Municipal annual budgets and MTREF & supporting tables

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National Treasury
REPUBLIC OF SOUTH AFRICA

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LG Upload Portal

Preparation Instructions

Municipality Name: WC047 Bitou

CFO Name: Felix Martin Lötter

Tel: 044 501 3025 Fax: 0

E-Mail: flotter@plett.gov.za

Budget for MTREF starting: 2024 Budget Year: 2024/25

Does this municipality have Entities? No

If YES: Identify type of report: Consolidated Informati

LGDB Export

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

Hide Pre-audit columns on all

Hide Reference columns on all

Showing / Clearing Highlights

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Important documents which provide essential assistance

MFMA Budget Circulars	Click to view
MBRR Budget Formats Guide	Click to view
Dummy Budget Guide	Click to view
Funding Compliance Guide	Click to view
MFMA Return Forms	Click to view

Organisational Structure Votes	Complete Votes & Sub-Votes		Select Org. Structure
Vote 1 - Council	Vote 1	**Council**	
Vote 2 - Office of the Municipal Manager	1,1	Ofiice of the Mayor	1,1 - Ofiice of the Mayor
Vote 3 - Community Services	1,2	Office of the Deputy Mayor	1,2 - Office of the Deputy Mayor
Vote 4 - Corporate Services	1,3	Office of the Speaker	1,3 - Office of the Speaker
Vote 5 - Financial Services	1,4	Office of the Executive Council	1,4 - Office of the Executive Council
Vote 6 - Economic Development & Planning	1,5	Council General	1,5 - Council General
Vote 7 - Engineering Services	1,6	[Name of sub-vote]	
Vote 8 - [NAME OF VOTE 8]	1,7	[Name of sub-vote]	
Vote 9 - [NAME OF VOTE 9]	1,8	[Name of sub-vote]	
Vote 10 - [NAME OF VOTE 10]	1,9	[Name of sub-vote]	
Vote 11 - [NAME OF VOTE 11]	1.10	[Name of sub-vote]	
Vote 12 - [NAME OF VOTE 12]	Vote 2	**Office of the Municipal Manager**	
Vote 13 - [NAME OF VOTE 13]	2,1	Municipal Manager; Executive Support	2,1 - Municipal Manager; Executive Support
Vote 14 - [NAME OF VOTE 14]	2,2	Internal Audit	2,2 - Internal Audit
Vote 15 - [NAME OF VOTE 15]	2,3	Governance and Compliance: Risk Management & Compliance	2,3 - Governance and Compliance: Risk Management & Complia
	2,4	Governance and Compliance: IDP	2,4 - Governance and Compliance: IDP
	2,5	Governance and Compliance: Performance Management	2,5 - Governance and Compliance: Performance Management
	2,6	Program Management Office	2,6 - Program Management Office
	2,7	Office of the Political Office Bearers	2,7 - Office of the Political Office Bearers
	Vote 3	**Community Services**	
	3,1	Director; Executive Support	3,1 - Director; Executive Support
	3,2	Traffic Management Services	3,2 - Traffic Management Services
	3,3	Law Enforcement Services	3,3 - Law Enforcement Services
	3,4	Fire & Rescue Services	3,4 - Fire & Rescue Services
	3,5	Disaster Management: CCTV & Security Administration	3,5 - Disaster Management: CCTV & Security Administration
	3,6	Library and Information Services	3,6 - Library and Information Services
	3,7	Integrated Waste Management	3,7 - Integrated Waste Management
	3,8	Facilities Management & Maintenance: Manager; Parks & Open Space	3,8 - Facilities Management & Maintenance: Manager; Parks & O
	3,9	0	3,9 - 0
	3.10	0	3.10 - 0
	Vote 4	**Corporate Services**	
	4,1	Director; Executive Support	4,1 - Director; Executive Support
	4,2	Human Resources Management Services	4,2 - Human Resources Management Services
	4,3	Administration Services	4,3 - Administration Services
	4,4	Corporate Communications & Intergovernmental Relations & Public Part	4,4 - Corporate Communications & Intergovernmental Relations &
	4,5	Information & Communication Technology	4,5 - Information & Communication Technology
	4,6	Legal Services	4,6 - Legal Services
	4,7	Social Development	4,7 - Social Development
	Vote 5	**Financial Services**	
	5,1	Director; Executive Support	5,1 - Director; Executive Support
	5,2	Budget & Reporting	5,2 - Budget & Reporting
	5,3	Assets & Liability Management	5,3 - Assets & Liability Management
	5,4	AFS, Treasury and Accounting	5,4 - AFS, Treasury and Accounting
	5,5	Revenue Services	5,5 - Revenue Services
	5,6	Expenditure	5,6 - Expenditure
	5,7	Supply Chain Management	5,7 - Supply Chain Management
	Vote 6	**Economic Development & Planning**	
	6,1	Director; Executive Support	6,1 - Director; Executive Support
	6,2	Local Economic Development & Tourism	6,2 - Local Economic Development & Tourism
	6,3	Town Planning	6,3 - Town Planning
	6,4	Land Use Planning:Evironmental Management	6,4 - Land Use Planning:Evironmental Management
	6,5	Land Use Planning: GIS	6,5 - Land Use Planning: GIS
	6,6	Planning & Building Control	6,6 - Planning & Building Control
	6,7	Integrated Human Settlement	6,7 - Integrated Human Settlement
	Vote 7	**Engineering Services**	
	7,1	Director; Executive Support	7,1 - Director; Executive Support
	7,2	Water Services: Purification, Demand & Loss Control	7,2 - Water Services: Purification, Demand & Loss Control
	7,3	Water Services: Water and Waste Water Reticulation	7,3 - Water Services: Water and Waste Water Reticulation
	7,4	Transport, Roads & Storm Water	7,4 - Transport, Roads & Storm Water
	7,5	Electrical and Energy	7,5 - Electrical and Energy
	7,6	Fleet Management	7,6 - Fleet Management
	7,7	Project Management Unit (PMU)	7,7 - Project Management Unit (PMU)

WC047 Bitou - Contact Information

A. GENERAL INFORMATION

Municipality	WC047 Bitou	
Grade	#NAME?	*1 Grade in terms of the Remuneration of Public Office Bearers Act.*
Province	WC WESTERN CAPE	
Web Address	www.bitou.gov.za	
E-mail Address	0	

B. CONTACT INFORMATION

Postal address:	
P.O. Box	0
City / Town	0
Postal Code	0
Street address	
Building	Municipal Buildings
Street No. & Name	Sewell Street
City / Town	Plettenbergbay
Postal Code	6600
General Contacts	
Telephone number	044 501 3000
Fax number	0

C. POLITICAL LEADERSHIP

Speaker:		**Secretary/PA to the Speaker:**	
ID Number	7010205816087	ID Number	8503260492082
Title	Mr	Title	Ms.
Name	Sandiso Enoch Gcabayi	Name	Athi Thoneka
Telephone number	044 501 3444	Telephone number	044 501 3481
Cell number	078 25707263	Cell number	0710792999
Fax number	0	Fax number	0
E-mail address	sgcabayi@plett.gov.za	E-mail address	amangxaba@plett.gov.za
Mayor/Executive Mayor:		**Secretary/PA to the Mayor/Executive Mayor:**	
ID Number	8504035263089	ID Number	8403015202086
Title	Mr	Title	Ms
Name	Claude Nielton-John Terblanche	Name	Clyde Leander Windvogel
Telephone number	044 501 3002	Telephone number	044 501 3041
Cell number	0783405812	Cell number	0663608797
Fax number	0	Fax number	0
E-mail address	ctereblanche@plett.gov.za	E-mail address	cwindvogel@plett.gov.za
Deputy Mayor/Executive Mayor:		**Secretary/PA to the Deputy Mayor/Executive Mayor:**	
ID Number	6811281131080	ID Number	9302270681084
Title	Ms	Title	Ms
Name	Nokuzola Poinsetia Kolwapi	Name	Aviwe Annette Kumbaca
Telephone number	044 501 3481	Telephone number	044 501 3065
Cell number	0632575359	Cell number	0640577437
Fax number	0	Fax number	0
E-mail address	nkolwaphi@plett.gov.za	E-mail address	akubaca@plett.gov.za

D. MANAGEMENT LEADERSHIP

Municipal Manager:		**Secretary/PA to the Municipal Manager:**	
ID Number	7307305181085	ID Number	9808010022082
Title	Dr	Title	Ms
Name	Ralph Links	Name	Liezel Smiler
Telephone number	044 501 3172	Telephone number	044 501 3172
Cell number	0790275028	Cell number	0640230646
Fax number	0	Fax number	0
E-mail address	rlinks@plett.gov.za	E-mail address	lsmiler@plett.gov.za
Chief Financial Officer		**Secretary/PA to the Chief Financial Officer**	
ID Number	6407275123082	ID Number	8503060854085
Title	Mr	Title	Ms
Name	Felix Martin Lötter	Name	Zikhona Ncera

Telephone number	044 501 3025	Telephone number	044 501 3024
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	flotter@plett.gov.za	E-mail address	zncera@plett.gov.za
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	0	ID Number	0
Title	Mr	Title	Ms
Name	Christopher Payle	Name	Nolubabalo Ramotsamai
Telephone number	044 501 3315	Telephone number	044 501 3402
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	cpayle@plett.gov.za	E-mail address	nramotsamai@plett.gov.za
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	0	ID Number	0
Title	Ms	Title	Ms
Name	Izak Pretorius	Name	Emrald Saayman
Telephone number	044 501 3403	Telephone number	044 501 3315
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	ipretorius@plett.gov.za	E-mail address	sstuurman@plett.gov.za
Official responsible for submitting financial information		**Official responsible for submitting financial information**	
ID Number	0	ID Number	0
Title	Ms	Title	0
Name	Shenise Stuurman	Name	0
Telephone number	044 501 3353	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	esaayman@plett.gov.za	E-mail address	0

WC047 Bitou - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates	149 321	157 194	151 445	179 779	179 802	179 802	179 802	191 257	206 558	218 984
Service charges	374 427	401 993	420 558	464 234	429 307	429 307	429 307	486 846	535 700	581 457
Investment revenue	6 601	3 747	8 035	4 950	12 325	12 325	12 325	12 448	12 573	12 698
Transfer and subsidies - Operational	149 909	141 588	155 970	163 277	175 758	175 758	175 758	176 893	208 662	260 111
Other own revenue	56 545	94 804	103 971	88 815	111 563	111 563	111 563	105 822	101 708	96 583
Total Revenue (excluding capital transfers and contributions)	736 803	799 325	839 979	901 055	908 756	908 756	908 756	973 266	1 065 201	1 169 834
Employee costs	266 759	278 100	286 329	333 063	345 596	345 596	345 596	370 938	383 149	399 483
Remuneration of councillors	6 250	6 198	6 721	7 674	7 675	7 675	7 675	7 879	8 249	8 636
Depreciation and amortisation	35 685	36 135	36 393	40 059	40 059	40 059	40 059	40 002	41 403	42 852
Interest	13 399	11 102	19 740	13 428	13 428	13 428	13 428	14 063	17 827	21 484
Inventory consumed and bulk purchases	160 591	174 666	177 949	225 784	216 742	216 742	216 742	250 658	286 340	327 516
Transfers and subsidies	5 571	4 527	5 626	12 230	12 774	12 774	12 774	12 283	13 148	14 124
Other expenditure	277 976	288 952	264 036	268 038	269 934	269 934	269 934	275 053	301 697	350 213
Total Expenditure	766 232	799 680	796 794	900 274	906 207	906 207	906 207	970 877	1 051 814	1 164 308
Surplus/(Deficit)	(29 428)	(355)	43 185	780	2 549	2 549	2 549	2 389	13 387	5 526
Transfers and subsidies - capital (monetary allocations)	33 032	48 270	36 567	37 468	59 278	59 278	59 278	130 854	92 769	47 549
Transfers and subsidies - capital (in-kind)	–	325	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	3 604	48 240	79 752	38 248	61 826	61 826	61 826	133 243	106 156	53 075
Intercompany/Parent subsidiary transactions	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	3 604	48 240	79 752	38 248	61 826	61 826	61 826	133 243	106 156	53 075
Capital expenditure & funds sources										
Capital expenditure	79 203	79 574	84 807	109 432	128 793	128 793	128 793	183 160	166 055	100 746
Transfers recognised - capital	28 991	60 631	33 505	34 335	57 821	57 821	57 821	107 616	74 842	29 106
Borrowing	11 805	–	32 098	45 150	38 998	38 998	38 998	50 033	50 022	36 500
Internally generated funds	38 406	18 943	19 203	29 947	31 974	31 974	31 974	25 511	41 190	35 141
Total sources of capital funds	79 203	79 574	84 806	109 432	128 793	128 793	128 793	183 160	166 055	100 746
Financial position										
Total current assets	305 873	341 997	428 647	429 672	476 234	476 234	476 234	546 305	545 948	570 079
Total non current assets	1 170 975	1 219 004	1 255 346	1 335 112	1 331 844	1 331 844	1 331 844	1 415 909	1 397 403	1 313 241
Total current liabilities	255 308	359 377	369 777	426 612	412 714	412 714	412 714	374 132	380 871	400 365
Total non current liabilities	213 554	134 689	162 293	190 333	181 699	181 699	181 699	187 159	183 996	170 796
Community wealth/Equity	1 007 987	1 066 943	1 151 923	1 147 839	1 213 749	1 213 749	1 213 749	1 400 922	1 378 483	1 312 158
Cash flows										
Net cash from (used) operating	47 680	152 566	102 148	75 138	99 858	99 858	99 858	151 894	135 917	105 190
Net cash from (used) investing	(19 714)	(47 309)	17 007	(98 470)	(112 430)	(112 430)	(112 430)	(179 210)	(166 055)	(100 746)
Net cash from (used) financing	(26 601)	(22 439)	13 451	20 633	20 633	20 633	20 633	29 662	29 408	13 351
Cash/cash equivalents at the year end	127 082	156 283	181 233	57 042	103 139	103 139	103 139	105 486	104 755	122 550
Cash backing/surplus reconciliation										
Cash and investments available	78 700	58 480	95 078	55 750	104 582	104 582	104 582	105 486	104 755	122 550
Application of cash and investments	14 100	(6 399)	36 422	128 919	68 835	68 835	68 835	(137 837)	(131 030)	(25 639)
Balance - surplus (shortfall)	64 600	64 880	58 656	(73 169)	35 747	35 747	35 747	243 323	235 786	148 189
Asset management										
Asset register summary (WDV)	1 161 924	1 209 147	1 255 346	1 335 112	1 331 844	1 331 844		1 415 909	1 397 403	1 313 241
Depreciation	35 685	36 135	36 393	40 059	40 059	40 059		40 002	41 403	42 852
Renewal and Upgrading of Existing Assets	29 768	5 513	31 636	39 934	41 492	41 492		66 117	71 016	66 479
Repairs and Maintenance	36 138	47 976	40 393	47 306	42 643	42 643		47 749	49 550	50 679
Free services										
Cost of Free Basic Services provided	21 312	31 370	34 247	53 992	78 180	78 180		74 160	79 673	85 604
Revenue cost of free services provided	3 848	5 860	5 189	3 295	7 357	7 357		6 133	6 623	6 987
Households below minimum service level										
Water:	–	–	–	0	0	0		0	0	0
Sanitation/sewerage:	–	–	–	0	0	0		0	0	0
Energy:	–	–	–	–	–	–		–	–	–
Refuse:	–	–	–	–	–	–		–	–	–

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional										
Governance and administration		**240 053**	**229 606**	**307 218**	**277 194**	**284 737**	**284 737**	**299 323**	**314 856**	**330 706**
Executive and council		47 898	51 060	131 274	64 999	65 067	65 067	69 660	72 876	75 687
Finance and administration		192 155	178 547	175 601	212 195	219 671	219 671	229 663	241 980	255 019
Internal audit		–	–	343	–	–	–	–	–	–
Community and public safety		**53 404**	**77 217**	**75 841**	**60 847**	**98 879**	**98 879**	**170 294**	**152 756**	**165 820**
Community and social services		11 094	11 957	13 318	12 472	12 609	12 609	12 854	12 849	13 240
Sport and recreation		81	546	1 079	252	407	407	301	318	336
Public safety		29 525	56 550	49 994	36 230	49 548	49 548	55 760	55 999	57 995
Housing		12 703	8 163	11 450	11 893	36 315	36 315	101 379	83 589	94 250
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**11 173**	**25 536**	**12 772**	**13 216**	**21 713**	**21 713**	**34 896**	**32 973**	**35 339**
Planning and development		10 341	23 756	12 249	13 076	21 573	21 573	34 716	32 753	35 109
Road transport		832	1 780	523	140	140	140	180	220	230
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		**464 520**	**515 098**	**479 221**	**586 738**	**561 515**	**561 515**	**598 522**	**656 249**	**684 862**
Energy sources		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
Water management		120 160	129 227	113 300	133 489	134 908	134 908	124 685	133 937	126 669
Waste water management		91 548	101 399	91 365	100 071	92 360	92 360	104 393	110 303	109 713
Waste management		61 231	52 971	50 164	83 242	70 662	70 662	78 961	82 667	86 497
Other	4	**686**	**463**	**1 494**	**527**	**1 190**	**1 190**	**1 086**	**1 136**	**656**
Total Revenue - Functional	2	**769 836**	**847 920**	**876 546**	**938 523**	**968 034**	**968 034**	**1 104 120**	**1 157 970**	**1 217 383**
Expenditure - Functional										
Governance and administration		**158 502**	**80 283**	**149 707**	**199 449**	**207 103**	**207 123**	**219 347**	**226 648**	**234 668**
Executive and council		37 873	25 710	28 646	34 057	40 539	40 539	39 356	41 277	40 449
Finance and administration		116 964	50 164	116 539	159 415	160 909	160 929	171 974	177 733	186 453
Internal audit		3 665	4 409	4 522	5 976	5 655	5 655	8 018	7 638	7 766
Community and public safety		**140 317**	**147 073**	**166 709**	**144 367**	**157 559**	**157 559**	**186 787**	**216 115**	**266 208**
Community and social services		26 502	29 606	28 544	33 679	36 512	36 512	33 853	33 070	34 943
Sport and recreation		23 246	22 703	23 191	23 168	23 065	23 065	34 036	35 510	37 211
Public safety		55 786	74 595	95 163	77 981	78 309	78 309	105 313	108 012	109 437
Housing		34 783	20 168	19 811	9 539	19 672	19 672	13 584	39 523	84 616
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**73 004**	**77 632**	**80 919**	**84 577**	**81 063**	**81 063**	**88 465**	**90 353**	**94 767**
Planning and development		37 334	41 841	48 114	47 333	45 569	45 569	54 048	53 293	56 605
Road transport		35 669	35 791	32 805	37 244	35 494	35 494	34 417	37 060	38 162
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		**368 438**	**462 095**	**385 235**	**467 106**	**455 787**	**455 787**	**470 053**	**512 182**	**561 809**
Energy sources		173 857	205 344	203 257	258 402	250 540	250 540	283 961	322 743	371 250
Water management		119 563	79 087	(6 666)	74 487	74 772	74 772	65 895	67 100	67 187
Waste water management		12 955	123 115	132 989	62 252	62 435	62 435	55 469	57 505	59 531
Waste management		62 062	54 548	55 655	71 965	68 041	68 041	64 728	64 834	63 840
Other	4	**25 971**	**32 597**	**14 224**	**4 776**	**4 695**	**4 695**	**6 225**	**6 516**	**6 857**
Total Expenditure - Functional	3	**766 232**	**799 680**	**796 794**	**900 274**	**906 207**	**906 227**	**970 877**	**1 051 814**	**1 164 308**
Surplus/(Deficit) for the year		**3 604**	**48 240**	**79 752**	**38 248**	**61 826**	**61 806**	**133 243**	**106 156**	**53 075**

