ENGINE BAY DOORS, YARD AND COVER VEHICLE PARKING AREA PROTECTING FIRE VEHICLES FROM ELEMENTS								ADMINISTRATIVE					200	400	-
UPGRADE OF KURLAND STATION (EAST)	KURLAND FIRE SERVICE SUBSTATION UPGRADES SECURITY FENCING, GATE MOTORS, PAVING AND ENGINE BAY DOORS								ADMINISTRATIVE					-	300	-
ESSENTIAL TOOLS, LOOSE GEAR AND EQUIPMENT FOR FIRE SERVICE AND RESCUE OPERATIONS	SCBA'S, COMPRESSOR, PTO PUMPS, WATER PUMPS, TOOLS AND LOOSE GEAR								ADMINISTRATIVE					250	250	250
HAZMAT PPE AND DETECTION	EQUIPMENT ESSENTIAL IN HAZMAT RESPONSE FOR SPILLS, LEAKS AND RELEASES								ADMINISTRATIVE					300	500	-
PUBLIC SAFETY: LAW ENFORCEMENT																
37 X BULLET PROOF VESTS	THIS IS PROTECTIVE EQUIPMENT FOR LAW ENFORCEMENT OFFICERS, CLOSE PROTECTION AND TRAFFIC OFFICERS WHEN OPERATIONAL, THIS IS REQUIRED AS TOOLS OF TRADE AND QHS REQUIREMENT.	LAW2301							ADMINISTRATIVE					-	260	-
20x PORTABLE TWO WAY RADIOS	PORTABLE RADIOS ARE USED AS COMMUNICATION DEVICES WHEN OFFICERS ARE OUTSIDE VEHICLE OR OFFICE	LAW2302							ADMINISTRATIVE					-	120	-
30x 9MM HANDGUNS (FIRE ARMS)	FIRE ARMS ARE TOOLS OF TRADE FOR PERSONNEL PROTECTIONAND ARE FOR LAW ENFORCEMENT, CLOSE PROTECTION AND TRAFFIC OFFICERS, THE CURRENT FIREARMS ARE NOT ENOUGH FOR ALL THE OFFICERS.	LAW2304							ADMINISTRATIVE					-	200	-
PUBLIC SAFETY: DISASTER MANAGEMENT																
DRONE									ADMINISTRATIVE					250	-	-
1X PORTABLE RADIO									ADMINISTRATIVE					12	-	-
PTZ CAMERA X4									ADMINISTRATIVE					280	-	-
PUBLIC SAFETY: TRAFFIC SERVICES																
BODY CAMS X15									ADMINISTRATIVE					115	115	-
DLTC SHELTER									ADMINISTRATIVE					135		
PARKS AND RECREATION: PARKS MAINTENANCE AND HORTICULTURE																
CONSTRUCTION OF REGIONAL CEMETRY	CONSTRUCTION OF REGIONAL CEMETRY AT EBENEZER SANRAL ROAD								4					1 500	-	-
UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	HOR2207							7					725	-	-
UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	HOR2301							7					2 230	-	-
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	HOR2209							7					-	3 600	1 500
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	HOR2209							7					-	-	500
UPGRADING OF KIWANO SPORTFIELD FLOODLIGHTING	UPGRADING OF KIWANO SPORTFIELD FLOODLIGHTING	HOR2302							5&7					-	-	5 683
FACILITIES & SERVICE CENTRES																
HALL FURNITURE	TABLES AND CHAIRS FOR ALL HALLS	FAC2221							ALL WARDS					300	-	-
CONSTRUCTION OF QOLWENI HALL									3					-	100	2 000
UPGRADING OF MUNICIPAL RENTAL BUILDINGS	REPLACEMENT OF ALUMINIUM DOORS AND WINDOWS AT QOLWENI	FAC2223							ADMINISTRATIVE					300	-	-
INTERGRATED WASTE MANAGEMENT																
KURLAND VILLAGE-WASTE DROP- OFF FACILITY	NEW DROP-OFF FACILITIES AT KURLAND	WAS202							1					1 800	-	-
WASTE TRANSFER STATION-CONSTRUCTION OF A NEW BULKY WA	CONSTRUCTION OF NEW BULKY WASTE FACILITY AT WASTE TRANSFER STATION	WAS2206							MULTIPLE WARDS					500	1 000	1 000
LIBRARY SERVICES																
MAINTENANCE-GREENVALLEY LIBRARY	MAINTENANCE-GREENVALLEY LIBRARY	LIB2401							7					304		
INFORMATION COMMUNICATION TECHNOLOGY (ICT)																
BITOU LAPTOP REPLACEMENT	REPLACEMENT OF EQUIPMENT OLDER THAN 5 YEARS AND NOT FIT FOR PURPOSE	IT01							ADMINISTRATIVE					100	300	300
BITOU COMPUTER OPERATIONAL SPARES &LOANS	OPERATIONAL IN NATURE / LOANS WHILE SERVICING OR REPAIRING	IT03							ADMINISTRATIVE					200	200	200
BITOU MOBILE DEVICES	FOR PAPER LESS AGENDA, WORKFORCE AND METER READING READERS	ICT13							ADMINISTRATIVE					250	100	100
BITOU REPAIRS MAINTENANCE & EQUIPMENT	OPERATIONAL IN NATURE / REPLACEMENT OF FAILED CAPITAL ITEM IN THE FIELD	ICT101							ADMINISTRATIVE					150	200	200
BITOU NEW USERS		ICT102							ADMINISTRATIVE					200	-	200
MAIN BUILDING PRIMARY / DR STORAGE		ICT107							ADMINISTRATIVE					-	200	-
DEPARTMENTAL REQUESTS HUMAN RESOURCE MANAGEMENT		ICT116							ADMINISTRATIVE					100	-	-
WATERWORKS 2-WAY RADIOS		ICT129							ADMINISTRATIVE					48	-	-
FIRE DEPARTMENT 2-WAY RADIOS		ICT131							ADMINISTRATIVE					19	-	-
LAW ENFORCEMENT 2 WAY RADIOS		ICT132							ADMINISTRATIVE					120	-	-
CORPORATE SERVICES BOARDROOM EQUIPMENT UPGRADE		ICT133							ADMINISTRATIVE					300	-	-