WC047 Bitou - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional										
Municipal governance and administration		**240 053**	**229 606**	**307 218**	**277 194**	**284 737**	**284 737**	**299 323**	**314 856**	**330 706**
Executive and council		47 898	51 060	131 274	64 999	65 067	65 067	69 660	72 876	75 687
Mayor and Council		2 812	2 918	18	2 918	2 918	2 918	3 004	3 126	3 250
Municipal Manager, Town Secretary and Chief Executive		45 086	48 142	131 255	62 081	62 149	62 149	66 656	69 750	72 437
Finance and administration		192 155	178 547	175 601	212 195	219 671	219 671	229 663	241 980	255 019
Finance		190 055	176 871	169 983	207 358	213 846	213 846	224 885	241 099	254 081
Fleet Management		–	–	241	–	–	–	–	–	–
Human Resources		756	276	2 439	–	516	516	–	–	–
Information Technology		17	0	396	–	–	–	–	–	–
Legal Services		–	–	125	–	–	–	–	–	–
Marketing, Customer Relations, Publicity and Media Co-ordination		2	–	334	–	–	–	–	–	–
Property Services		842	1 118	870	4 748	5 250	5 250	4 734	835	889
Risk Management		–	–	210	–	–	–	–	–	–
Supply Chain Management		395	182	647	89	59	59	44	46	49
Valuation Service		87	100	356	–	–	–	–	–	–
Internal audit		–	–	343	–	–	–	–	–	–
Governance Function		–	–	343	–	–	–	–	–	–
Community and public safety		**53 404**	**77 217**	**75 841**	**60 847**	**98 879**	**98 879**	**170 294**	**152 756**	**165 820**
Community and social services		**11 094**	**11 957**	**13 318**	**12 472**	**12 609**	**12 609**	**12 854**	**12 849**	**13 240**
Cemeteries, Funeral Parlours and Crematoriums		54	52	146	57	41	41	44	46	49
Community Halls and Facilities		18	1 366	389	176	267	267	81	86	92
Libraries and Archives		11 022	10 539	12 783	12 239	12 302	12 302	12 729	12 716	13 099
Sport and recreation		**81**	**546**	**1 079**	**252**	**407**	**407**	**301**	**318**	**336**
Beaches and Jetties		80	508	677	252	407	407	301	318	336
Community Parks (including Nurseries)		1	38	339	–	–	–	–	–	–
Sports Grounds and Stadiums		–	–	63	–	–	–	–	–	–
Public safety		**29 525**	**56 550**	**49 994**	**36 230**	**49 548**	**49 548**	**55 760**	**55 999**	**57 995**
Control of Public Nuisances		–	263	616	–	2	2	170	–	–
Fire Fighting and Protection		1 016	572	1 122	681	2	2	983	3	3
Licensing and Control of Animals		–	–	807	–	–	–	–	–	–
Police Forces, Traffic and Street Parking Control		28 510	55 715	47 450	35 549	49 544	49 544	54 607	55 997	57 992
Housing		**12 703**	**8 163**	**11 450**	**11 893**	**36 315**	**36 315**	**101 379**	**83 589**	**94 250**
Housing		12 703	8 163	11 450	11 893	36 315	36 315	101 379	83 589	94 250
Economic and environmental services		**11 173**	**25 536**	**12 772**	**13 216**	**21 713**	**21 713**	**34 896**	**32 973**	**35 339**
Planning and development		**10 341**	**23 756**	**12 249**	**13 076**	**21 573**	**21 573**	**34 716**	**32 753**	**35 109**
Corporate Wide Strategic Planning (IDPs, LEDs)		–	–	302	–	–	–	–	–	–
Development Facilitation		5	250	371	19	25	25	19	19	19
Economic Development/Planning		5 653	14 471	3 376	350	740	740	1 474	–	–
Town Planning, Building Regulations and Enforcement, and City		3 640	5 223	6 117	9 578	10 328	10 328	8 482	6 930	7 408

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Project Management Unit		1 043	3 812	2 082	3 129	10 481	10 481	24 741	25 804	27 682
Road transport		**832**	**1 780**	**523**	**140**	**140**	**140**	**180**	**220**	**230**
Roads		832	1 780	523	140	140	140	180	220	230
Trading services		**464 520**	**515 098**	**479 221**	**586 738**	**561 515**	**561 515**	**598 522**	**656 249**	**684 862**
Energy sources		**191 581**	**231 502**	**224 391**	**269 936**	**263 584**	**263 584**	**290 482**	**329 342**	**361 983**
Electricity		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
Water management		**120 160**	**129 227**	**113 300**	**133 489**	**134 908**	**134 908**	**124 685**	**133 937**	**126 669**
Water Treatment		–	–	543	–	–	–	–	–	–
Water Distribution		120 160	129 227	112 758	133 489	134 908	134 908	124 685	133 937	126 669
Waste water management		**91 548**	**101 399**	**91 365**	**100 071**	**92 360**	**92 360**	**104 393**	**110 303**	**109 713**
Sewerage		91 534	101 214	91 365	100 071	90 775	90 775	104 393	110 303	109 713
Waste Water Treatment		14	184	–	–	1 585	1 585	–	–	–
Waste management		**61 231**	**52 971**	**50 164**	**83 242**	**70 662**	**70 662**	**78 961**	**82 667**	**86 497**
Solid Waste Disposal (Landfill Sites)		–	1	–	–	–	–	–	–	–
Solid Waste Removal		61 231	52 970	50 164	83 242	70 662	70 662	78 961	82 667	86 497
Other		**686**	**463**	**1 494**	**527**	**1 190**	**1 190**	**1 086**	**1 136**	**656**
Air Transport		686	463	1 494	527	1 190	1 190	1 086	1 136	656
Total Revenue - Functional	2	**769 836**	**847 920**	**876 546**	**938 523**	**968 034**	**968 034**	**1 104 120**	**1 157 970**	**1 217 383**
Expenditure - Functional										
Municipal governance and administration		**158 502**	**80 283**	**149 707**	**199 449**	**207 103**	**207 123**	**219 347**	**226 648**	**234 668**
Executive and council		37 873	25 710	28 646	34 057	40 539	40 539	39 356	41 277	40 449
Mayor and Council		10 971	7 483	7 654	13 079	13 024	13 024	12 795	13 567	14 124
Municipal Manager, Town Secretary and Chief Executive		26 902	18 227	20 992	20 979	27 515	27 515	26 561	27 709	26 325
Finance and administration		116 964	50 164	116 539	159 415	160 909	160 929	171 974	177 733	186 453
Administrative and Corporate Support		913	1 791	1 765	2 909	2 902	2 902	3 304	3 531	3 775
Asset Management		452	35	220	1 812	2 070	2 070	1 336	1 439	1 542
Finance		38 105	(34 711)	39 002	53 738	55 347	55 347	56 974	56 563	58 709
Fleet Management		4 510	9 885	5 696	8 943	8 504	8 504	11 896	12 022	12 876
Human Resources		22 701	19 887	23 967	22 662	23 358	23 358	25 860	27 607	29 101
Information Technology		14 859	16 065	16 038	23 221	23 156	23 156	25 524	27 463	28 998
Legal Services		18 904	18 145	4 749	7 151	6 812	6 812	7 261	7 676	8 135
Marketing, Customer Relations, Publicity and Media Co-ordination		3 506	5 229	6 191	15 356	15 353	15 373	15 505	16 335	17 185
Property Services		7 297	9 601	7 539	9 078	8 825	8 825	9 972	9 950	10 345
Risk Management		3 632	3 764	3 492	2 974	3 033	3 033	1 969	2 045	2 145
Supply Chain Management		1 754	(12)	6 131	9 567	9 549	9 549	9 621	10 219	10 788
Valuation Service		332	484	1 748	2 004	2 000	2 000	2 753	2 884	2 854
Internal audit		3 665	4 409	4 522	5 976	5 655	5 655	8 018	7 638	7 766
Governance Function		3 665	4 409	4 522	5 976	5 655	5 655	8 018	7 638	7 766
Community and public safety		**140 317**	**147 073**	**166 709**	**144 367**	**157 559**	**157 559**	**186 787**	**216 115**	**266 208**
Community and social services		**26 502**	**29 606**	**28 544**	**33 679**	**36 512**	**36 512**	**33 853**	**33 070**	**34 943**
Cemeteries, Funeral Parlours and Crematoriums		1 599	1 653	1 998	2 313	2 048	2 048	2 766	2 887	3 125

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Community Halls and Facilities		12 121	11 524	9 673	14 279	17 519	17 519	11 895	11 162	11 833
Disaster Management		–	1 185	855	1 092	882	882	3 159	3 040	3 342
Libraries and Archives		12 781	15 244	16 018	15 995	16 063	16 063	16 034	15 981	16 644
Sport and recreation		**23 246**	**22 703**	**23 191**	**23 168**	**23 065**	**23 065**	**34 036**	**35 510**	**37 211**
Beaches and Jetties		12 777	12 826	12 936	13 396	14 670	14 670	19 211	20 572	21 687
Community Parks (including Nurseries)		9 799	9 356	8 025	8 267	6 918	6 918	12 424	12 514	13 022
Recreational Facilities		5	29	34	132	82	82	5	5	5
Sports Grounds and Stadiums		664	493	2 197	1 373	1 394	1 394	2 396	2 418	2 497
Public safety		**55 786**	**74 595**	**95 163**	**77 981**	**78 309**	**78 309**	**105 313**	**108 012**	**109 437**
Civil Defence		86	3	21	–	–	–	–	–	–
Control of Public Nuisances		18 630	28 807	25 382	28 236	28 036	28 036	32 085	32 223	31 175
Fire Fighting and Protection		19 056	18 413	21 210	25 137	24 967	24 967	26 352	27 126	28 401
Licensing and Control of Animals		17 037	18 411	22 017	23 583	24 772	24 772	26 501	27 268	27 452
Police Forces, Traffic and Street Parking Control		977	8 961	26 533	1 025	534	534	20 375	21 395	22 410
Housing		**34 783**	**20 168**	**19 811**	**9 539**	**19 672**	**19 672**	**13 584**	**39 523**	**84 616**
Housing		34 783	20 168	19 811	9 539	19 672	19 672	13 584	39 523	84 616
Economic and environmental services		**73 004**	**77 632**	**80 919**	**84 577**	**81 063**	**81 063**	**88 465**	**90 353**	**94 767**
Planning and development		**37 334**	**41 841**	**48 114**	**47 333**	**45 569**	**45 569**	**54 048**	**53 293**	**56 605**
Corporate Wide Strategic Planning (IDPs, LEDs)		4 560	4 746	7 087	7 115	6 615	6 615	11 639	11 370	12 108
Development Facilitation		4 404	8 455	8 634	1 226	1 252	1 252	871	882	923
Economic Development/Planning		8 771	8 372	7 884	9 390	9 116	9 116	10 070	10 277	10 437
Town Planning, Building Regulations and Enforcement, and City		13 193	13 281	15 481	21 395	19 367	19 367	22 629	21 385	23 121
Project Management Unit		6 407	6 987	9 028	8 205	9 219	9 219	8 839	9 380	10 015
Road transport		**35 669**	**35 791**	**32 805**	**37 244**	**35 494**	**35 494**	**34 417**	**37 060**	**38 162**
Roads		35 669	35 791	32 805	37 244	35 494	35 494	34 417	37 060	38 162
Trading services		**368 438**	**462 095**	**385 235**	**467 106**	**455 787**	**455 787**	**470 053**	**512 182**	**561 809**
Energy sources		**173 857**	**205 344**	**203 257**	**258 402**	**250 540**	**250 540**	**283 961**	**322 743**	**371 250**
Electricity		173 857	205 344	203 257	258 402	250 540	250 540	283 961	322 743	371 250
Water management		**119 563**	**79 087**	**(6 666)**	**74 487**	**74 772**	**74 772**	**65 895**	**67 100**	**67 187**
Water Treatment		13 803	21 889	19 290	20 071	20 467	20 467	20 348	21 297	19 561
Water Distribution		105 719	57 197	(25 961)	54 416	54 304	54 304	45 547	45 802	47 627
Water Storage		40	1	5	–	–	–	–	–	–
Waste water management		**12 955**	**123 115**	**132 989**	**62 252**	**62 435**	**62 435**	**55 469**	**57 505**	**59 531**
Sewerage		12 955	123 063	127 979	61 901	62 084	62 084	54 987	56 998	59 000
Waste Water Treatment		–	52	5 010	351	351	351	482	506	532
Waste management		**62 062**	**54 548**	**55 655**	**71 965**	**68 041**	**68 041**	**64 728**	**64 834**	**63 840**
Solid Waste Disposal (Landfill Sites)		1 393	–	–	–	–	–	–	–	–
Solid Waste Removal		60 669	54 548	55 655	71 965	68 041	68 041	64 728	64 834	63 840
Other		**25 971**	**32 597**	**14 224**	**4 776**	**4 695**	**4 695**	**6 225**	**6 516**	**6 857**
Air Transport		2 653	2 868	4 150	1 884	1 804	1 804	3 218	3 368	3 532
Licensing and Regulation		23 318	29 729	10 071	2 891	2 891	2 891	3 007	3 148	3 325

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Tourism		0	0	2	1	–	–	–	–	–
Total Expenditure - Functional	3	**766 232**	**799 680**	**796 794**	**900 274**	**906 207**	**906 227**	**970 877**	**1 051 814**	**1 164 308**
Surplus/(Deficit) for the year		**3 604**	**48 240**	**79 752**	**38 248**	**61 826**	**61 806**	**133 243**	**106 156**	**53 075**

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote	1									
Vote 1 - Council		2 812	2 918	18	2 918	2 918	2 918	2 553	2 657	2 763
Vote 2 - Office of the Municipal Manager		45 086	48 142	131 670	62 081	62 149	62 149	66 656	69 750	72 437
Vote 3 - Community Services		103 459	123 883	116 919	137 471	139 665	139 665	153 695	153 804	159 613
Vote 4 - Corporate Services		780	526	3 910	19	541	541	19	19	19
Vote 5 - Financial Services		190 538	177 153	170 985	207 447	213 905	213 905	224 929	241 145	254 130
Vote 6 - Economic Development & Planning		21 996	27 581	20 989	21 821	47 383	47 383	111 335	90 519	101 658
Vote 7 - Engineering Services		405 163	467 719	432 053	506 765	501 474	501 474	544 481	599 607	626 277
Total Revenue by Vote	2	**769 836**	**847 920**	**876 546**	**938 523**	**968 034**	**968 034**	**1 103 669**	**1 157 501**	**1 216 896**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Council		11 340	7 836	8 072	13 229	13 174	13 174	12 945	13 707	14 239
Vote 2 - Office of the Municipal Manager		27 553	23 301	28 233	24 180	30 607	30 607	32 114	32 268	30 642
Vote 3 - Community Services		200 841	223 133	224 314	220 646	219 448	219 448	252 128	255 692	260 135
Vote 4 - Corporate Services		71 306	69 357	61 082	81 193	81 522	81 522	89 641	95 189	100 802
Vote 5 - Financial Services		40 666	31 971	47 102	67 121	68 967	68 967	70 683	71 106	73 893
Vote 6 - Economic Development & Planning		59 021	44 364	45 203	43 237	50 366	50 366	51 980	77 162	124 629
Vote 7 - Engineering Services		355 505	399 719	382 787	450 669	442 124	442 124	461 348	506 690	559 944
Total Expenditure by Vote	2	**766 232**	**799 680**	**796 794**	**900 274**	**906 207**	**906 207**	**970 839**	**1 051 814**	**1 164 283**
Surplus/(Deficit) for the year	2	**3 604**	**48 240**	**79 752**	**38 248**	**61 826**	**61 826**	**132 831**	**105 687**	**52 612**

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote	1									
Vote 1 - Council		**2 812**	**2 918**	**18**	**2 918**	**2 918**	**2 918**	**2 553**	**2 657**	**2 763**
1,1 - Oﬁice of the Mayor		421	438	–	438	438	438	–	–	–
1,2 - Office of the Deputy Mayor		421	438	–	438	438	438	451	469	488
1,3 - Office of the Speaker		701	730	–	730	730	730	751	782	813
1,4 - Office of the Executive Council		429	438	18	438	438	438	451	469	488
1,5 - Council General		841	875	–	875	875	875	901	938	975
Vote 2 - Office of the Municipal Manager		**45 086**	**48 142**	**131 670**	**62 081**	**62 149**	**62 149**	**66 656**	**69 750**	**72 437**
2,1 - Municipal Manager; Executive Support		44 733	47 808	130 279	62 081	62 148	62 148	66 655	69 749	72 436
2,2 - Internal Audit		–	–	343	–	–	–	–	–	–
2,3 - Governance and Compliance: Risk Management & Compliance		–	–	210	–	–	–	–	–	–
2,4 - Governance and Compliance: IDP		–	–	142	–	–	–	–	–	–
2,5 - Governance and Compliance: Performance Management		–	–	115	–	–	–	–	–	–
2,7 - Office of the Political Office Bearers		353	333	581	1	1	1	1	2	1
Vote 3 - Community Services		**103 459**	**123 883**	**116 919**	**137 471**	**139 665**	**139 665**	**153 695**	**153 804**	**159 613**
3,1 - Director; Executive Support		–	–	82	–	–	–	–	–	–
3,2 - Traffic Management Services		28 510	55 978	48 260	35 549	49 544	49 544	54 607	55 997	57 992
3,3 - Law Enforcement Services		–	–	763	–	2	2	170	–	–
3,4 - Fire & Rescue Services		1 016	572	970	681	2	2	983	3	3
3,6 - Library and Information Services		11 022	10 816	12 783	12 239	12 302	12 302	12 729	12 716	13 099
3,7 - Integrated Waste Management		61 231	52 971	50 164	83 242	70 662	70 662	78 961	82 667	86 497
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenance; (		1 681	3 546	3 896	5 759	7 153	7 153	6 246	2 421	2 022
Vote 4 - Corporate Services		**780**	**526**	**3 910**	**19**	**541**	**541**	**19**	**19**	**19**
4,2 - Human Resources Management Services		756	276	2 439	–	516	516	–	–	–
4,3 - Administration Services		–	–	395	–	–	–	–	–	–
4,4 - Corporate Communications & Intergovernmental Relations & Public Participation		2	–	334	–	–	–	–	–	–
4,5 - Information & Communication Technology		17	0	396	–	–	–	–	–	–
4,6 - Legal Services		–	–	125	–	–	–	–	–	–
4,7 - Social Development		5	250	220	19	25	25	19	19	19
Vote 5 - Financial Services		**190 538**	**177 153**	**170 985**	**207 447**	**213 905**	**213 905**	**224 929**	**241 145**	**254 130**
5,1 - Director; Executive Support		6 601	3 747	8 513	5 450	13 123	13 123	12 448	12 573	12 698
5,2 - Budget & Reporting		1 550	1 550	1 562	1 771	2 449	2 449	1 800	1 900	2 000
5,5 - Revenue Services		181 992	171 674	159 962	200 137	198 274	198 274	210 637	226 626	239 382
5,6 - Expenditure		–	–	302	–	–	–	–	–	–
5,7 - Supply Chain Management		395	182	647	89	59	59	44	46	49
Vote 6 - Economic Development & Planning		**21 996**	**27 581**	**20 989**	**21 821**	**47 383**	**47 383**	**111 335**	**90 519**	**101 658**
6,1 - Director; Executive Support		–	–	46	–	–	–	–	–	–
6,2 - Local Economic Development & Tourism		5 653	648	3 376	350	740	740	1 474	–	–

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
6,3 - Town Planning		248	539	1 039	657	657	657	687	735	785
6,5 - Land Use Planning: GIS		–	13 823	–	–	–	–	–	–	–
6,6 - Planning & Building Control		3 392	4 683	5 078	8 921	9 670	9 670	7 795	6 195	6 622
6,7 - Integrated Human Settlement		12 703	7 887	11 450	11 893	36 315	36 315	101 379	83 589	94 250
Vote 7 - Engineering Services		**405 163**	**467 719**	**432 053**	**506 765**	**501 474**	**501 474**	**544 481**	**599 607**	**626 277**
7,1 - Director; Executive Support		–	–	151	–	–	–	–	–	–
7,2 - Water Services: Purification, Demand & Loss Control		211 697	230 625	204 501	233 560	227 268	227 268	229 079	244 240	236 382
7,3 - Water Services: Water and Waste Water Reticulation		11	–	165	–	–	–	–	–	–
7,4 - Transport, Roads & Storm Water		832	1 780	523	140	140	140	180	220	230
7,5 - Electrical and Energy		191 581	231 502	224 391	269 936	263 584	263 584	290 482	329 342	361 983
7,6 - Fleet Management		–	–	241	–	–	–	–	–	–
7,7 - Project Management Unit (PMU)		1 043	3 812	2 082	3 129	10 481	10 481	24 741	25 804	27 682
Total Revenue by Vote	2	**769 836**	**847 920**	**876 546**	**938 523**	**968 034**	**968 034**	**1 103 669**	**1 157 501**	**1 216 896**
Expenditure by Vote	1									
Vote 1 - Council		**11 340**	**7 836**	**8 072**	**13 229**	**13 174**	**13 174**	**12 945**	**13 707**	**14 239**
1,1 - Ofiice of the Mayor		3 437	1 091	1 073	4 220	4 162	4 162	3 727	3 909	4 051
1,2 - Office of the Deputy Mayor		2 051	863	852	1 575	1 585	1 585	1 698	1 989	2 063
1,3 - Office of the Speaker		1 550	1 384	1 471	1 636	1 623	1 623	1 656	1 696	1 737
1,4 - Office of the Executive Council		1 394	1 439	1 939	1 744	1 744	1 744	2 942	3 076	3 216
1,5 - Council General		2 910	3 060	2 738	4 054	4 060	4 060	2 922	3 038	3 172
Vote 2 - Office of the Municipal Manager		**27 553**	**23 301**	**28 233**	**24 180**	**30 607**	**30 607**	**32 114**	**32 268**	**30 642**
2,1 - Municipal Manager; Executive Support		4 489	2 556	2 844	3 817	9 406	9 406	4 466	4 563	4 475
2,2 - Internal Audit		3 665	4 445	4 522	6 055	5 734	5 734	8 018	7 638	7 766
2,3 - Governance and Compliance: Risk Management & Compliance		3 632	3 764	3 492	2 974	3 033	3 033	1 969	2 045	2 145
2,4 - Governance and Compliance: IDP		1 703	2 150	2 357	2 649	2 649	2 649	3 103	2 902	3 291
2,5 - Governance and Compliance: Performance Management		583	980	2 733	1 646	1 846	1 846	4 801	4 691	4 864
2,7 - Office of the Political Office Bearers		13 481	9 407	12 285	7 039	7 939	7 939	9 757	10 428	8 101
Vote 3 - Community Services		**200 841**	**223 133**	**224 314**	**220 646**	**219 448**	**219 448**	**252 128**	**255 692**	**260 135**
3,1 - Director; Executive Support		4 919	4 746	3 756	2 853	6 107	6 107	3 832	3 727	3 994
3,2 - Traffic Management Services		41 322	57 090	58 614	27 499	28 197	28 197	49 883	51 811	53 186
3,3 - Law Enforcement Services		21 461	30 949	27 713	28 272	28 072	28 072	32 107	32 246	31 198
3,4 - Fire & Rescue Services		16 321	16 955	19 762	26 194	25 814	25 814	27 489	27 944	29 219
3,6 - Library and Information Services		12 781	15 244	16 018	15 995	16 063	16 063	16 034	15 981	16 644
3,7 - Integrated Waste Management		62 062	54 548	55 655	71 965	68 041	68 041	64 728	64 834	63 840
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenance; (		41 973	43 601	42 796	47 869	47 154	47 154	58 055	59 149	62 052
Vote 4 - Corporate Services		**71 306**	**69 357**	**61 082**	**81 193**	**81 522**	**81 522**	**89 641**	**95 189**	**100 802**
4,1 - Director; Executive Support		741	1 724	1 595	2 241	1 447	1 447	3 079	3 307	3 543
4,2 - Human Resources Management Services		22 825	19 938	24 070	23 212	24 734	24 734	25 960	27 707	29 201

WC047 Bitou - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
4,3 - Administration Services		8 603	5 925	5 502	10 013	10 020	10 020	12 313	12 703	13 741
4,4 - Corporate Communications & Intergovernmental Relations & Public Participation		3 514	5 231	6 201	15 356	15 353	15 353	15 505	16 335	17 185
4,5 - Information & Communication Technology		14 859	16 065	16 038	23 221	23 156	23 156	25 524	27 463	28 998
4,6 - Legal Services		18 904	18 145	4 749	7 151	6 812	6 812	7 261	7 676	8 135
4,7 - Social Development		1 860	2 328	2 928	–	1	1	–	–	–
Vote 5 - Financial Services		**40 666**	**31 971**	**47 102**	**67 121**	**68 967**	**68 967**	**70 683**	**71 106**	**73 893**
5,1 - Director; Executive Support		3 200	3 923	3 478	8 626	10 754	10 754	9 048	9 477	9 935
5,2 - Budget & Reporting		12 300	(25 604)	13 518	17 439	17 313	17 313	17 003	17 953	18 572
5,5 - Revenue Services		18 250	48 339	18 036	26 031	25 820	25 820	29 419	27 365	27 978
5,6 - Expenditure		5 162	5 325	5 864	5 368	5 373	5 373	5 342	5 841	6 370
5,7 - Supply Chain Management		1 754	(12)	6 205	9 657	9 706	9 706	9 871	10 469	11 038
Vote 6 - Economic Development & Planning		**59 021**	**44 364**	**45 203**	**43 237**	**50 366**	**50 366**	**51 980**	**77 162**	**124 629**
6,1 - Director; Executive Support		2 262	2 016	1 982	2 804	2 103	2 103	3 717	3 758	3 934
6,2 - Local Economic Development & Tourism		8 768	8 369	7 884	9 387	9 116	9 116	9 116	10 277	10 437
6,3 - Town Planning		8 018	6 312	7 979	8 668	8 568	8 568	8 568	10 151	10 658
6,4 - Land Use Planning:Evironmental Management		12	11	18	33	32	32	32	18	19
6,5 - Land Use Planning: GIS		3	3	–	3	–	–	–	–	–
6,6 - Planning & Building Control		5 175	6 969	7 502	12 712	10 784	10 784	10 784	11 233	12 463
6,7 - Integrated Human Settlement		34 783	20 684	19 838	9 630	19 763	19 763	19 763	41 723	87 116
Vote 7 - Engineering Services		**355 505**	**399 719**	**382 787**	**450 669**	**442 124**	**442 124**	**461 348**	**506 690**	**559 944**
7,1 - Director; Executive Support		3 487	6 390	6 948	3 024	4 146	4 146	3 809	4 014	4 283
7,2 - Water Services: Purification, Demand & Loss Control		126 289	190 298	118 433	122 177	122 648	122 648	105 688	107 802	109 053
7,3 - Water Services: Water and Waste Water Reticulation		6 229	(54 712)	7 889	14 562	14 559	14 559	15 676	16 802	17 665
7,4 - Transport, Roads & Storm Water		34 170	35 791	32 805	37 244	35 494	35 494	34 417	37 060	38 162
7,5 - Electrical and Energy		173 242	205 162	202 109	256 567	247 607	247 607	281 084	319 655	367 936
7,6 - Fleet Management		6 009	9 885	5 696	8 943	8 504	8 504	11 896	12 022	12 876
7,7 - Project Management Unit (PMU)		6 078	6 907	8 906	8 153	9 167	9 167	8 778	9 335	9 968
Total Expenditure by Vote	2	**766 232**	**799 680**	**796 794**	**900 274**	**906 207**	**906 207**	**970 839**	**1 051 814**	**1 164 283**
Surplus/(Deficit) for the year	2	**3 604**	**48 240**	**79 752**	**38 248**	**61 826**	**61 826**	**132 831**	**105 687**	**52 612**

WC047 Bitou - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue											
Exchange Revenue											
Service charges - Electricity	2	168 628	200 313	210 201	241 830	232 677	232 677	232 677	262 129	295 636	325 983
Service charges - Water	2	80 711	85 578	86 449	86 725	82 972	82 972	82 972	90 492	97 203	103 418
Service charges - Waste Water Management	2	78 675	82 693	78 406	77 663	66 874	66 874	66 874	80 372	85 998	92 017
Service charges - Waste Management	2	46 413	33 409	45 502	58 016	46 784	46 784	46 784	53 852	56 863	60 039
Sale of Goods and Rendering of Services		4 930	7 259	6 867	11 571	11 559	11 559	11 559	9 687	8 209	8 644
Agency services		2 345	2 423	2 501	3 014	2 803	2 803	2 803	2 840	2 971	3 104
Interest earned from Receivables		12 721	12 131	17 120	13 282	15 483	15 483	15 483	13 870	12 493	11 179
Interest earned from Current and Non Current Assets		6 601	3 747	8 035	4 950	12 325	12 325	12 325	12 448	12 573	12 698
Rental from Fixed Assets		1 045	1 255	1 124	1 030	1 117	1 117	1 117	2 210	2 338	2 218
Licence and permits		308	1 091	1 196	589	1 269	1 269	1 269	565	597	630
Operational Revenue		2 234	2 082	3 683	2 207	11 226	11 226	11 226	2 800	2 980	2 963
Non-Exchange Revenue											
Property rates	2	149 321	157 194	151 445	179 779	179 802	179 802	179 802	191 257	206 558	218 984
Surcharges and Taxes		–	–	–	1 500	1 500	1 500	1 500	1 589	1 724	1 870
Fines, penalties and forfeits		30 462	54 430	46 722	31 699	45 096	45 096	45 096	50 836	52 038	53 743
Licences or permits		411	–	–	696	696	696	696	796	840	886
Transfer and subsidies - Operational		149 909	141 588	155 970	163 277	175 758	175 758	175 758	176 893	208 662	260 111
Interest		1 858	2 647	4 242	3 759	2 130	2 130	2 130	1 844	1 660	1 328
Operational Revenue		–	11 486	2 064	15 518	14 735	14 735	14 735	14 835	15 860	10 019
Gains on disposal of Assets		232	–	441	3 950	3 950	3 950	3 950	3 950	–	–
Other Gains		–	–	18 011	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**736 803**	**799 325**	**839 979**	**901 055**	**908 756**	**908 756**	**908 756**	**973 266**	**1 065 201**	**1 169 834**
Expenditure											
Employee related costs	2	266 759	278 100	286 329	333 063	345 596	345 596	345 596	370 938	383 149	399 483
Remuneration of councillors		6 250	6 198	6 721	7 674	7 675	7 675	7 675	7 879	8 249	8 636
Bulk purchases - electricity	2	134 674	159 802	162 599	206 241	196 241	196 241	196 241	231 959	266 753	306 766
Inventory consumed	8	25 917	14 864	15 349	19 543	20 501	20 501	20 501	18 699	19 587	20 750
Debt impairment	3	8 391	33 141	28 623	18 270	18 270	18 270	18 270	19 001	19 894	21 008
Depreciation and amortisation		35 685	36 135	36 393	40 059	40 059	40 059	40 059	40 002	41 403	42 852
Interest		13 399	11 102	19 740	13 428	13 428	13 428	13 428	14 063	17 827	21 484
Contracted services		98 624	102 726	72 886	95 793	97 954	97 954	97 954	103 758	125 958	168 710
Transfers and subsidies		5 571	4 527	5 626	12 230	12 774	12 774	12 774	12 283	13 148	14 124
Irrecoverable debts written off		108 578	93 735	88 945	64 900	64 900	64 900	64 900	61 150	59 590	60 510
Operational costs		57 987	57 505	72 058	89 075	88 809	88 809	88 809	91 144	96 256	99 984
Losses on disposal of Assets		4 411	1 720	1 515	–	–	–	–	–	–	–
Other Losses		(15)	125	9	–	–	–	–	–	–	–
Total Expenditure		**766 232**	**799 680**	**796 794**	**900 274**	**906 207**	**906 207**	**906 207**	**970 877**	**1 051 814**	**1 164 308**
Surplus/(Deficit)		**(29 428)**	**(355)**	**43 185**	**780**	**2 549**	**2 549**	**2 549**	**2 389**	**13 387**	**5 526**
Transfers and subsidies - capital (monetary allocations)	6	33 032	48 270	36 567	37 468	59 278	59 278	59 278	130 854	92 769	47 549
Transfers and subsidies - capital (in-kind)	6	–	325	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**3 604**	48 240	79 752	**38 248**	**61 826**	**61 826**	61 826	**133 243**	**106 156**	**53 075**
Income Tax		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		**3 604**	48 240	79 752	38 248	61 826	61 826	61 826	133 243	106 156	53 075
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**3 604**	48 240	79 752	38 248	61 826	61 826	61 826	133 243	106 156	53 075
Share of Surplus/Deficit attributable to Associate	7	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	1	**3 604**	**48 240**	**79 752**	**38 248**	**61 826**	**61 826**	**61 826**	**133 243**	**106 156**	**53 075**

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and fundin

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 3 - Community Services		5 068	2 428	1 685	3 430	3 836	3 836	3 836	5 705	2 150	6 933
Vote 4 - Corporate Services		224	520	2 086	1 016	1 138	1 138	1 138	1 518	800	1 000
Vote 7 - Engineering Services		19 062	18 371	40 411	46 159	50 890	49 384	49 384	141 206	139 919	60 249
Capital multi-year expenditure sub-total		**24 353**	**21 318**	**44 182**	**50 605**	**55 864**	**54 358**	**54 358**	**148 429**	**142 869**	**68 181**
Single-year expenditure *to be appropriated*	2										
Vote 1 - Council		115	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager		–	–	–	1 000	880	880	880	–	–	–
Vote 3 - Community Services		10 266	6 900	5 563	2 185	1 486	1 486	1 486	3 496	4 595	4 000
Vote 4 - Corporate Services		2 074	2 592	59	561	785	785	785	642	200	–
Vote 5 - Financial Services		45	2 713	1	–	–	–	–	–	–	–
Vote 6 - Economic Development & Planning		75	–	435	304	304	304	304	–	–	–
Vote 7 - Engineering Services		42 275	46 052	34 567	54 777	69 474	70 979	70 979	30 593	18 390	28 565
Capital single-year expenditure sub-total		**54 849**	**58 256**	**40 625**	**58 827**	**72 929**	**74 434**	**74 434**	**34 731**	**23 185**	**32 565**
Total Capital Expenditure - Vote	3,7	**79 203**	**79 574**	**84 807**	**109 432**	**128 793**	**128 793**	**128 793**	**183 160**	**166 055**	**100 746**
Capital Expenditure - Functional											
Governance and administration		**2 481**	**19 190**	**2 549**	**20 857**	**19 767**	**19 767**	**19 767**	**9 350**	**16 500**	**13 700**
Executive and council		115	–	–	1 000	880	880	880	–	–	–
Finance and administration		2 367	19 190	2 549	19 857	18 887	18 887	18 887	9 350	16 500	13 700
Community and public safety		**6 548**	**5 665**	**5 607**	**4 265**	**4 471**	**4 471**	**4 471**	**6 302**	**5 645**	**7 933**
Community and social services		143	605	2 352	2 880	4 086	4 086	4 086	304	–	5 683
Sport and recreation		5 077	2 774	921	1 000	–	–	–	4 455	3 500	2 000
Public safety		1 329	2 286	2 334	385	385	385	385	1 542	2 145	250
Economic and environmental services		**17 184**	**9 984**	**9 570**	**13 973**	**18 258**	**18 258**	**18 258**	**47 401**	**25 965**	**27 245**
Planning and development		75	–	435	304	304	304	304	–	–	–
Road transport		17 109	9 984	9 135	13 669	17 954	17 954	17 954	47 401	25 965	27 245
Trading services		**52 971**	**44 734**	**67 081**	**70 337**	**86 296**	**86 296**	**86 296**	**120 108**	**117 945**	**51 869**
Energy sources		9 665	19 459	25 395	23 741	23 321	23 321	23 321	26 065	38 836	24 488
Water management		17 275	17 352	25 002	27 350	39 711	39 711	39 711	45 070	36 133	8 600
Waste water management		17 307	4 273	15 302	17 896	23 214	23 214	23 214	46 673	41 976	17 781
Waste management		8 724	3 650	1 382	1 350	50	50	50	2 300	1 000	1 000
Other		**18**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Capital Expenditure - Functional	3,7	**79 203**	**79 574**	**84 807**	**109 432**	**128 793**	**128 793**	**128 793**	**183 160**	**166 055**	**100 746**
Funded by:											
National Government		25 142	42 019	26 721	23 581	29 407	29 407	29 407	29 331	31 842	21 106
Provincial Government		3 849	18 287	6 741	10 754	28 414	28 414	28 414	78 285	43 000	8 000
District Municipality		–	–	43	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	325	–	–	–	–	–	–	–	–

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and fundin(

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Transfers recognised - capital	4	28 991	60 631	33 505	34 335	57 821	57 821	57 821	107 616	74 842	29 106
Borrowing	6	11 805	–	32 098	45 150	38 998	38 998	38 998	50 033	50 022	36 500
Internally generated funds		38 406	18 943	19 203	29 947	31 974	31 974	31 974	25 511	41 190	35 141
Total Capital Funding	7	79 203	79 574	84 806	109 432	128 793	128 793	128 793	183 160	166 055	100 746

WC047 Bitou - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation	2										
Vote 3 - Community Services		**5 068**	**2 428**	**1 685**	**3 430**	**3 836**	**3 836**	**3 836**	**5 705**	**2 150**	**6 933**
3,3 - Law Enforcement Services		–	–	987	–	–	–	–	–	–	–
3,4 - Fire & Rescue Services		–	222	–	–	–	–	–	750	1 150	250
3,7 - Integrated Waste Management		–	594	699	–	–	–	–	500	1 000	1 000
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenanc		5 068	1 612	–	3 430	3 836	3 836	3 836	4 455	–	5 683
Vote 4 - Corporate Services		**224**	**520**	**2 086**	**1 016**	**1 138**	**1 138**	**1 138**	**1 518**	**800**	**1 000**
4,4 - Corporate Communications & Intergovernmental Relations & Public Participation		50	–	–	–	–	–	–	–	–	–
4,5 - Information & Communication Technology		173	520	2 086	1 016	1 138	1 138	1 138	1 518	800	1 000
Vote 7 - Engineering Services		**19 062**	**18 371**	**40 411**	**46 159**	**50 890**	**49 384**	**49 384**	**141 206**	**139 919**	**60 249**
7,2 - Water Services: Purification, Demand & Loss Control		12 051	25 913	20 667	20 238	24 620	23 114	23 114	79 393	78 109	26 381
7,4 - Transport, Roads & Storm Water		300	(17 173)	5 146	1 100	1 640	1 640	1 640	36 688	25 865	17 845
7,5 - Electrical and Energy		6 711	9 631	14 453	23 741	23 201	23 201	23 201	25 025	33 846	15 423
7,6 - Fleet Management		–	–	144	1 080	1 429	1 429	1 429	100	2 100	600
Capital multi-year expenditure sub-total		**24 353**	**21 318**	**44 182**	**50 605**	**55 864**	**54 358**	**54 358**	**148 429**	**142 869**	**68 181**

Vote Description	Multi-year appropriation for Budget Year 2024/25 in the 2023/24 Annual Budget				Multi-year appropriation for 2025/26 in the 2023/24 Annual Budget				New multi-year appropriations (funds for new and existing projects)		
R thousand	Appropriation for 2024/25	Adjustments in 2023/24	Downward adjustments for 2024/25	Appropriation carried forward	Appropriation for 2024/25	Adjustments in 2023/24	Downward adjustments for 2024/25	Appropriation carried forward	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation											
Vote 3 - Community Services	–	–	–	–	–	–	–	–	**5 705**	**2 150**	**6 933**
3,3 - Law Enforcement Services				–				–	–	–	–
3,4 - Fire & Rescue Services				–				–	750	1 150	250
3,7 - Integrated Waste Management				–				–	500	1 000	1 000
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Maintenanc				–				–	4 455	–	5 683
Vote 4 - Corporate Services	–	–	–	–	–	–	–	–	**1 518**	**800**	**1 000**
4,4 - Corporate Communications & Intergovernmental Relations & Public Participation				–				–	–	–	–
4,5 - Information & Communication Technology				–				–	1 518	800	1 000
Vote 7 - Engineering Services	–	–	–	–	–	–	–	–	**141 206**	**139 919**	**60 249**
7,2 - Water Services: Purification, Demand & Loss Control				–				–	79 393	78 109	26 381
7,4 - Transport, Roads & Storm Water				–				–	36 688	25 865	17 845
7,5 - Electrical and Energy				–				–	25 025	33 846	15 423
7,6 - Fleet Management				–				–	100	2 100	600
Capital multi-year expenditure sub-total	–	–	–	–	–	–		–	**148 429**	**142 869**	