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
SPEAKERS' OFFICE TABLE EQUIPMENT UPGRADE		ICT134							ADMINISTRATIVE					12	-	-
ENGINEERING SERVICES BOARDROOM EQUIPMENT UPGRADE		ICT135							ADMINISTRATIVE					50	-	-
DEVELOPMENT & PLANNING BOARDROOM EQUIPMENT UPGRADE		ICT136							ADMINISTRATIVE					12	-	-
FINANCIAL SERVICES BOARDROOM (CFO OFFICE) EQUIPMENT UPGRADE		ICT137							ADMINISTRATIVE					14	-	-
ICT OFFICE FURNITURE & EQUIPMENT		ICT138							ADMINISTRATIVE					20	-	-
SCADA CONNECTIVITY									ADMINISTRATIVE					75	-	-
SHAJIWE CENTRE POWER AND SOLAR		ICT162							ADMINISTRATIVE					75	-	-
KRANGSHOEK POWER AND SOLAR		ICT165							ADMINISTRATIVE					125	-	-
CUTTY SARK HIGH SITE BACKUP POWER AND SOLAR		ICT171							ADMINISTRATIVE					120	-	-
PIESANGVALLEY HALL BACKUP POWER AND SOLAR		ICT185							ADMINISTRATIVE					50	-	-
PORTABLE TWO WAY RADIOS X10									ADMINISTRATIVE					120	-	-
Parent Capital expenditure												-	-	183 160	166 655	100 746
Entities: <i>List all capital projects grouped by Entity</i>																
Entity A Water project A																
Entity B Electricity project B																
Entity Capital expenditure												-	-	-	-	-
Total Capital expenditure												-	-	183 160	166 655	100 746

WC047 Bitou - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand													Previous target year to complete	Current Year 2023/24		2024/25 Medium Term Revenue & Expenditure Framework		
	Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude		Original Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: List all capital projects grouped by Function																		
Entities: List all capital projects grouped by Entity																		
Entity Name Project name																		

WC047 Bitou - Supporting Table SA38 Consolidated detailed operational projects

Municipal Vote/Operational project	Ref	Program/Project description	Project number	IDP Goal code 2	Individually Approved (Yes/No) 6	Asset Class	Asset Sub-Class	GPS co-ordinates 5	Total Project Estimate	Prior year outcomes		2024/25 Medium Term Revenue & Expenditure Framework			Project Information
										Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	
R thousand	4														Ward location
Parent municipality: <i>List all operational projects grouped by Municipal Vote</i>					No										
Parent operational expenditure	1											-	-	-	
Entities: <i>List all operational projects grouped by Entity</i>															
Entity A Water project A															
Entity B Electricity project B															
Entity Operational expenditure										-	-	-	-	-	
Total Operational expenditure										-	-	-	-	-	