Vote Description	Ref	2020/21	2021/22	2022/23	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation	2										
Vote 1 - Council		**115**	–	–	–	–	–	–	–	–	–
1,2 - Office of the Deputy Mayor		115	–	–	–	–	–	–	–	–	–
Vote 2 - Office of the Municipal Manager		–	–	–	**1 000**	**880**	**880**	**880**	–	–	–
2,1 - Municipal Manager; Executive Support		–	–	–	1 000	880	880	880	–	–	–
Vote 3 - Community Services		**10 266**	**6 900**	**5 563**	**2 185**	**1 486**	**1 486**	**1 486**	**3 496**	**4 595**	**4 000**
3,2 - Traffic Management Services		–	–	–	–	–	–	–	250	115	–
3,3 - Law Enforcement Services		19	–	1 347	385	385	385	385	–	580	–
3,4 - Fire & Rescue Services		1 329	2 064	–	–	–	–	–	542	300	–
3,6 - Library and Information Services		79	273	38	450	450	450	450	304	–	–
3,7 - Integrated Waste Management		8 724	3 056	684	1 350	50	50	50	1 800	–	–
3,8 - Facilities Management & Maintenance: Manager; Parks & Open Space Mainte		115	1 506	3 495	–	601	601	601	600	3 600	4 000
Vote 4 - Corporate Services		**2 074**	**2 592**	**59**	**561**	**785**	**785**	**785**	**642**	**200**	–
4,2 - Human Resources Management Services		1	–	–	–	–	–	–	–	–	–
4,4 - Corporate Communications & Intergovernmental Relations & Public Participa		–	125	33	–	–	–	–	–	–	–
4,5 - Information & Communication Technology		2 073	2 467	26	561	785	785	785	642	200	–
Vote 5 - Financial Services		**45**	**2 713**	**1**	–	–	–	–	–	–	–
5,2 - Budget & Reporting		40	2 693	1	–	–	–	–	–	–	–
5,5 - Revenue Services		–	19	–	–	–	–	–	–	–	–
5,7 - Supply Chain Management		5	–	–	–	–	–	–	–	–	–
Vote 6 - Economic Development & Planning		**75**	–	**435**	**304**	**304**	**304**	**304**	–	–	–
6,2 - Local Economic Development & Tourism		–	–	435	304	304	304	304	–	–	–
6,3 - Town Planning		75	–	–	–	–	–	–	–	–	–
Vote 7 - Engineering Services		**42 275**	**46 052**	**34 567**	**54 777**	**69 474**	**70 979**	**70 979**	**30 593**	**18 390**	**28 565**
7,2 - Water Services: Purification, Demand & Loss Control		22 531	17 875	19 637	25 008	38 305	39 811	39 811	12 350	–	–
7,3 - Water Services: Water and Waste Water Reticulation		–	(8 784)	–	–	–	–	–	–	–	–
7,4 - Transport, Roads & Storm Water		16 809	27 133	3 989	12 569	16 314	16 314	16 314	10 713	100	9 400
7,5 - Electrical and Energy		2 935	9 828	10 942	–	120	120	120	1 040	4 990	9 065
7,6 - Fleet Management		–	–	–	17 200	14 734	14 734	14 734	6 490	13 300	10 100
Capital single-year expenditure sub-total		**54 849**	**58 256**	**40 625**	**58 827**	**72 929**	**74 434**	**74 434**	**34 731**	**23 185**	**32 565**
Total Capital Expenditure		**79 203**	**79 574**	**84 807**	**109 432**	**128 793**	**128 793**	**128 793**	**183 160**	**166 055**	**100 746**

WC047 Bitou - Table A7 Budgeted Cash Flows

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		119 180	136 106	130 542	163 156	163 105	163 105	163 105	175 067	189 142	199 917
Service charges		347 120	355 074	359 234	422 573	418 554	418 554	418 554	434 972	489 420	539 229
Other revenue		16 892	18 506	12 787	22 595	23 655	23 655	23 655	26 596	26 033	26 857
Transfers and Subsidies - Operational	1	152 967	163 232	164 646	163 277	167 745	167 745	167 745	176 723	208 662	260 111
Transfers and Subsidies - Capital	1	42 487	50 205	47 011	37 468	48 907	48 907	48 907	130 854	92 769	47 549
Interest		8 167	20 228	5 700	8 221	15 596	15 596	15 596	12 448	12 573	12 698
Payments											
Suppliers and employees		(619 079)	(575 232)	(602 011)	(716 494)	(712 046)	(712 046)	(712 046)	(778 720)	(852 022)	(945 895)
Interest		(13 344)	(11 090)	(8 776)	(13 428)	(13 428)	(13 428)	(13 428)	(14 063)	(17 827)	(21 484)
Transfers and Subsidies	1	(6 710)	(4 462)	(6 985)	(12 230)	(12 230)	(12 230)	(12 230)	(11 983)	(12 833)	(13 793)
NET CASH FROM/(USED) OPERATING ACTIVITIES		**47 680**	**152 566**	**102 148**	**75 138**	**99 858**	**99 858**	**99 858**	**151 894**	**135 917**	**105 190**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	448	–	10 962	10 962	10 962	10 962	3 950	–	–
Decrease (increase) in non-current receivables		–	1	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	(9 107)	–	–	–	–	–	–	–	–
Payments											
Capital assets		(19 714)	(38 651)	17 007	(109 432)	(123 392)	(123 392)	(123 392)	(183 160)	(166 055)	(100 746)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(19 714)**	**(47 309)**	**17 007**	**(98 470)**	**(112 430)**	**(112 430)**	**(112 430)**	**(179 210)**	**(166 055)**	**(100 746)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Borrowing long term/refinancing		–	–	35 255	40 150	40 150	40 150	40 150	50 033	50 022	36 500
Payments											
Repayment of borrowing		(26 601)	(22 439)	(21 804)	(19 517)	(19 517)	(19 517)	(19 517)	(20 372)	(20 615)	(23 149)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(26 601)**	**(22 439)**	**13 451**	**20 633**	**20 633**	**20 633**	**20 633**	**29 662**	**29 408**	**13 351**
NET INCREASE/ (DECREASE) IN CASH HELD		**1 365**	**82 818**	**132 606**	**(2 698)**	**8 061**	**8 061**	**8 061**	**2 346**	**(730)**	**17 794**
Cash/cash equivalents at the year begin:	2	**125 717**	**73 465**	**48 627**	59 740	95 078	95 078	**95 078**	**103 139**	**105 486**	**104 755**
Cash/cash equivalents at the year end:	2	**127 082**	**156 283**	**181 233**	**57 042**	**103 139**	**103 139**	**103 139**	**105 486**	**104 755**	**122 550**

WC047 Bitou - Table A6 Budgeted Financial Position

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Current assets											
Cash and cash equivalents		69 593	48 623	95 078	55 750	104 582	104 582	104 582	105 486	104 755	122 550
Trade and other receivables from exchange transaction	1	31 425	33 291	50 064	43 839	12 534	12 534	12 534	75 841	71 599	59 706
Receivables from non-exchange transactions	1	22 462	30 951	11 450	100 771	87 987	87 987	87 987	97 230	98 041	70 677
Current portion of non-current receivables		1	11	9	11	9	9	9	11	11	9
Inventory	2	16 467	16 358	15 357	16 538	14 433	14 433	14 433	20 180	18 764	14 433
VAT		165 551	212 584	256 271	212 584	256 271	256 271	256 271	247 378	252 597	302 285
Other current assets		374	180	418	180	418	418	418	180	180	418
Total current assets		**305 873**	**341 997**	**428 647**	**429 672**	**476 234**	**476 234**	**476 234**	**546 305**	**545 948**	**570 079**
Non current assets											
Investments		9 107	9 857	–	–	–	–	–	–	–	–
Investment property		22 229	12 692	12 692	12 692	12 692	12 692	12 692	12 692	12 692	12 692
Property, plant and equipment	3	1 139 661	1 196 419	1 242 619	1 322 385	1 319 117	1 319 117	1 319 117	1 403 181	1 384 676	1 300 514
Heritage assets		35	35	35	35	35	35	35	35	35	35
Intangible assets		(0)	–	–	–	–	–	–	–	–	–
Trade and other receivables from exchange transaction		(67)	–	–	–	–	–	–	–	–	–
Non-current receivables from non-exchange transactior		11	–	–	–	–	–	–	–	–	–
Total non current assets		**1 170 975**	**1 219 004**	**1 255 346**	**1 335 112**	**1 331 844**	**1 331 844**	**1 331 844**	**1 415 909**	**1 397 403**	**1 313 241**
TOTAL ASSETS		**1 476 848**	**1 561 001**	**1 683 993**	**1 764 784**	**1 808 078**	**1 808 078**	**1 808 078**	**1 962 213**	**1 943 351**	**1 883 320**
LIABILITIES											
Current liabilities											
Financial liabilities		–	21 828	19 531	0	19 507	19 507	19 507	20 372	23 785	27 997
Consumer deposits		9 013	9 848	10 793	9 848	10 793	10 793	10 793	9 848	9 848	10 793
Trade and other payables from exchange transactions	4	68 606	75 213	92 089	79 612	116 779	116 779	116 779	80 522	83 640	93 252
Trade and other payables from non-exchange transacti	5	(12 234)	(9 496)	(17 007)	(15 640)	(42 658)	(42 658)	(42 658)	(13 526)	(13 317)	(15 719)
Provision		32 276	53 985	39 585	113 636	62 008	62 008	62 008	37 759	37 759	37 759
VAT		157 647	207 999	222 841	239 157	246 284	246 284	246 284	239 157	239 157	246 284
Other current liabilities		–	–	1 945	–	–	–	–	–	–	–
Total current liabilities		**255 308**	**359 377**	**369 777**	**426 612**	**412 714**	**412 714**	**412 714**	**374 132**	**380 871**	**400 365**
Non current liabilities											
Financial liabilities	6	100 544	66 876	82 764	121 558	102 170	102 170	102 170	110 362	107 199	91 267
Provision	7	113 009	67 813	79 529	68 776	79 529	79 529	79 529	76 797	76 797	79 529
Total non current liabilities		**213 554**	**134 689**	**162 293**	**190 333**	**181 699**	**181 699**	**181 699**	**187 159**	**183 996**	**170 796**
TOTAL LIABILITIES		**468 861**	**494 067**	**532 070**	**616 946**	**594 413**	**594 413**	**594 413**	**561 291**	**564 867**	**571 162**
NET ASSETS		**1 007 987**	**1 066 934**	**1 151 923**	**1 147 839**	**1 213 665**	**1 213 665**	**1 213 665**	**1 400 922**	**1 378 483**	**1 312 158**
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	905 987	1 048 393	1 121 973	1 099 339	1 183 799	1 183 799	1 183 799	1 375 423	1 337 483	1 277 058
Reserves and funds	9	102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
TOTAL COMMUNITY WEALTH/EQUITY	10	**1 007 987**	**1 066 943**	**1 151 923**	**1 147 839**	**1 213 749**	**1 213 749**	**1 213 749**	**1 400 922**	**1 378 483**	**1 312 158**

WC047 Bitou - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash and investments available											
Cash/cash equivalents at the year end	1	127 082	156 283	181 233	57 042	103 139	103 139	103 139	105 486	104 755	122 550
Other current investments > 90 days		(57 489)	(107 660)	(86 155)	(1 292)	1 442	1 442	1 442	–	–	–
Non current Investments	1	9 107	9 857	–	–	–	–	–	–	–	–
Cash and investments available:		**78 700**	**58 480**	**95 078**	**55 750**	**104 582**	**104 582**	**104 582**	**105 486**	**104 755**	**122 550**
Application of cash and investments											
Trade payables from Non-exchange transactions: Unspent cond		(12 234)	(9 496)	(17 007)	(15 820)	(42 743)	(42 743)	(42 743)	(14 676)	(14 532)	(17 005)
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	7 904	4 585	9 986	26 573	(9 986)	(9 986)	(9 986)	(61 367)	(66 586)	(36 029)
Other working capital requirements	3	41 598	42 639	83 027	(43 969)	29 605	29 605	29 605	(642)	191	31 880
Other provisions		(32 276)	(53 985)	(39 585)	113 636	62 008	62 008	62 008	(91 103)	(91 103)	(39 585)
Long term investments committed	4	9 107	9 857	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	48 500	29 950	29 950	29 950	29 950	41 000	35 100
Total Application of cash and investments:		**14 100**	**(6 399)**	**36 422**	**128 919**	**68 835**	**68 835**	**68 835**	**(137 837)**	**(131 030)**	**(25 639)**
Surplus(shortfall)		**64 600**	**64 880**	**58 656**	**(73 169)**	**35 747**	**35 747**	**35 747**	**243 323**	**235 786**	**148 189**

References

1. Must reconcile with Budgeted Cash Flows

2. For example: VAT, taxation

3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)

4. For example: sinking fund requirements for borrowing

5. Council approval required for each reserve created and basis of cash backing of reserves

Other working capital requirements											
Debtors		27 008	32 574	9 062	123 761	87 174	87 174	87 174	81 164	83 449	61 372
Creditors due		68 606	75 213	92 089	79 792	116 779	116 779	116 779	80 522	83 640	93 252
Total		**(41 598)**	**(42 639)**	**(83 027)**	**43 969**	**(29 605)**	**(29 605)**	**(29 605)**	**642**	**(191)**	**(31 880)**

Debtors collection assumptions											
Balance outstanding - debtors		31 569	40 819	11 460	100 782	87 997	87 997	87 997	97 241	98 052	70 686
Estimate of debtors collection rate		85,6%	79,8%	79,1%	85,3%	87,9%	87,9%	87,9%	83,5%	85,1%	86,8%

Long term investments committed											
Balance (*Insert description; eg sinking fund*)											
Deposit Taking Institutions		9 107	9 857	–	–	–	–	–	–	–	–
		9 107	9 857	–	–	–	–	–	–	–	–

Reserves to be backed by cash/investments											
Capital replacement		102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
	6	102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100

WC047 Bitou - Table A9 Asset Management

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CAPITAL EXPENDITURE										
Total New Assets	1	**49 435**	**73 011**	**53 171**	**69 498**	**87 301**	**87 301**	**117 043**	**95 038**	**34 268**
Roads Infrastructure		3 750	23 865	2 780	4 400	9 740	9 740	44 573	24 600	3 600
Electrical Infrastructure		8 522	14 211	15 975	8 003	4 502	4 502	15 241	26 678	14 520
Water Supply Infrastructure		12 706	10 972	14 445	14 831	28 051	28 051	18 043	7 250	–
Sanitation Infrastructure		5 450	2 733	–	6 912	9 971	11 477	21 028	16 000	2 800
Solid Waste Infrastructure		–	3 056	–	–	–	–	500	1 000	1 000
Information and Communication Infrastructure		–	–	43	–	–	–	–	–	–
Infrastructure		***30 428***	***54 837***	***33 243***	***34 145***	***52 264***	***53 770***	***99 385***	***75 528***	***21 920***
Community Facilities		33	325	435	2 654	304	304	3 300	300	–
Sport and Recreation Facilities		1 666	–	–	–	–	–	–	–	–
Community Assets		***1 699***	***325***	***435***	***2 654***	***304***	***304***	***3 300***	***300***	**–**
Operational Buildings		37	–	1 906	7 985	10 167	10 167	2 995	2 999	4 103
Other Assets		***37***	**–**	***1 906***	***7 985***	***10 167***	***10 167***	***2 995***	***2 999***	***4 103***
Computer Equipment		**2 511**	**5 139**	**3 233**	**1 881**	**1 823**	**1 823**	**3 040**	**1 435**	**1 450**
Furniture and Office Equipment		**199**	**72**	**81**	**1 064**	**1 070**	**1 070**	**320**	**–**	**–**
Machinery and Equipment		**1 082**	**8 902**	**11 296**	**5 368**	**7 737**	**6 231**	**3 174**	**4 676**	**595**
Transport Assets		**13 479**	**3 736**	**2 978**	**16 400**	**13 934**	**13 934**	**4 830**	**10 100**	**6 200**
Total Renewal of Existing Assets	2	**1 080**	**5 050**	**6 567**	**3 861**	**4 440**	**4 440**	**5 900**	**9 772**	**10 915**
Electrical Infrastructure		1 080	374	1 910	890	1 626	1 626	1 040	772	965
Water Supply Infrastructure		–	–	2 724	–	–	–	–	–	–
Sanitation Infrastructure		–	2 517	1 753	–	–	–	–	–	–
Infrastructure		***1 080***	***2 891***	***6 387***	***890***	***1 626***	***1 626***	***1 040***	***772***	***965***
Community Facilities		–	–	–	–	200	200	–	100	2 000
Community Assets		**–**	**–**	**–**	**–**	***200***	***200***	**–**	***100***	***2 000***
Operational Buildings		–	–	–	2 795	2 438	2 438	2 850	2 900	2 950
Other Assets		**–**	**–**	**–**	***2 795***	***2 438***	***2 438***	***2 850***	***2 900***	***2 950***
Computer Equipment		**–**	**2 159**	**180**	**176**	**176**	**176**	**250**	**700**	**500**
Transport Assets		**–**	**–**	**–**	**–**	**–**	**–**	**1 760**	**5 300**	**4 500**
Total Upgrading of Existing Assets	6	**28 688**	**463**	**25 069**	**36 073**	**37 052**	**37 052**	**60 217**	**61 244**	**55 564**
Roads Infrastructure		12 428	(13 906)	1 001	3 269	3 636	3 636	5 000	6 500	23 500
Storm water Infrastructure		–	–	4 875	6 000	2 151	2 151	7 620	–	–
Electrical Infrastructure		–	0	5 185	10 789	13 711	13 711	6 682	7 594	2 800
Water Supply Infrastructure		5 530	3 000	7 284	5 200	7 367	7 367	22 485	23 724	6 600
Sanitation Infrastructure		7 345	7 983	4 201	8 135	5 700	5 700	14 223	19 226	14 981
Infrastructure		***25 303***	***(2 922)***	***22 545***	***33 393***	***32 565***	***32 565***	***56 010***	***57 044***	***47 881***
Community Facilities		2 894	1 814	1 599	250	851	851	504	400	–
Sport and Recreation Facilities		471	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Community Assets		***3 365***	***3 090***	***2 265***	***2 680***	***4 487***	***4 487***	***3 460***	***3 900***	***7 683***
Revenue Generating		–	–	–	–	–	–	435	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	***435***	**–**	**–**
Operational Buildings		–	113	259	–	–	–	–	–	–
Other Assets		**–**	***113***	***259***	**–**	**–**	**–**	**–**	**–**	**–**
Computer Equipment		**20**	**183**	**–**	**–**	**–**	**–**	**62**	**–**	**–**
Machinery and Equipment		**–**	**–**	**–**	**–**	**–**	**–**	**250**	**300**	**–**
Total Capital Expenditure	4	**79 203**	**78 524**	**84 807**	**109 432**	**128 793**	**128 793**	**183 160**	**166 055**	**100 746**
Roads Infrastructure		16 178	9 960	3 781	7 669	13 376	13 376	49 573	31 100	27 100
Storm water Infrastructure		–	–	4 875	6 000	2 151	2 151	7 620	–	–
Electrical Infrastructure		9 602	14 585	23 070	19 682	19 838	19 838	22 963	35 044	18 285
Water Supply Infrastructure		18 236	13 972	24 453	20 031	35 419	35 419	40 528	30 974	6 600
Sanitation Infrastructure		12 795	13 233	5 954	15 046	15 671	15 671	35 251	35 226	17 781
Solid Waste Infrastructure		–	3 056	–	–	–	–	500	1 000	1 000
Information and Communication Infrastructure		–	–	43	–	–	–	–	–	–
Infrastructure		***56 811***	***54 806***	***62 176***	***68 428***	***86 455***	***86 455***	***156 435***	***133 345***	***70 766***
Community Facilities		2 926	2 139	2 034	2 904	1 355	1 355	3 804	800	2 000
Sport and Recreation Facilities		2 137	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Community Assets		***5 063***	***3 415***	***2 700***	***5 334***	***4 991***	***4 991***	***6 760***	***4 300***	***9 683***
Revenue Generating		–	–	–	–	–	–	435	–	–
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	***435***	**–**	**–**
Operational Buildings		37	113	2 165	10 780	12 605	12 605	5 845	5 899	7 053
Other Assets		***37***	***113***	***2 165***	***10 780***	***12 605***	***12 605***	***5 845***	***5 899***	***7 053***
Computer Equipment		**2 531**	**7 481**	**3 413**	**2 058**	**2 000**	**2 000**	**3 352**	**2 135**	**1 950**
Furniture and Office Equipment		**199**	**72**	**81**	**1 064**	**1 070**	**1 070**	**320**	**–**	**–**
Machinery and Equipment		**1 082**	**8 902**	**11 296**	**5 368**	**7 737**	**6 231**	**3 424**	**4 976**	**595**
Transport Assets		**13 479**	**3 736**	**2 978**	**16 400**	**13 934**	**13 934**	**6 590**	**15 400**	**10 700**
TOTAL CAPITAL EXPENDITURE - Asset class		**79 203**	**78 524**	**84 807**	**109 432**	**128 793**	**128 793**	**183 160**	**166 055**	**100 746**
ASSET REGISTER SUMMARY - PPE (WDV)	5	1 161 924	1 209 147	1 255 346	1 335 112	1 331 844	1 331 844	1 415 909	1 397 403	1 313 241
Roads Infrastructure		160 967	192 508	185 747	187 884	186 812	186 812	196 977	225 018	217 045
Storm water Infrastructure		27 695	37 670	36 541	45 251	35 302	35 302	40 303	40 261	35 268
Electrical Infrastructure		134 578	162 762	171 815	178 060	140 217	140 217	183 728	212 770	203 212
Water Supply Infrastructure		193 339	213 736	217 343	253 361	225 404	225 404	243 247	284 136	209 630
Sanitation Infrastructure		116 804	138 218	142 756	146 099	143 792	145 297	140 823	183 862	183 284
Solid Waste Infrastructure		15 668	18 353	18 183	18 247	16 991	16 991	18 770	16 926	19 315
Information and Communication Infrastructure		1 197	1 480	3 288	1 876	4 089	4 089	903	1 085	2 732
Infrastructure		***650 248***	***764 727***	***775 674***	***830 778***	***752 605***	***754 111***	***824 751***	***964 057***	***870 486***
Community Assets		56 211	62 274	62 436	62 225	56 828	56 828	66 870	65 967	65 245
Heritage Assets		35	35	35	35	35	35	35	35	35
Investment properties		22 229	12 692	12 692	12 692	12 692	12 692	12 692	12 692	12 692
Other Assets		106 874	35 004	72 572	85 597	167 641	166 135	171 905	7 482	27 949
Intangible Assets		(0)	–	–	–	–	–	–	–	–
Computer Equipment		4 841	5 084	4 005	2 732	3 530	3 530	5 677	3 851	3 651
Furniture and Office Equipment		2 409	2 024	1 728	2 197	2 153	2 153	1 104	1 039	1 032
Machinery and Equipment		4 539	4 418	3 864	3 657	3 367	3 367	7 181	7 914	3 449
Transport Assets		33 148	31 961	31 411	44 270	42 065	42 065	34 766	43 437	37 772

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Land		281 392	290 928	290 928	290 928	290 928	290 928	290 928	290 928	290 928
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	**1 161 924**	**1 209 147**	**1 255 346**	**1 335 112**	**1 331 844**	**1 331 844**	**1 415 909**	**1 397 403**	**1 313 241**
EXPENDITURE OTHER ITEMS										
Depreciation	7	35 685	36 135	36 393	40 059	40 059	40 059	40 002	41 403	42 852
Repairs and Maintenance by Asset Class	3	**36 138**	**47 976**	**40 393**	**47 306**	**42 643**	**42 643**	**47 749**	**49 550**	**50 679**
Roads Infrastructure		14 778	15 789	10 423	9 946	8 599	8 599	7 731	8 441	8 150
Storm water Infrastructure		–	–	–	–	–	–	800	800	800
Electrical Infrastructure		3 482	8 382	3 196	2 439	2 439	2 439	7 680	7 802	7 932
Water Supply Infrastructure		769	2 727	4 047	4 357	6 796	6 796	2 854	2 972	3 095
Sanitation Infrastructure		2 194	2 978	1 836	2 542	2 784	2 784	2 679	2 795	2 916
Solid Waste Infrastructure		795	–	–	–	–	–	–	–	–
Infrastructure		***22 018***	***29 877***	***19 502***	***19 284***	***20 617***	***20 617***	***21 744***	***22 810***	***22 893***
Community Facilities		838	1 136	1 671	1 903	1 772	1 772	2 784	2 905	3 160
Sport and Recreation Facilities		458	567	193	100	21	21	550	550	560
Community Assets		***1 296***	***1 702***	***1 864***	***2 003***	***1 793***	***1 793***	***3 334***	***3 455***	***3 720***
Operational Buildings		3 156	6 435	5 448	10 387	4 477	4 477	6 660	6 391	6 534
Housing		5	–	–	–	–	–	–	–	–
Other Assets		***3 161***	***6 435***	***5 448***	***10 387***	***4 477***	***4 477***	***6 660***	***6 391***	***6 534***
Licences and Rights		3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705
Intangible Assets		***3 950***	***4 563***	***5 907***	***7 021***	***7 786***	***7 786***	***8 315***	***9 169***	***9 705***
Computer Equipment		**244**	**278**	**118**	**180**	**180**	**180**	**–**	**–**	**–**
Furniture and Office Equipment		**159**	**71**	**92**	**226**	**73**	**73**	**214**	**228**	**244**
Machinery and Equipment		**1 307**	**263**	**1 209**	**1 100**	**1 100**	**1 100**	**1 952**	**1 963**	**1 968**
Transport Assets		**4 003**	**4 788**	**6 253**	**7 107**	**6 618**	**6 618**	**5 529**	**5 533**	**5 616**
TOTAL EXPENDITURE OTHER ITEMS		**71 823**	**84 111**	**76 787**	**87 365**	**82 702**	**82 702**	**87 751**	**90 953**	**93 531**
Renewal and upgrading of Existing Assets as % of total capex		*37,6%*	*7,0%*	*37,3%*	*36,5%*	*32,2%*	*32,2%*	*36,1%*	*42,8%*	*66,0%*
Renewal and upgrading of Existing Assets as % of deprecn		*83,4%*	*15,3%*	*86,9%*	*99,7%*	*103,6%*	*103,6%*	*165,3%*	*171,5%*	*155,1%*
R&M as a % of PPE & Investment Property		*2,8%*	*3,6%*	*2,7%*	*3,0%*	*2,6%*	*2,6%*	*2,8%*	*2,9%*	*3,1%*
Renewal and upgrading and R&M as a % of PPE and Investment Prop		*5,3%*	*4,0%*	*5,3%*	*6,0%*	*5,7%*	*5,7%*	*7,5%*	*8,0%*	*8,2%*

WC047 Bitou - Table A10 Basic service delivery measurement

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Household service targets	1									
Water:										
Piped water inside dwelling		–	–	–	12 047	12 047	12 047	12 288	12 534	12 784
Piped water inside yard (but not in dwelling)		–	–	–	3 609	3 609	3 609	3 645	3 682	3 718
Using public tap (at least min.service level)	2	–	–	–	1 407	1 407	1 407	1 421	1 435	1 450
Other water supply (at least min.service level)	4	–	–	–	1 345	1 345	1 345	1 345	1 345	1 345
Minimum Service Level and Above sub-total		–	–	–	18 408	18 408	18 408	18 699	18 996	19 297
Other water supply (< min.service level)	4	–	–	–	160	160	160	171	180	185
Below Minimum Service Level sub-total		–	–	–	160	160	160	171	180	185
Total number of households	5	**–**	**–**	**–**	**18 568**	**18 568**	**18 568**	**18 870**	**19 176**	**19 482**
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		–	–	–	15 192	15 192	15 192	15 344	15 497	15 652
Flush toilet (with septic tank)		–	–	–	396	396	396	396	396	396
Chemical toilet		–	–	–	49	49	49	49	50	50
Minimum Service Level and Above sub-total		–	–	–	15 637	15 637	15 637	15 789	15 943	16 099
Other toilet provisions (< min.service level)		–	–	–	29	29	29	29	29	29
No toilet provisions		–	–	–	52	52	52	52	52	52
Below Minimum Service Level sub-total		–	–	–	81	81	81	81	81	81
Total number of households	5	**–**	**–**	**–**	**15 718**	**15 718**	**15 718**	**15 870**	**16 024**	**16 180**
Energy:										
Electricity - prepaid (min.service level)		–	–	–	22 811	22 811	22 811	24 001	24 481	24 971
Minimum Service Level and Above sub-total		–	–	–	22 811	22 811	22 811	24 001	24 481	24 971
Total number of households	5	**–**	**–**	**–**	**22 811**	**22 811**	**22 811**	**24 001**	**24 481**	**24 971**
Refuse:										
Removed at least once a week		–	–	–	16 645	16 645	16 645	16 862	17 020	17 200
Minimum Service Level and Above sub-total		–	–	–	16 645	16 645	16 645	16 862	17 020	17 200
Total number of households	5	**–**	**–**	**–**	**16 645**	**16 645**	**16 645**	**16 862**	**17 020**	**17 200**
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		–	–	–	10 572 618	14 252 504	14 252 504	14 717 160	15 820 947	17 007 518
Sanitation (free minimum level service)		9 923 985	–	17 151 054	22 377 782	33 928 203	33 928 203	30 726 000	32 876 820	35 178 197
Electricity/other energy (50kwh per household per month)		3 818 662	–	5 025 461	5 734 034	5 734 034	5 734 034	6 360 191	7 053 451	7 822 277
Refuse (removed at least once a week)		7 569 357	–	12 070 840	15 307 314	24 265 402	24 265 402	22 356 495	23 921 450	25 595 951
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per **indigent** household per month)		–	–	–	10 573	14 253	14 253	14 717	15 821	17 008
Sanitation (free sanitation service to **indigent households**)		9 924	6 423	17 151	22 378	33 928	33 928	30 726	32 877	35 178
Electricity/other energy (50kwh per **indigent** household per month)		3 819	4 590	5 025	5 734	5 734	5 734	6 360	7 053	7 822
Refuse (removed once a week **for indigent households**)		7 569	20 357	12 071	15 307	24 265	24 265	22 356	23 921	25 596
Total cost of FBS provided		**21 312**	**31 370**	**34 247**	**53 992**	**78 180**	**78 180**	**74 160**	**79 673**	**85 604**

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Highest level of free service provided per household										
Property rates (R value threshold)		–	–	–	350 000	350 000	350 000	350 000	350 000	350 000
Water (kilolitres per household per month)		–	–	–	6	6	6	6	6	6
Sanitation (Rand per household per month)		–	–	–	532	532	532	569	609	652
Electricity (kwh per household per month)		–	–	–	50	50	50	50	50	50
Refuse (average litres per week)		–	–	–	240	240	240	240	240	240
Revenue cost of subsidised services provided (R'000)	9									
Property rates exemptions, reductions and rebates **and impermissable values in excess of section 17 of MPRA)**		3 848	5 860	5 189	3 295	7 357	7 357	6 133	6 623	6 987
Total revenue cost of subsidised services provided		**3 848**	**5 860**	**5 189**	**3 295**	**7 357**	**7 357**	**6 133**	**6 623**	**6 987**

WC047 Bitou - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
REVENUE ITEMS:											
Non-exchange revenue by source											
Property rates	6										
Total Property Rates		153 169	163 054	156 633	183 074	187 160	187 160	187 160	197 390	213 181	225 972
less Revenue Foregone ***(exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)***		3 848	5 860	5 189	3 295	7 357	7 357	7 357	6 133	6 623	6 987
Net Property Rates		**149 321**	**157 194**	**151 445**	**179 779**	**179 802**	**179 802**	**179 802**	**191 257**	**206 558**	**218 984**
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity		172 446	204 903	215 227	247 564	238 411	238 411	238 411	268 490	302 690	333 805
less Cost of Free Basic Services (50 kwh per indigent household per month)		3 819	4 590	5 025	5 734	5 734	5 734	5 734	6 360	7 053	7 822
Net Service charges - Electricity		**168 628**	**200 313**	**210 201**	**241 830**	**232 677**	**232 677**	**232 677**	**262 129**	**295 636**	**325 983**
Service charges - Water	6										
Total Service charges - Water		80 711	85 578	86 449	97 297	97 225	97 225	97 225	105 209	113 024	120 425
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		–	–	–	10 573	14 253	14 253	14 253	14 717	15 821	17 008
Net Service charges - Water		**80 711**	**85 578**	**86 449**	**86 725**	**82 972**	**82 972**	**82 972**	**90 492**	**97 203**	**103 418**
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		88 599	89 117	95 557	100 041	100 803	100 803	100 803	111 098	118 874	127 196
less Cost of Free Basic Services (free sanitation service to indigent households)		9 924	6 423	17 151	22 378	33 928	33 928	33 928	30 726	32 877	35 178
Net Service charges - Waste Water Management		**78 675**	**82 693**	**78 406**	**77 663**	**66 874**	**66 874**	**66 874**	**80 372**	**85 998**	**92 017**
Service charges - Waste Management	6										
Total refuse removal revenue		53 809	53 554	57 329	73 069	70 672	70 672	70 672	75 912	80 467	85 295
Total landfill revenue		173	212	244	255	378	378	378	297	318	340
less Cost of Free Basic Services (removed once a week to indigent households)		7 569	20 357	12 071	15 307	24 265	24 265	24 265	22 356	23 921	25 596
Net Service charges - Waste Management		**46 413**	**33 409**	**45 502**	**58 016**	**46 784**	**46 784**	**46 784**	**53 852**	**56 863**	**60 039**
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	151 746	171 777	172 850	184 832	194 618	194 618	194 618	214 705	217 851	226 475
Pension and UIF Contributions		28 492	31 878	33 658	38 287	31 713	31 713	31 713	43 540	46 291	45 984
Medical Aid Contributions		17 456	17 882	18 124	29 488	28 673	28 673	28 673	24 586	26 678	28 601
Overtime		14 788	15 170	16 283	12 674	15 288	15 288	15 288	14 016	14 909	16 692
Performance Bonus		11 592	11 504	15 280	14 297	14 148	14 148	14 148	16 289	17 289	18 148
Motor Vehicle Allowance		9 861	10 390	11 599	14 324	14 265	14 265	14 265	13 667	14 691	15 728
Cellphone Allowance		1 730	1 898	1 914	2 187	2 122	2 122	2 122	2 093	2 244	2 318
Housing Allowances		1 198	887	965	1 004	1 019	1 019	1 019	1 045	1 111	1 137
Other benefits and allowances		5 608	6 125	6 304	5 213	12 858	12 858	12 858	5 635	5 722	5 615
Payments in lieu of leave		4 863	2 952	2 650	5 589	5 582	5 582	5 582	6 374	6 771	7 110
Long service awards		2 848	2 896	1 481	1 014	1 014	1 014	1 014	1 077	1 128	1 183
Post-retirement benefit obligations	4	12 294	4 741	5 209	22 394	22 285	22 285	22 285	25 708	26 175	28 004

Description R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Acting and post related allowance		4 285	–	11	1 760	2 010	2 010	2 010	2 204	2 290	2 488
sub-total	5	**266 759**	**278 100**	**286 329**	**333 063**	**345 596**	**345 596**	**345 596**	**370 938**	**383 149**	**399 483**
Total Employee related costs	1	**266 759**	**278 100**	**286 329**	**333 063**	**345 596**	**345 596**	**345 596**	**370 938**	**383 149**	**399 483**
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		34 728	36 135	36 393	40 059	40 059	40 059	40 059	40 002	41 403	42 852
Capital asset impairment		958	–	–	–	–	–	–	–	–	–
Total Depreciation and amortisation	1	**35 685**	**36 135**	**36 393**	**40 059**	**40 059**	**40 059**	**40 059**	**40 002**	**41 403**	**42 852**
Bulk purchases - electricity											
Electricity Bulk Purchases		134 674	159 802	162 599	206 241	196 241	196 241	196 241	231 959	266 753	306 766
Total bulk purchases	1	**134 674**	**159 802**	**162 599**	**206 241**	**196 241**	**196 241**	**196 241**	**231 959**	**266 753**	**306 766**
Transfers and grants											
Cash transfers and grants		5 571	4 527	5 384	12 230	12 774	12 335	12 335	12 283	13 148	14 124
Non-cash transfers and grants		–	–	242	–	–	–	–	–	–	–
Total transfers and grants	1	**5 571**	**4 527**	**5 626**	**12 230**	**12 774**	**12 335**	**12 335**	**12 283**	**13 148**	**14 124**
Contracted services											
Outsourced Services		31 188	29 008	23 500	37 735	29 092	31 612	31 612	27 629	24 461	24 435
Consultants and Professional Services		28 490	27 506	20 244	22 966	34 659	34 950	34 950	34 898	58 657	102 681
Contractors		38 946	46 212	29 142	35 092	34 204	34 919	34 919	41 231	42 840	41 595
sub-total	1	**98 624**	**102 726**	**72 886**	**95 793**	**97 954**	**101 481**	**101 481**	**103 758**	**125 958**	**168 710**
Operational Costs											
Collection costs		2 778	1 973	1 745	2 100	2 060	2 060	2 060	2 510	2 652	2 800
Contributions to 'other' provisions		–	(204)	–	–	–	–	–	–	–	–
Audit fees		4 267	4 809	5 363	6 250	5 550	5 550	5 550	6 250	6 628	6 658
Other Operational Costs	3										
Operating Leases		3 716	4 323	4 017	6 104	5 445	5 445	5 445	6 007	6 095	6 230
Operational Cost		47 226	46 604	60 933	74 621	75 755	76 135	76 135	76 377	80 882	84 297
Total Operational Costs	1	**57 987**	**57 505**	**72 058**	**89 075**	**88 809**	**89 190**	**89 190**	**91 144**	**96 256**	**99 984**

Repairs and Maintenance by Expenditure Item	8										
Inventory Consumed (Project Maintenance)		4 577	5 601	5 375	5 107	5 107	5 107	5 107	5 311	5 523	5 744
Contracted Services		27 571	37 779	29 072	31 895	31 895	31 895	31 895	31 895	33 171	34 497
Other Expenditure		3 990	4 596	5 947	7 816	7 816	7 816	7 816	7 816	8 128	8 453
Total Repairs and Maintenance Expenditure	9	36 138	47 976	40 393	44 817	44 817	44 817	44 817	45 021	46 822	48 695

Inventory Consumed										
Inventory Consumed - Water	–	–	–	600	600	600	600	–	–	–
Inventory Consumed - Other	5 944	6 386	8 172	18 943	19 901	19 901	19 901	18 058	18 908	20 029
Total Inventory Consumed & Other Material	**5 944**	**6 386**	**8 172**	**19 543**	**20 501**	**20 501**	**20 501**	**18 058**	**18 908**	**20 029**

WC047 Bitou - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

R thousand	1	Vote 1 - Council	Vote 2 - Office of the Municipal Manager	Vote 3 - Community Services	Vote 4 - Corporate Services	Vote 5 - Financial Services	Vote 6 - Economic Development & Planning	Vote 7 - Engineering Services	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
Revenue																	
Exchange Revenue																	
Service charges - Electricity		–	–	–	–	–	–	262 129	–	–	–	–	–	–	–	–	**262 129**
Service charges - Water		–	–	–	–	–	–	90 492	–	–	–	–	–	–	–	–	**90 492**
Service charges - Waste Water Management		–	–	–	–	–	–	80 372	–	–	–	–	–	–	–	–	**80 372**
Service charges - Waste Management		–	–	53 852	–	–	–	–	–	–	–	–	–	–	–	–	**53 852**
Sale of Goods and Rendering of Services		–	–	898	–	306	8 482	–	–	–	–	–	–	–	–	–	**9 687**
Agency services		–	–	2 840	–	–	–	–	–	–	–	–	–	–	–	–	**2 840**
Interest earned from Receivables		–	69	3 688	–	–	–	10 113	–	–	–	–	–	–	–	–	**13 870**
Interest earned from Current and Non Current Assets		–	–	–	–	12 448	–	–	–	–	–	–	–	–	–	–	**12 448**
Rental from Fixed Assets		–	1 296	914	–	–	–	–	–	–	–	–	–	–	–	–	**2 210**
Licence and permits		–	–	565	–	–	–	–	–	–	–	–	–	–	–	–	**565**
Operational Revenue		–	299	188	–	446	–	1 867	–	–	–	–	–	–	–	–	**2 800**
Non-Exchange Revenue																	
Property rates		–	–	–	–	191 257	–	–	–	–	–	–	–	–	–	–	**191 257**
Surcharges and Taxes		–	–	–	–	1 589	–	–	–	–	–	–	–	–	–	–	**1 589**
Fines, penalties and forfeits		–	–	50 710	–	124	–	2	–	–	–	–	–	–	–	–	**50 836**
Licences or permits		–	–	796	–	–	–	–	–	–	–	–	–	–	–	–	**796**
Transfer and subsidies - Operational		2 553	64 992	31 131	19	16 914	8 203	53 080	–	–	–	–	–	–	–	–	**176 893**
Interest		–	–	–	–	1 844	–	–	–	–	–	–	–	–	–	–	**1 844**
Service charges		–	–	3 283	–	–	–	11 552	–	–	–	–	–	–	–	–	**14 835**
Gains on disposal of Assets		–	–	3 950	–	–	–	–	–	–	–	–	–	–	–	–	**3 950**
Total Revenue (excluding capital transfers and contributions)		**2 553**	**66 656**	**152 816**	**19**	**224 929**	**16 685**	**509 607**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**973 266**
Expenditure																	
Employee related costs		–	23 512	137 243	50 705	39 971	31 993	87 515	–	–	–	–	–	–	–	–	**370 939**
Remuneration of councillors		7 879	–	–	–	–	–	–	–	–	–	–	–	–	–	–	**7 879**
Bulk purchases - electricity		–	–	–	–	–	–	231 959	–	–	–	–	–	–	–	–	**231 959**
Inventory consumed		84	92	3 890	1 009	380	2 480	10 764	–	–	–	–	–	–	–	–	**18 700**
Debt impairment		–	–	5 138	–	3 492	–	10 371	–	–	–	–	–	–	–	–	**19 001**
Depreciation and amortisation		43	154	8 880	1 429	203	169	29 122	–	–	–	–	–	–	–	–	**40 002**
Interest		–	–	1 342	–	–	247	12 473	–	–	–	–	–	–	–	–	**14 063**
Contracted services		264	6 850	34 539	7 054	12 218	11 714	31 117	–	–	–	–	–	–	–	–	**103 758**
Transfers and subsidies		1 750	–	7 200	–	–	3 333	–	–	–	–	–	–	–	–	–	**12 283**
Irrecoverable debts written off		150	–	29 000	–	1 200	–	30 800	–	–	–	–	–	–	–	–	**61 150**
Operational costs		1 580	1 505	25 745	29 443	13 219	2 081	17 571	–	–	–	–	–	–	–	–	**91 144**
Total Expenditure		**11 751**	**32 114**	**252 978**	**89 641**	**70 683**	**52 018**	**461 693**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**970 877**
Surplus/(Deficit)		**(9 197)**	**34 542**	**(100 162)**	**(89 622)**	**154 246**	**(35 332)**	**47 914**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**2 389**
Transfers and subsidies - capital (monetary allocations)		–	**–**	**1 330**	**–**	**–**	**94 650**	**34 874**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**130 854**
Income Tax		**(9 197)**	**34 542**	**(98 832)**	**(89 622)**	**154 246**	**59 318**	**82 788**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**133 243**

WC047 Bitou - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		28 928	29 256	32 479	108 024	46 912	46 912	46 912	108 650	110 125	51 280
Water		80 412	73 629	83 911	63 003	72 080	72 080	72 080	72 312	69 278	81 861
Waste		48 477	53 544	58 752	49 793	46 183	46 183	46 183	58 734	59 230	68 204
Waste Water		81 457	90 246	100 259	78 531	84 792	84 792	84 792	92 134	89 532	97 651
Other trade receivables from exchange transactions		7 813	6 494	14 844	6 429	14 770	14 770	14 770	6 432	6 445	14 714
Gross: Trade and other receivables from exchange transactions		**247 086**	**253 169**	**290 245**	**305 780**	**264 737**	**264 737**	**264 737**	**338 263**	**334 609**	**313 710**
Less: Impairment for debt		**(215 661)**	**(219 878)**	**(240 182)**	**(261 941)**	**(252 203)**	**(252 203)**	**(252 203)**	**(262 422)**	**(263 010)**	**(254 004)**
Impairment for Electricity		(13 504)	(12 595)	(10 793)	(27 616)	(13 800)	(13 800)	(13 800)	(27 736)	(27 883)	(14 251)
Impairment for Water		(73 224)	(66 610)	(75 213)	(77 648)	(78 892)	(78 892)	(78 892)	(77 386)	(77 547)	(78 991)
Impairment for Waste		(45 520)	(50 689)	(55 149)	(56 836)	(57 198)	(57 198)	(57 198)	(56 918)	(57 018)	(57 505)
Impairment for Waste Water		(76 610)	(84 866)	(92 790)	(94 724)	(96 076)	(96 076)	(96 076)	(95 265)	(95 445)	(97 021)
Impairment for other trade receivalbes from exchange transactions		(6 803)	(5 117)	(6 237)	(5 117)	(6 237)	(6 237)	(6 237)	(5 117)	(5 117)	(6 237)
Total net Trade and other receivables from Exchange Trx		**31 425**	**33 291**	**50 064**	**43 839**	**12 534**	**12 534**	**12 534**	**75 841**	**71 599**	**59 706**
Receivables from non-exchange transactions											
Property rates		48 555	52 341	2 445	94 552	71 477	71 477	71 477	94 882	96 070	76 130
Less: Impairment of Property rates		(32 269)	(32 013)	(896)	(48 087)	(36 267)	(36 267)	(36 267)	(48 221)	(48 385)	(36 770)
Net Property rates		**16 286**	**20 328**	**1 549**	**46 465**	**35 210**	**35 210**	**35 210**	**46 661**	**47 685**	**39 360**
Other receivables from non-exchange transactions		51 677	85 863	95 213	138 220	140 980	140 980	140 980	134 599	134 527	119 953
Impairment for other receivalbes from non-exchange transactions		(45 501)	(75 240)	(85 311)	(83 914)	(88 203)	(88 203)	(88 203)	(84 030)	(84 171)	(88 636)
Net other receivables from non-exchange transactions		**6 176**	**10 623**	**9 902**	**54 306**	**52 778**	**52 778**	**52 778**	**50 570**	**50 356**	**31 317**
Total net Receivables from non-exchange transactions		**22 462**	**30 951**	**11 450**	**100 771**	**87 987**	**87 987**	**87 987**	**97 230**	**98 041**	**70 677**
Inventory											
Water											
Opening Balance		129	**145**	**145**	**145**	**145**	**145**	**145**	234	**234**	**234**
Water Losses		**15**	**–**	**(0)**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Real losses		**15**	**–**	**(0)**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Data Transfer and Management Errors		15	–	–	–	–	–	–	–	–	–
Unavoidable Annual Real Losses		–	–	(0)	–	–	–	–	–	–	–
Non-revenue Water		**15**	**–**	**(0)**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Closing Balance Water		**145**	**145**	**145**	**145**	**145**	**145**	**145**	**234**	**234**	**234**
Consumables											
Standard Rated											
Opening Balance		17 769	**24 728**	**31 005**	**29 886**	**29 886**	**29 886**	**29 886**	31 283	**30 274**	**29 062**
Acquisitions		6 959	6 277	7 495	7 012	7 012	7 012	7 012	7 404	7 628	–
Issues	7	–	–	(8 172)	(7 062)	(7 720)	(7 720)	(7 720)	(8 413)	(8 840)	(9 288)
Adjustments	8	–	–	(682)	–	–	–	–	–	–	–
Write-offs	9	–	–	240	–	–	–	–	–	–	–
Closing balance - Consumables Standard Rated		**24 728**	**31 005**	**29 886**	**29 836**	**29 178**	**29 178**	**29 178**	**30 274**	**29 062**	**19 773**
Zero Rated											
Opening Balance		(4 730)	**(10 675)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	(17 061)	**(17 061)**	**(17 061)**
Issues	7	(5 944)	(6 386)	–	–	–	–	–	–	–	–
Closing balance - Consumables Zero Rated		**(10 675)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**	**(17 061)**
Finished Goods											
Opening Balance		34	**34**	**34**	**34**	**34**	**34**	**34**	34	**34**	**34**
Closing balance - Finished Goods		**34**	**34**	**34**	**34**	**34**	**34**	**34**	**34**	**34**	**34**
Materials and Supplies											
Opening Balance		–	**–**	**–**	**–**	**–**	**–**	**–**	(187)	**4 464**	**7 903**
Acquisitions		–	–	–	11 931	11 931	11 931	11 931	14 296	13 506	–
Issues	7	–	–	–	(11 881)	(12 196)	(12 196)	(12 196)	(9 645)	(10 068)	(10 741)
Closing balance - Materials and Supplies		**–**	**–**	**–**	**50**	**(265)**	**(265)**	**(265)**	**4 464**	**7 903**	**(2 838)**
Land											
Opening Balance		2 235	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	2 235	**2 235**	**2 235**
Closing Balance - Land		**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**	**2 235**
Closing Balance - Inventory & Consumables		**16 467**	**16 358**	**15 239**	**15 239**	**14 265**	**14 265**	**14 265**	**20 180**	**22 406**	**2 377**
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		1 475 252	1 567 406	1 642 453	1 771 696	1 759 010	1 759 010	1 759 010	1 852 435	1 835 330	1 743 199
Leases recognised as PPE	3	11 805	12 027	12 054	12 027	12 054	12 054	12 054	12 027	12 027	12 054
Less: Accumulated depreciation		(347 397)	(383 013)	(411 888)	(461 338)	(451 947)	(451 947)	(451 947)	(461 281)	(462 681)	(454 740)
Total Property, plant and equipment (PPE)	2	**1 139 661**	**1 196 419**	**1 242 619**	**1 322 385**	**1 319 117**	**1 319 117**	**1 319 117**	**1 403 181**	**1 384 676**	**1 300 514**
LIABILITIES											
Current liabilities - Financial liabilities											
Current portion of long-term liabilities		–	21 828	19 531	0	19 507	19 507	19 507	20 372	23 785	27 997
Total Current liabilities - Financial liabilities		**–**	**21 828**	**19 531**	**0**	**19 507**	**19 507**	**19 507**	**20 372**	**23 785**	**27 997**
Trade and other payables											
Trade and other payables from exchange transactions		68 606	75 213	92 089	79 612	113 831	113 831	113 831	80 522	83 640	93 252
Trade payables from Non-exchange transactions: Unspent conditional		(12 234)	(9 496)	(17 007)	(15 820)	(42 743)	(42 743)	(42 743)	(14 676)	(14 532)	(17 005)
Trade payables from Non-exchange transactions: Other		–	–	–	180	85	85	85	1 150	1 215	1 286
VAT		157 647	207 999	246 284	239 157	246 284	246 284	246 284	239 157	239 157	246 284
Total Trade and other payables	2	**214 019**	**273 716**	**321 366**	**303 128**	**317 457**	**317 457**	**317 457**	**306 153**	**309 480**	**323 816**
Non current liabilities - Financial liabilities											
Borrowing	4	100 544	66 798	82 546	121 479	101 953	101 953	101 953	110 284	107 121	91 050
Other financial liabilities		–	78	218	78	218	218	218	78	78	218
Total Non current liabilities - Financial liabilities		**100 544**	**66 876**	**82 764**	**121 558**	**102 170**	**102 170**	**102 170**	**110 362**	**107 199**	**91 267**
Non current liabilities - Long Term portion of trade payables		–	–	–	–	–	–	–	–	–	–
Provisions											
Retirement benefits		79 497	58 456	66 477	58 456	66 477	66 477	66 477	66 477	66 477	66 477
List other major provision items											

Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
Refuse landfill site rehabilitation		23 423	–	–	–	–	–	–	–	–	–
Other		10 089	9 358	13 052	10 320	13 052	13 052	13 052	10 320	10 320	13 052
Total Provisions		**113 009**	**67 813**	**79 529**	**68 776**	**79 529**	**79 529**	**79 529**	**76 797**	**76 797**	**79 529**
CHANGES IN NET ASSETS											
Accumulated surplus/(deficit)											
Accumulated surplus/(deficit) - opening balance		917 367	912 304	1 048 096	1 061 090	1 121 973	1 121 973	1 121 973	1 242 180	1 231 327	1 223 984
Restated balance		917 367	912 304	1 048 096	1 061 090	1 121 973	1 121 973	1 121 973	1 242 180	1 231 327	1 223 984
Surplus/(Deficit)		(47 406)	48 250	79 752	38 248	61 826	61 826	61 826	133 243	106 156	53 075
Transfers to/from Reserves		38 406	86 506	(11 400)	–	–	–	–	–	–	–
Other adjustments		(2 380)	1 334	5 525	–	–	–	–	–	–	–
Accumulated Surplus/(Deficit)	1	**905 987**	**1 048 393**	**1 121 973**	**1 099 339**	**1 183 799**	**1 183 799**	**1 183 799**	**1 375 423**	**1 337 483**	**1 277 058**
Reserves											
Housing Development Fund		–	–	–	–	–	–	–	–	–	–
Capital replacement		102 000	18 550	29 950	48 500	29 950	29 950	29 950	25 500	41 000	35 100
Self-insurance		–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–
Total Reserves	2	**102 000**	**18 550**	**29 950**	**48 500**	**29 950**	**29 950**	**29 950**	**25 500**	**41 000**	**35 100**
TOTAL COMMUNITY WEALTH/EQUITY	2	**1 007 987**	**1 066 943**	**1 151 923**	**1 147 839**	**1 213 749**	**1 213 749**	**1 213 749**	**1 400 922**	**1 378 483**	**1 312 158**

WC047 Bitou - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Provide excellent and sustainable services to all residents				508 623	591 601	548 973	644 236	641 138	641 138	698 409	751 768	785 890
Facilitate growth and expend economic opportunities to empower communities				21 996	27 581	20 989	21 821	46 889	46 889	111 335	90 519	101 658
Achieve long term financial sustainability				190 538	177 153	170 985	207 447	213 905	213 905	223 929	236 284	248 977
Build a capable, developmental, transformed and productive workforce				780	526	3 910	19	541	541	19	19	19
Adhere to and implement effective and efficient governance processes				47 898	51 060	131 689	64 999	65 067	65 067	69 660	72 876	75 687
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	**769 836**	**847 920**	**876 546**	**938 523**	**967 540**	**967 540**	**1 103 353**	**1 151 466**	**1 212 230**

WC047 Bitou - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Provide excellent and sustainable services to all residents				556 345	622 852	607 101	671 315	668 097	668 097	713 476	762 382	820 079
Facilitate growth and expend economic opportunities to empower communities				59 021	44 364	45 203	43 237	50 648	50 648	51 980	77 162	124 629
Achieve long term financial sustainability				40 666	31 971	47 102	67 121	67 202	67 202	70 683	71 106	73 893
Build a capable, developmental, transformed and productive workforce				71 306	69 357	61 082	81 193	81 421	81 421	89 641	95 189	100 802
Adhere to and implement effective and efficient governance processes				38 893	31 136	36 305	37 408	38 346	38 346	45 059	45 975	44 881
Allocations to other priorities												
Total Expenditure			1	**766 232**	**799 680**	**796 794**	**900 274**	**905 714**	**905 714**	**970 839**	**1 051 814**	**1 164 283**

WC047 Bitou - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

R thousand			Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Provide excellent and sustainable services to all residents		A		76 671	73 750	82 226	106 551	125 686	125 686	181 000	165 055	99 746
Facilitate growth and expend economic opportunities to empower communities		B		75	–	435	304	304	304	–	–	–
Achieve long term financial sustainability		C		45	2 713	1	–	–	–	–	–	–
Build a capable, developmental, transformed and productive workforce		D		2 298	3 111	2 145	1 577	1 923	1 923	2 160	1 000	1 000
Adhere to and implement effective and efficient governance processes		E		115	–	–	1 000	880	880	–	–	–
		F										
		G										
		H										
		I										
		J										
		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	**79 203**	**79 574**	**84 807**	**109 432**	**128 793**	**128 793**	**183 160**	**166 055**	**100 746**

WC047 Bitou - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	Audited Outcome 2020/2021	Audited Outcome 2021/2022	Audited Outcome 2022/2023	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Office of the Municipal Manager										
Function 1										
Risk Management - RBAP										
Submit the Risk Based Audit Plan (RBAP) for the 2025/26 financial year to the Audit Committee by 30 June 2025	Risk Based Audit Plan compiled and submitted to the Audit Committee	1	1	1	1	1	1	1	1	1
Intern Audit - RBAP										
Complete 90% of audits as scheduled in the RBAP applicable for 2024/25 by 30 June 2025 (Actual audits completed divided by the audits scheduled for the year) x100	% of audits completed	80,0%	80,0%	99,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%
Risk Management - ARA										
Complete the annual risk assessment for 2025/26 and submit to the CAE by 31 March 2025	Risk assessment completed and submitted to the CAE	1	1	1	1	1	1	1	1	1
Integrated Development Plan - IDP										
Review and submit the 5th generation IDP for the 2025/26 financial year to Council by 31 May 2025	Draft IDP compiled and submitted to Council	1	1	1	1	1	1	1	1	1
Governance and Compliance - Mid-year										
Conduct the Mid-year Performance Evaluations of the section 57's employees by 28 February 2025	Number of evaluations completed	1	1	1	1	1	1	1	1	1
Governance and Compliance - Final										
Conduct the Final Performance Evaluation of the section 57's employees for the 2023/24 by 30	Number of evaluations completed	1	1	1	1	1	1	1	1	1
Municipal Manager - Budget Spend										
Spend 95% of the municipal capital budget on capital projects by 30 June 2025 {(Actual amount spent on projects /Total amount budgeted for capital	% budget spent	New KPI	New KPI	83,00%	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Sub-function 1 - (name)										
Review the Organisational Structure by 30 May 2025	Organisational Structure reviewed by 30 May 2025	New KPI	New KPI	1	1	1	1	1	1	1
Financial Services										
Function 2										
Revenue - Free basic services										
Provide subsidies for free basic services to indigent households as at 30 June 2025	Number of indigent households receiving subsidies for free basic services as per Financial System	3 930	4 303	4 132	4 200	4 200	4 200	4 800	4 800	4 800
Revenue - Water										
Number of residential properties with piped water which can be/or are connected to the municipal water infrastructure network and billed for the service as at 30 June 2025	Number of residential properties billed for piped water	12 291	11 893	16 615	16 615	16 615	16 615	16 750	16 750	16 750
Revenue - Electricity										
Number of residential properties with electricity which can be/or are connected to the municipal electrical infrastructure network(credit and prepaid electrical metering and excluding Eskom areas) and billed for the service as at 30 June 2025	Number of residential properties billed credit meter and prepaid meters connected to the network	12 672	12 474	14 750	14750	14750	14750	14750	14750	14750
Revenue - Sanitation										
Number of residential properties with sanitation services to which can be/or are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2025	Number of residential properties which are billed for sewerage	12 369	11 857	14 872	14872	14872	14872	15000	15000	15000
Revenue - Refuse										
Number of residential properties for which refuse can be removed/ or is removed from, once per week and billed for the service as at 30 June 2025	Number of residential properties which are billed for refuse removal	13 385	11 798	14 841	14841	14841	14841	15000	15000	15000
Debt to Revenue										
Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100	% of debt to revenue	18,91%	13,0%	14,92%	20,0%	20,0%	20,0%	20,0%	20,0%	20,0%
Outstanding Service Debtors										
Financial viability measured in terms of the outstanding service debtors as at 30 June 2025 ((Total outstanding service debtors/ revenue received for services)X100)	% of outstanding service debtors	9,97%	7,72%	9,37%	11,80%	11,80%	11,80%	11,80%	11,80%	11,80%

Cover fix operating expenditure										
Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of	Number of months it takes to cover fix operating expenditure with available cash	1,25	0,75	1,57	1,2	1,2	1,2	1,5	1,5	1,5
Debtor payment achieved										
Achieve a debtor payment percentage of 90% by 30 June 2025 (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	% debtor payment achieved	92,00%	84,0%	84,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%
Corporate Services										
Function 3										
Employment Equity Target										
Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan by 30 June 2025 {(Number of people from employment equity target	% of people employed	75,47%	84,0%	90,0%	70,0%	70,0%	70,0%	50,0%	50,0%	50,0%
Training operational budget										
Spend 0.20% of operational budget on training by 30 June 2025 {(Actual total training expenditure divided by total operational budget)x100}	% budget spent	0,17%	0,2%	0,19%	0,20%	0,20%	0,20%	0,20%	0,20%	0,20%
System of Operational Delegations										
Review the "System of Operational Delegations" and submit to Council by 30 June 2025	System of operational delegations submitted to Council	0	0	0	0	0	0	0	0	0
ICT Capital Budget Spend										
Spend 95% of the allocated capital budget for ICT by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	New KPI	New KPI	90,0%	95,0%	95,0%	95,0%	100,0%	100,0%	100,0%
HR Strategy and Plan										
Review the HR Strategy and Plan and submit to Council by 30 May 2025	HR Strategy and Plan reviewed and submitted to Council by 30 May 2025	0	0	0	1	1	1	1	1	1
Talent Management Framework										
Develop and submit a Talent Management Framework to Council by 31 March 2025	Talent Management Framework developed submitted to Council by 31 March 2024	New KPI	New KPI	New KPI	1	1	1	1	1	1
Engineering Services										
Function 4										
Unaccounted Water losses										
Limit unaccounted for water to less than 30% by 30 June 2025 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	*% water losses*	4,79%	37,71%	35,85%	30,00%	30,00%	30,00%	30,00%	30,00%	30,00%
Unaccounted Electricity										
Limit unaccounted for electricity to less than 12% as at 30 June 2025 {(Number of units purchased - Number of units Sold (incl free basic electricity) / Number of units purchased) X100}	% unaccounted electricity	11,58%	18,88%	9,29%	12,00%	12,00%	12,00%	12,00%	12,00%	12,00%
Capital Budget Spend - Waste Water										
Spend 95% of the approved capital budget for Waste Water services by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet)	% budget spent	93,0%	89,0%	90,00%	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Electrical &										
Spend 95% of the approved capital budget for Electrical & Mechanical services by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet)	% budget spent	85,0%	96,0%	99,00%	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Water Services										
Spend 95% of the approved capital budget for Water services by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100} (excluding Fleet)	% budget spent	96,0%	86,0%	68,00%	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Roads & Storm Water										
Spend 95% of the approved capital budget for Roads & Storm Water services by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet)	% budget spent	113,0%	94,0%	90,00%	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
MIG Funding Spend										
Spend 100% of MIG Funding allocation by 30 June 2025 {(Total actual MIG expenditure /Total MIG amount budgeted)x100}	% budget spent	99,0%	88,0%	60,00%	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Fleet Management										

Spend 95% of the allocated capital budget for Fleet Management by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	0,0%	0,0%	0,00%	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Theft Investigations										
Conduct 700 potential electricity theft investigations annually by 30 June 2024	Number of inspections conducted	742	984	839	550	550	550	550	550	550
Capital Budget Spend - Kurland WWTW										
Spend 95% of the budget allocated for the Kurland Waste Water Treatment Works (WWTW) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend- Kwano/Kranshoek Sewer infrastructure										
Spend 95% of the budget allocated for the Kwano / Kranshoek upgrade of sewer infrastructure by 30 June 2025{(Total actual capital expenditure /Total capital	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Upgrade Kurland										
Spend 95% of the allocated capital budget for the upgrade of Kurland WTW from 0.6 to 1.2 Ml by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Upgrade of Kurland										
Spend 95% of the allocated capital budget for the upgrade of Kurland WTW from 0.6 to 1.2 Ml by 30 June 2025 {(Total actual capital expenditure /Total	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Upgrade of Brakkloof										
Spend 95% of the allocated capital budget for the upgrade of Brakkloof 66kV new to 20MVA transformer from firm capacity and allow for maintenance on existing by 30 June 2025 {(Total actual capital	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Community Services										
Function 5										
Capital Budget Spend - Construction of road network Phase 4										
Spend 95% of the budget allocated for the construction of road network for 100 erven with related stormwater (Qolweni/ Bossiesgif Phase 4) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Road network Ebenezer (portion 3)										
Spend 95% of the budget allocated for the road network for 255 erven with related stormwater (Ebenezer (portion 3) 725) by 30 June 2025{(Total actual capital expenditure /Total capital amount	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Ebenezer (Portion 4)										
Spend 95% of the budget allocated for the construction of road network for 134 erven with related stormwater (Ebenezer (Portion 4) 708) by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Upgrade of sewer										
Spend 95% of the budget allocated for the upgrade of sewer reticulation for 134 Ebenezer (Portion 4) 708 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Upgrade of sewer										
Spend 95% of the budget allocated for the upgrade of sewer reticulation 255 erven Ebenezer (Portion 3) 725 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Construction of sewer reticulation										
Spend 95% of the budget allocated for the construction of sewer reticulation for 100 erven Qolweni/ Bossiesgif Phase 4B5 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Construction of Water Reticulation										
Spend 95% of the budget allocated for the construction of water reticulation for 134 erven Ebenezer (Portion 4) 708 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%

Capital Budget Spend - Construction of Water Reticulation *Spend 95% of the budget allocated for the construction of water reticulation for 255 erven Ebenezer (Portion 3) 725 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Construction of Sewer Reticulation *Spend 95% of the budget allocated for the construction of sewer reticulation for 100 erven Qolweni/ Bossiesgif Phase 4B5 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Construction of Water Reticulation *Spend 95% of the budget allocated for the construction of water reticulation for 134 erven Ebenezer (Portion 4) 708 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}*	% budget spent	New KP	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Construction of Water Reticulation *Spend 95% of the budget allocated for the construction of water reticulation for 255 erven Ebenezer (Portion 3) 725 by 30 June 2025{(Total actual capital expenditure /Total capital amount budgeted)x100}*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Qolweni/Bossiesgif Phase 4B Upgrade of Water *Spend 95% of the budget allocated for the Qolweni/Bossiesgif Phase 4B upgrade of water by 30 June 2025{(Total actual capital expenditure /Total*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Electrification of *Spend 95% of the allocated capital budget for the electrification of Ebenezer by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Review Disaster Management Plan *Review and submit the Disaster Management Plan to Council by 31 May 2025*	Disaster Management Plan reviewed and submitted to Council	New KPI	New KPI	1	1	1	1	1	1	1
Capital Budget Spend - Construction of a Regional Cemetery *Spend 95% of the allocated budget for the construction of a regional cemetery at Ebenezer Sanral Road (multi-year project) by 30 June 2025 {(Total actual capital expenditure /Total capital amount budgeted)x100}*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Capital Budget Spend - Upgrade of Kranshoek Sports Field Floodlights *Spend 95% of the allocated budget for upgrade of Kranshoek Sports field floodlights by 30 June 2025 {(Total actual capital expenditure /Total capital amount*	% budget spent	New KPI	New KPI	New KPI	95,00%	95,00%	95,00%	100,00%	100,00%	100,00%
Create Job Opportunities - EPWP *Create 225 job opportunities in terms of the EPWP by 30 September 2025*	Number of job opportunities created	342	440	492	225	225	225	330	330	330
Review Housing Pipline *Review and submit the Housing pipeline to Council by 31 May 2025*	Housing pipeline reviewed and submitted to Council	0	0	1	1	1	1	1	1	1
Development and Planning										
Function 6										
Review Spatial Development Framework *Submit the reviewed Spatial Development Framework (SDF) to Council by 31 May 2025*	Spatial Development Framework (SDF) submitted to Council	1	1	1	1	1	1	1	1	1
Review the LED Chapter *Review the LED Chapter (2025/26) and submit to Council for consideration by 31 May 2025*	Reviewed LED Chapter submitted to Council	0	1	1	1	1	1	1	1	1
Review the LED Chapter Implementation Plan *Review the LED Chapter Implementation Plan (2025/26) and submit to Council for consideration by 30 June 2025*	Reviewed LED Chapter Implementation Plan submitted to Council	0	0	1	1	1	1	1	1	1
And so on for the rest of the Votes										

WC047 Bitou - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	8,1%	7,3%	7,3%	6,6%	6,6%	6,6%	6,6%	6,2%	5,9%	5,7%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	10,6%	9,1%	8,5%	8,3%	8,2%	8,2%	8,2%	7,7%	7,2%	6,9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	68,7%	53,5%	56,6%	56,6%	56,6%	66,2%	54,8%	50,9%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	98,6%	360,5%	276,3%	250,6%	341,1%	341,1%	341,1%	432,8%	261,5%	260,0%
Liquidity											
Current Ratio	Current assets/current liabilities	1,2	1,0	1,2	1,0	1,2	1,2	1,2	1,5	1,4	1,4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,2	1,0	1,2	1,0	1,2	1,2	1,2	1,5	1,4	1,4
Liquidity Ratio	Monetary Assets/Current Liabilities	0,4	0,2	0,4	0,2	0,3	0,3	0,3	0,5	0,5	0,5
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		122,9%	120,0%	114,6%	123,1%	131,9%	131,9%	131,9%	122,9%	124,8%	125,3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	6,5%	7,2%	3,2%	13,0%	11,3%	11,3%	11,3%	12,1%	11,0%	7,3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		54,0%	48,1%	50,8%	139,6%	110,4%	110,4%	110,4%	76,3%	79,8%	76,1%
Other Indicators											
	Total Volume Losses (kW)										
	Total Volume Losses (kW) non technical										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Volumes :System input	Bulk Purchase										
	Water treatment works										
	Natural sources										
	Total Volume Losses (kℓ)										

Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	36,2%	34,8%	34,1%	37,0%	38,0%	38,0%	38,0%	38,1%	36,0%	34,1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	37,1%	35,6%	34,9%	37,8%	37,7%	37,7%		38,9%	36,7%	34,9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4,9%	6,0%	4,8%	5,3%	4,7%	4,7%		4,9%	4,7%	4,3%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	6,0%	8,7%	7,7%	6,5%	6,4%	6,4%	6,4%	6,1%	5,8%	5,5%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	13,8	23,3	24,8	20,5	20,5	20,5	22,2	23,6	24,0	26,5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	10,2%	11,5%	6,2%	24,5%	23,1%	23,1%	23,1%	23,5%	21,4%	14,3%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2,7	3,1	3,6	0,9	1,7	1,7	1,7	1,6	1,4	1,5

WC047 Bitou - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2020/21 Audited Outcome	2021/22 Audited Outcome	2022/23 Audited Outcome	Current Year 2023/24 Original Budget	2024/25 Medium Term Revenue & Expenditure Framework Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Demographics												
Population		Census info and Growth Rate	29 000	39 905	49 162	69	72	75	75	71	71	71
Females aged 5 - 14		Census info and Growth Rate	1 255	3 357	2 114	6	6	6	6	6	6	6
Males aged 5 - 14		Census info and Growth Rate	1 226	3 153	2 065	5	6	6	6	6	6	6
Females aged 15 - 34		Census info and Growth Rate	1 284	7 297	2 212	13	13	14	14	12	12	12
Males aged 15 - 34		Census info and Growth Rate	1 313	7 349	2 163	13	13	14	14	13	13	13
Unemployment		Census info and Growth Rate	6 858	9 378	11 553	20	21	22	22	32	32	32
Monthly household income (no. of households)	1, 12											
No income		Census info and Growth Rate	5 253	7 223	8 898	12	13	14	14	14	14	14
R1 - R1 600		Census info and Growth Rate	1 284	1 756	2 163	3	3	3	3	3	3	3
R1 601 - R3 200		Census info and Growth Rate	1 284	1 756	2 163	3	3	3	3	3	3	3
R3 201 - R6 400		Census info and Growth Rate	1 605	2 195	2 704	4	4	4	4	4	4	4
R6 401 - R12 800		Census info and Growth Rate	4 789	6 544	8 063	11	12	12	12	12	12	12
R12 801 - R25 600		Census info and Growth Rate	5 661	7 742	9 537	13	14	15	15	15	15	15
R25 601 - R51 200		Census info and Growth Rate	4 027	5 507	6 784	9	10	10	10	10	10	10
R52 201 - R102 400		Census info and Growth Rate	2 626	3 591	4 425	6	6	7	7	7	7	7
R102 401 - R204 800		Census info and Growth Rate	1 955	2 674	3 294	5	5	5	5	5	5	5
R204 801 - R409 600		Census info and Growth Rate	983	1 345	1 657	2	2	3	3	3	3	3
R409 601 - R819 200		Census info and Growth Rate	438	599	737	1	1	1	1	1	1	1
> R819 200		Census info and Growth Rate	1 285	176	216	0	0	0	0	0	0	0
Poverty profiles (no. of households)												
< R2 060 per household per month	13	Census info and Growth Rate	1 702	2 501	3 233	4 339	4 534	4 743	4 743	4 743	4 743	4 743
Household/demographics (000)												
Number of people in municipal area		Census info and Growth Rate	29 182	39 905	49 162	69	72	75	75	71	71	71
Number of poor people in municipal area		Census info and Growth Rate	–	–	–	–	–	–	–	38	38	38
Number of households in municipal area		Census info and Growth Rate	8 763	12 878	16 645	17	17	18	18	18	18	18
Number of poor households in municipal area		0	–	–	–	–	–	–	–	4	4	4
Definition of poor household (R per month)		0	–	–	–	-	-	-	-	1 227	1 227	1 227
Housing statistics	3											
Formal		Census info and Growth Rate	7 002	10 290	12 018	12 018	12 559	13 137	13 137	13 303	13 303	13 303
Informal		Census info and Growth Rate	2	3	4	4 627	4 835	5 058	5 058	4 494	4 494	4 494
Total number of households			8 755	12 866	16 285	16 645	17 394	18 194	18 194	17 797	17 797	17 797
Dwellings provided by municipality	4	0	–	–	–	-	-	-	-	13 303	13 303	13 303
Dwellings provided by province/s		0	–	–	–	-	-	-	-	4 494	4 494	4 494
Dwellings provided by private sector	5	0	–	–	–	-	-	-	-	225	225	225
Total new housing dwellings			-	-	-	-	-	-	-	18 022	18 022	18 022
Economic	6											

Inflation/inflation outlook (CPIX)						0,0%	0,0%	0,0%	0,0%	6,0%	5,6%	5,4%
Interest rate - borrowing						0,0%	0,0%	0,0%	0,0%	11,5%	10,5%	10,0%
Interest rate - investment						0,0%	0,0%	0,0%	0,0%	7,3%	6,3%	6,3%
Remuneration increases						0,0%	0,0%	0,0%	0,0%	6,2%	4,7%	4,9%
Consumption growth (electricity)						0,0%	0,0%	0,0%	0,0%	2,0%	2,0%	2,0%
Consumption growth (water)						0,0%	0,0%	0,0%	0,0%	3,0%	3,0%	3,0%
Collection rates	7											
Property tax/service charges						0,0%	0,0%	0,0%	0,0%	90,0%	92,0%	93,0%
Rental of facilities & equipment						0,0%	0,0%	0,0%	0,0%	100,0%	100,0%	100,0%
Interest - external investments						0,0%	0,0%	0,0%	0,0%	100,0%	100,0%	100,0%
Interest - debtors						0,0%	0,0%	0,0%	0,0%	90,0%	92,0%	93,0%
Revenue from agency services						0,0%	0,0%	0,0%	0,0%	20,0%	20,0%	20,0%

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	–	–	–	12 047	12 047	12 047	12 288	12 534	12 784
		Piped water inside yard (but not in dwelling)	–	–	–	3 609	3 609	3 609	3 645	3 682	3 718
	8	Using public tap (at least min.service level)	–	–	–	1 407	1 407	1 407	1 421	1 435	1 450
	10	Other water supply (at least min.service level)	–	–	–	1 345	1 345	1 345	1 345	1 345	1 345
	Minimum Service Level and Above sub-total		–	–	–	18 408	18 408	18 408	18 699	18 996	19 297
	10	Other water supply (< min.service level)	–	–	–	160	160	160	171	180	185
	Below Minimum Service Level sub-total		–	–	–	160	160	160	171	180	185
		Total number of households	**–**	**–**	**–**	**18 568**	**18 568**	**18 568**	**18 870**	**19 176**	**19 482**
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	–	–	–	15 192	15 192	15 192	15 344	15 497	15 652
		Flush toilet (with septic tank)	–	–	–	396	396	396	396	396	396
		Chemical toilet	–	–	–	49	49	49	49	50	50
	Minimum Service Level and Above sub-total		–	–	–	15 637	15 637	15 637	15 789	15 943	16 099
		Other toilet provisions (< min.service level)	–	–	–	29	29	29	29	29	29
		No toilet provisions	–	–	–	52	52	52	52	52	52
	Below Minimum Service Level sub-total		–	–	–	81	81	81	81	81	81
		Total number of households	**–**	**–**	**–**	**15 718**	**15 718**	**15 718**	**15 870**	**16 024**	**16 180**
		Energy:									
		Electricity - prepaid (min.service level)	–	–	–	22 811	22 811	22 811	24 001	24 481	24 971
	Minimum Service Level and Above sub-total		–	–	–	22 811	22 811	22 811	24 001	24 481	24 971
		Total number of households	**–**	**–**	**–**	**22 811**	**22 811**	**22 811**	**24 001**	**24 481**	**24 971**
		Refuse:									
		Removed at least once a week	–	–	–	16 645	16 645	16 645	16 862	17 020	17 200
	Minimum Service Level and Above sub-total		–	–	–	16 645	16 645	16 645	16 862	17 020	17 200
		Total number of households	**–**	**–**	**–**	**16 645**	**16 645**	**16 645**	**16 862**	**17 020**	**17 200**

Municipal in-house services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	–	–	–	12 047	12 047	12 047	12 288	12 534	12 784
		Piped water inside yard (but not in dwelling)	–	–	–	3 609	3 609	3 609	3 645	3 682	3 718
	8	Using public tap (at least min.service level)	–	–	–	1 407	1 407	1 407	1 421	1 435	1 450
	10	Other water supply (at least min.service level)	–	–	–	1 345	1 345	1 345	1 345	1 345	1 345
		Minimum Service Level and Above sub-total	–	–	–	18 408	18 408	18 408	18 699	18 996	19 297
	10	Other water supply (< min.service level)	–	–	–	160	160	160	171	180	185
		Below Minimum Service Level sub-total	–	–	–	160	160	160	171	180	185
		Total number of households	**–**	**–**	**–**	**18 568**	**18 568**	**18 568**	**18 870**	**19 176**	**19 482**
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	–	–	–	15 192	15 192	15 192	15 344	15 497	15 652
		Flush toilet (with septic tank)	–	–	–	396	396	396	396	396	396
		Chemical toilet	–	–	–	49	49	49	49	50	50
		Minimum Service Level and Above sub-total	–	–	–	15 637	15 637	15 637	15 789	15 943	16 099
		Other toilet provisions (< min.service level)	–	–	–	29	29	29	29	29	29
		No toilet provisions	–	–	–	52	52	52	52	52	52
		Below Minimum Service Level sub-total	–	–	–	81	81	81	81	81	81
		Total number of households	**–**	**–**	**–**	**15 718**	**15 718**	**15 718**	**15 870**	**16 024**	**16 180**
		Energy:									
		Electricity - prepaid (min.service level)	–	–	–	22 811	22 811	22 811	24 001	24 481	24 971
		Minimum Service Level and Above sub-total	–	–	–	22 811	22 811	22 811	24 001	24 481	24 971
		Total number of households	**–**	**–**	**–**	**22 811**	**22 811**	**22 811**	**24 001**	**24 481**	**24 971**
		Refuse:									
		Removed at least once a week	–	–	–	16 645	16 645	16 645	16 862	17 020	17 200
		Minimum Service Level and Above sub-total	–	–	–	16 645	16 645	16 645	16 862	17 020	17 200
		Total number of households	**–**	**–**	**–**	**16 645**	**16 645**	**16 645**	**16 862**	**17 020**	**17 200**

Municipal entity services	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		Household service targets (000)									

Services provided by 'external mechanisms'	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
		Household service targets (000)									

Detail of Free Basic Services (FBS) provided	Ref.		2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Electricity	Ref.	***Location of households for each type of FBS***									
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands)	3 818 662	–	5 025 461	5 734 034	5 734 034	5 734 034	6 360 191	7 053 451	7 822 277
Water	Ref.	***Location of households for each type of FBS***									
List type of FBS service		Formal settlements - (6 kilolitre per indigent household per month Rands)	–	–	–	10 572 618	14 252 504	14 252 504	14 717 160	15 820 947	17 007 518
Sanitation	Ref.	***Location of households for each type of FBS***									
List type of FBS service		Formal settlements - (free sanitation service to indigent households)	9 923 985	–	17 151 054	22 377 782	33 928 203	33 928 203	30 726 000	32 876 820	35 178 197
Refuse Removal	Ref.	***Location of households for each type of FBS***									
List type of FBS service		Formal settlements - (removed once a week to indigent households)	7 569 357	–	12 070 840	15 307 314	24 265 402	24 265 402	22 356 495	23 921 450	25 595 951

WC047 Bitou Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	127 082	156 283	181 233	57 042	103 139	103 139	103 139	105 486	104 755	122 550
Cash + investments at the yr end less applications - R'000	18(1)b	2	64 600	64 880	58 656	(73 169)	35 747	35 747	35 747	243 323	235 786	148 189
Cash year end/monthly employee/supplier payments	18(1)b	3	2,7	3,1	3,6	0,9	1,7	1,7	1,7	1,6	1,4	1,5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	–	–	–	–	–	–	–	–	–	–
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	0,8%	(3,7%)	6,6%	(11,4%)	(6,0%)	(6,0%)	5,3%	3,5%	1,8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	85,6%	79,8%	79,1%	85,3%	87,9%	87,9%	87,9%	83,5%	85,1%	86,8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	4,9%	2,7%	2,7%	3,0%	3,4%	3,4%	3,4%	2,8%	2,6%	2,6%
Capital payments % of capital expenditure	18(1)c;19	8	24,9%	48,6%	(20,1%)	100,0%	95,8%	95,8%	95,8%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	68,7%	53,5%	56,6%	56,6%	56,6%	66,2%	54,8%	50,9%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100,0%	100,0%	100,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	21,6%	(43,3%)	337,5%	(12,7%)	0,0%	0,0%	14,6%	(0,5%)	(27,1%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	8,2%	(100,0%)	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	3,2%	4,0%	3,3%	3,6%	3,2%	3,2%	3,6%	3,4%	3,6%	3,9%
Asset renewal % of capital budget	20(1)(vi)	14	1,4%	6,3%	7,7%	3,5%	3,4%	3,4%	0,0%	3,2%	5,9%	10,8%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Supporting indicators												
% incr *total service charges (incl prop rates)*	18(1)a			6,8%	2,3%	12,6%	(5,4%)	0,0%	0,0%	11,3%	9,5%	7,8%
% incr Property Tax	18(1)a			5,3%	(3,7%)	18,7%	0,0%	0,0%	0,0%	6,4%	8,0%	6,0%
% incr Service charges - Electricity	18(1)a			18,8%	4,9%	15,0%	(3,8%)	0,0%	0,0%	12,7%	12,8%	10,3%
% incr Service charges - Water	18(1)a			6,0%	1,0%	0,3%	(4,3%)	0,0%	0,0%	9,1%	7,4%	6,4%
% incr Service charges - Waste Water Management	18(1)a			5,1%	(5,2%)	(0,9%)	(13,9%)	0,0%	0,0%	20,2%	7,0%	7,0%
% incr Service charges - Waste Management	18(1)a			(28,0%)	36,2%	27,5%	(19,4%)	0,0%	0,0%	15,1%	5,6%	5,6%
% incr in Sale of Goods and Rendering of Services	18(1)a			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Total billable revenue	18(1)a		523 748	559 186	572 003	644 013	609 110	609 110	609 110	678 103	742 258	800 441
Service charges			523 748	559 186	572 003	644 013	609 110	609 110	609 110	678 103	742 258	800 441
Property rates			149 321	157 194	151 445	179 779	179 802	179 802	179 802	191 257	206 558	218 984
Service charges - electricity revenue			168 628	200 313	210 201	241 830	232 677	232 677	232 677	262 129	295 636	325 983
Service charges - water revenue			80 711	85 578	86 449	86 725	82 972	82 972	82 972	90 492	97 203	103 418
Service charges - sanitation revenue			78 675	82 693	78 406	77 663	66 874	66 874	66 874	80 372	85 998	92 017
Service charges - refuse removal			46 413	33 409	45 502	58 016	46 784	46 784	46 784	53 852	56 863	60 039
Service charges - other												
Interest			2 345	2 423	2 501	3 014	2 803	2 803	2 803	2 840	2 971	3 104
Capital expenditure excluding capital grant funding			50 212	18 943	51 302	75 097	70 972	70 972	70 972	75 544	91 212	71 641
Cash receipts from ratepayers	18(1)a		483 192	509 685	502 563	608 325	605 314	605 314	605 314	636 635	704 595	766 003
Ratepayer & Other revenue	18(1)a		564 799	638 686	635 523	712 800	688 746	688 746	688 746	762 739	827 896	882 253
Change in consumer debtors (current and non-current)			N/A	10 421	(2 729)	83 098	(44 091)	–	–	72 551	(3 430)	(39 259)
Operating and Capital Grant Revenue	18(1)a		182 941	189 858	192 537	200 745	235 036	235 036	235 036	307 747	301 431	307 660
Capital expenditure - total	20(1)(vi)		79 203	79 574	84 807	109 432	128 793	128 793	128 793	183 160	166 055	100 746
Capital expenditure - renewal	20(1)(vi)		1 080	5 050	6 567	3 861	4 440	4 440		5 900	9 772	10 915
Supporting benchmarks												
Growth guideline maximum			6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%	6,0%
CPI guideline			4,3%	3,9%	4,6%	5,0%	5,0%	5,0%	5,0%	5,4%	5,6%	5,4%
DoRA operating grants total MFY										157 422	163 124	169 516
DoRA capital grants total MFY										34 874	41 769	30 549
Provincial operating grants										19 301	45 538	90 595
Provincial capital grants										95 980	51 000	17 000
District Municipality grants										170	–	–
Total gazetted/advised national, provincial and district grants										307 747	301 431	307 660
Average annual collection rate (arrears inclusive)												

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
DoRA operating												
Operational Revenue:General Revenue:Equitable Share										154 148	161 224	167 516
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]										1 474	–	–
Local Government Financial Management Grant [Schedule 5B]										1 800	1 900	2 000
										157 422	**163 124**	**169 516**
DoRA Capital												
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]										–	3 960	5 000
Municipal Infrastructure Grant [Schedule 5B]										22 874	23 809	25 549
Water Services Infrastructure Grant [Schedule 5B]										12 000	14 000	–
										34 874	**41 769**	**30 549**

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Trend												
Change in consumer debtors (current and non-current)			(6 075)	10 421	(2 729)	83 098	(44 091)	–	–	72 551	(3 430)	(39 259)
Total Operating Revenue			736 803	799 325	839 979	901 055	908 756	908 756	908 756	973 266	1 065 201	1 169 834
Total Operating Expenditure			766 232	799 680	796 794	900 274	906 207	906 207	906 207	970 877	1 051 814	1 164 308
Operating Performance Surplus/(Deficit)			(29 428)	(355)	43 185	780	2 549	2 549	2 549	2 389	13 387	5 526
Cash and Cash Equivalents (30 June 2012)										–		
Revenue												
% Increase in Total Operating Revenue				8,5%	5,1%	7,3%	0,9%	0,0%	0,0%	7,1%	9,4%	9,8%
% Increase in Property Rates Revenue				5,3%	(3,7%)	18,7%	0,0%	0,0%	0,0%	6,4%	8,0%	6,0%
% Increase in Electricity Revenue				18,8%	4,9%	15,0%	(3,8%)	0,0%	0,0%	12,7%	12,8%	10,3%
% Increase in Property Rates & Services Charges				6,8%	2,3%	12,6%	(5,4%)	0,0%	0,0%	11,3%	9,5%	7,8%
Expenditure												
% Increase in Total Operating Expenditure				4,4%	(0,4%)	13,0%	0,7%	0,0%	0,0%	7,1%	8,3%	10,7%
% Increase in Employee Costs				4,3%	3,0%	16,3%	3,8%	0,0%	0,0%	7,3%	3,3%	4,3%
% Increase in Electricity Bulk Purchases				18,7%	1,8%	26,8%	(4,8%)	0,0%	0,0%	18,2%	15,0%	15,0%
Average Cost Per Budgeted Employee Position (Remuneration)					668993,1052	1892400,784				2107605,085		
Average Cost Per Councillor (Remuneration)					0	0				0		
R&M % of PPE			2,8%	3,6%	2,7%	3,0%	2,6%	2,6%		2,8%	2,9%	3,1%
Asset Renewal and R&M as a % of PPE			5,3%	4,0%	5,3%	6,0%	5,7%	5,7%		7,5%	8,0%	8,2%
Debt Impairment % of Total Billable Revenue			4,9%	2,7%	2,7%	3,0%	3,4%	3,4%	3,4%	2,8%	2,6%	2,6%
Capital Revenue												
Internally Funded & Other (R'000)			11 805	–	32 098	45 150	38 998	38 998	38 998	50 033	50 022	36 500
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			79 203	79 574	84 807	109 432	128 793	128 793	128 793	183 160	166 055	100 746
Internally Generated funds % of Non Grant Funding			(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)	(100,0%)
Borrowing % of Non Grant Funding			0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grant Funding % of Total Funding			206,2%	420,1%	441,6%	365,4%	402,8%	402,8%	402,8%	718,0%	403,1%	286,7%
Capital Expenditure												
Total Capital Programme (R'000)			79 203	79 574	84 806	109 432	128 793	128 793	128 793	183 160	166 055	100 746
Asset Renewal			29 768	5 513	31 636	39 934	41 492	41 492	–	66 117	71 016	66 479
Asset Renewal % of Total Capital Expenditure			37,6%	6,9%	37,3%	36,5%	32,2%	32,2%	0,0%	36,1%	42,8%	66,0%
Cash												
Cash Receipts % of Rate Payer & Other			85,6%	79,8%	79,1%	85,3%	87,9%	87,9%	87,9%	83,5%	85,1%	86,8%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			8,1%	7,3%	7,3%	6,6%	6,6%	6,6%	6,6%	6,2%	5,9%	5,7%
Borrowing Receipts % of Capital Expenditure			0,0%	0,0%	68,7%	53,5%	56,6%	56,6%	56,6%	66,2%	54,8%	50,9%
Reserves												
Surplus/(Deficit)			64 600	64 880	58 656	(73 169)	35 747	35 747	35 747	243 323	235 786	148 189
Free Services												
Free Basic Services as a % of Equitable Share			17,5%	25,0%	26,5%	37,3%	54,0%	54,0%		48,1%	49,4%	51,1%
Free Services as a % of Operating Revenue (excl operational transfers)			0,7%	0,9%	0,8%	0,4%	1,0%	1,0%		0,8%	0,8%	0,8%
Total Operating Revenue			736 803	799 325	839 979	901 055	908 756	908 756	908 756	973 266	1 065 201	1 169 834
Total Operating Expenditure			766 232	799 680	796 794	900 274	906 207	906 207	906 207	970 877	1 051 814	1 164 308

Description	MFMA section	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Surplus/(Deficit) Budgeted Operating Statement			(29 428)	(355)	43 185	780	2 549	2 549	2 549	2 389	13 387	5 526
Surplus/(Deficit) Considering Reserves and Cash Backing			64 600	64 880	58 656	(73 169)	35 747	35 747	35 747	243 323	235 786	148 189
MTREF Funded (1) / Unfunded (0)		15	1	1	1	0	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ×		15	✓	✓	✓	×	✓	✓	✓	✓	✓	✓

WC047 Bitou - Supporting Table SA11 Property rates summary

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Valuation:	1									
Date of valuation:					2020/07/01					
Financial year valuation used					**2021/2022**			**2021/2022**		
Municipal by-laws s6 in place? (Y/N)	2				Y			Y		
Municipal/assistant valuer appointed? (Y/N)					Y			Y		
Municipal partnership s38 used? (Y/N)					N			N		
No. of assistant valuers (FTE)	3	–	–	–	1			1		
No. of data collectors (FTE)	3	–	–	–	1			–		
No. of external valuers (FTE)	3	–	–	–	1			1		
No. of additional valuers (FTE)	4	–	–	–	1			1		
Valuation appeal board established? (Y/N)					Y			Y		
Implementation time of new valuation roll (mths)		–	–	–	–			12		
No. of properties	5	–	–	–	20 408			20 408		
No. of sectional title values	5	–	–	–	3 789			3 789		
No. of supplementary valuations		–	–	–	421			1		
No. of valuation roll amendments		–	–	–	421			1		
Supplementary valuation		–	–	–						
Public service infrastructure value (Rm)	5	–	–	–	57			57		
Municipality owned property value (Rm)		–	–	–	652			652		
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	0	–	–	–
Valuation reductions-R15,000 threshold (Rm)		–	–	–	1	1	1	1	2	2
Valuation reductions-public worship (Rm)		–	–	–	–	–	83	83	83	83
Total valuation reductions:		**–**	**–**	**–**	**1**	**1**	**84**	**84**	**84**	**84**
Rating:										
Residential rate used to determine rate for other categories? (Y/N)					Yes			Yes		
Differential rates used? (Y/N)	5				Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)					Yes	Yes	Yes	Yes	Yes	Yes
Special rating area used? (Y/N)					Yes			Yes		
Rates policy accompanying budget? (Y/N)					Yes			Yes		
Rate revenue:										
Rate revenue budget (R '000)	6	153 169	–	156 633	183 074	187 160	187 160	197 390	213 181	225 972
Rate revenue expected to collect (R'000)	6				173 920	177 802	177 802	187 644	198 152	209 050
Expected cash collection rate (%)					95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
Special rating areas (R'000)	7	–	–	–	1 535	1 535	1 535	1 589	1 724	1 862
Rebates, exemptions - indigent (R'000)		3 848	–	5 189	3 295	7 357	7 357	6 133	6 623	6 987
Total rebates,exemptns,reductns,discs (R'000)		**3 848**	**–**	**5 189**	**3 295**	**7 357**	**7 357**	**6 133**	**6 623**	**6 987**

WC047 Bitou - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Current Year 2023/24													
Valuation:													
No. of properties		520	65	–	15 939	494	10	35	531	1 363	4	–	19
No. of sectional title property values		–	–	–	3 741	–	–	–	–	–	–	–	4
No. of supplementary valuations		64	2	–	279	17	–	–	2	20	–	–	0
Supplementary valuation (Rm)		193 121 000	5 000 000	–	1 152 975 000	64 660 000	–	–	1 000	63 360 000	–	–	1 479 117
Years since last valuation **(select)**		4	4	4	4	4	4	4	4	4	4	4	
Frequency of valuation **(select)**		5	5	5	5	5	5	5	5	5	5	5	
Method of valuation used **(select)**		Other	Other	Market	Market	Other	Other	Other	Other	Other	Other	Market	
Base of valuation **(select)**		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)		–	–	–	15 393	–	–	–	–	–	–	–	15
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	No	No	
Is balance rated by uniform rate/variable rate?													
Valuation reductions:													
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	0	–	–	–	–	26
Valuation reductions-R15,000 threshold (Rm)		–	–	–	1	–	–	–	–	–	–	–	1 378
Total valuation reductions:													
Total value used for rating (Rm)	6	1 882	111	–	23 803	2 000		216	40	1 404	17	–	29 471 641
Total market value (Rm)	6	1 882	111	–	24 889	2 000	–	216	57	1 404	17	–	30 574 885
Rating:													
Average rate	3	–	–	–	–	–	–	–	–	–	–	–	
Rate revenue budget (R '000)		19 538	1 223	–	151 286	3 024	35	2 116	147	9 730	–	–	187 098
Rate revenue expected to collect (R'000)		18 561	1 162	–	136 157	2 873	–	2 011	–	8 757	–	–	169 520
Expected cash collection rate (%)	4	95,0%	95,0%	0,0%	90,0%	95,0%	0,0%	95,0%	0,0%	90,0%	0,0%	0,0%	0
Special rating areas (R'000)					1 535								1 535
Rebates, exemptions - indigent (R'000)		–	–	–	7 357	–	–	–	–	–	–	–	7 357
Total rebates,exemptns,reductns,discs (R'000)		**–**	**–**	**–**	**5 804**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**5 804**

WC047 Bitou - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)	Sum
Budget Year 2024/25													
Valuation:													
No. of properties		520	65	–	15 939	494	10	35	531	1 363	4	–	19
No. of sectional title property values		–	–	–	3 741	–	–	–	–	–	–	–	4
Years since last valuation **(select)**		5	5		5	5	5	5	5	5	5	5	
Frequency of valuation **(select)**		5	5		5	5	5	5	5	5	5	5	
Method of valuation used **(select)**		Other	Other		Market	Other	Other	Other	Other	Other	Other	Other	
Base of valuation **(select)**		Land & impr.	Land & impr.		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)		–	–		–	–	–	–	–	–	–	–	–
Combination of rating types used? (Y/N)		Yes	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
Flat rate used? (Y/N)		No	No		No	No	No	No	No	No	No	No	
Is balance rated by uniform rate/variable rate?													
Valuation reductions:													
Valuation reductions-public infrastructure (Rm)		–	–	–	–	–	–	–	0	–	–	–	27
Valuation reductions-R15,000 threshold (Rm)		–	–	–	1	–	–	–	–	–	–	–	1 378
Total valuation reductions:													
Total value used for rating (Rm)	6	1 882	111	–	23 803	2 000		216	40	1 404	17	–	29 471 641
Total market value (Rm)	6	1 882	111	–	24 889	2 000	–	216	57	1 404	17	–	30 574 885
Rating:													
Average rate	3	–	–	–	–	–	–	–	–	–	–	–	
Rate revenue budget (R '000)		20 626	1 291	–	159 583	3 192	37	2 234	155	10 272	–	–	197 390
Rate revenue expected to collect (R'000)		19 595	1 226	–	141 065	3 033	–	2 123	–	9 244	–	–	176 286
Expected cash collection rate (%)	4	95,0%	95,0%	0,0%	90,0%	95,0%	0,0%	95,0%	0,0%	90,0%	0,0%	0,0%	0
Special rating areas (R'000)					1 589								1 589
Rebates, exemptions - indigent (R'000)		–	–	–	6 133	–	–	–	–	–	–	–	6 133
Total rebates,exemptns,reductns,discs (R'000)		–	–	–	6 133	–	–	–	–	–	–	–	6 133

WC047 Bitou - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Property rates *(rate in the Rand)*	1								
Residential properties		Cent in Rand	0,0057	0,0054	0,0056	0,0060	0,0064	0,0067	0,0071
Residential properties - vacant land		Cent in Rand	0,0075	0,0070	0,0073	0,0078	0,0083	0,0087	0,0071
Farm properties - used		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Farm properties - not used									
Industrial properties		Cent in Rand	0,0096	0,0089	0,0094	0,0100	0,0106	0,0112	0,0118
Business and commercial properties		Cent in Rand	0,0096	0,0089	0,0093	0,0100	0,0106	0,0112	0,0118
State-owned properties		Cent in Rand	0,0096	0,0089	0,0094	0,0100	0,0106	0,0112	0,0118
Public service infrastructure		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Property rates by usage									
Business and commercial properties		Cent in Rand	0,0096	0,0089	0,0093	0,0100	0,0106	0,0112	0,0118
Industrial properties		Cent in Rand	0,0096	0,0089	0,0093	0,0100	0,0106	0,0112	0,0118
Residential properties		Cent in Rand	0,0057	0,0054	0,0056	0,0060	0,0064	0,0067	0,0071
Agricultural properties		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Public benefit organisations		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Public service purpose properties		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Public service infrastructure properties		Cent in Rand	0,0014	0,0013	0,0014	0,0015	0,0016	0,0017	0,0018
Sport Clubs and Fields (Bitou only)		Cent in Rand	0,0057	0,0054	0,0056	0,0060	0,0064	0,0067	0,0071
Exemptions, reductions and rebates *(Rands)*									
Residential properties									
R15 000 threshhold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		Sec 15 (2)(e)	1 923	1 796	1 966	2 017	2 131	2 251	2 379
Water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*		Includes accomodation	370	385	403	431	464	498	535
Service point - vacant land *(Rands/month)*		Domestic - per annum	4 264	4 617	4 838	5 167	5 555	5 972	6 420
Water usage - Block 1 (c/kl)		0 - 25 kilolitres	-	-	-	8	9	10	10
Water usage - Block 2 (c/kl)		26 - 30 kilolitres	9	9	9	10	11	12	13
Water usage - Block 3 (c/kl)		31 - 40 kilolitres	12	13	13	14	15	16	18
Water usage - Block 4 (c/kl)		41 - 50 kilolitres	15	15	16	17	18	20	21
Water usage - Block 5 (c/kl)		51 - 60 kilolitres	19	20	21	22	24	26	28
Water usage - Block 6 (c/kl)		61 - 70 kilolitres	-	-	27	28	30	33	35
Other	2	Above 70 kilolitres	-	-	52	56	60	64	69
Waste water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*		Per Annum / per Unit	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Service point - vacant land *(Rands/month)*		Single Residential Erven	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Electricity tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*		Basic Charge (Per Month)	308	353	379	437	484	537	596
Service point - vacant land *(Rands/month)*		Availability Charges	337	387	416	478	530	588	652
Meter - IBT Block 1 (c/kwh)		Block 1: 0 - 50kWh	1	1	1	1	2	2	2
Meter - IBT Block 2 (c/kwh)		Block 2: 51 - 350kWh	1	2	2	2	2	2	3
Meter - IBT Block 3 (c/kwh)		Block 3: 351 - 600kWh	2	2	2	3	3	3	4
Meter - IBT Block 4 (c/kwh)		Block 4: > 600kWh	2	3	3	3	4	4	4
Meter - IBT Block 5 (c/kwh)							-	-	-
Prepaid - IBT Block 1 (c/kwh)		Block 1: 0 - 50kWh	1	1	1	1	2	2	2
Prepaid - IBT Block 2 (c/kwh)		Block 2: 51 - 350kWh	1	2	2	2	2	2	3
Prepaid - IBT Block 3 (c/kwh)		Block 3: 351 - 600kWh	2	2	2	3	3	3	4
Prepaid - IBT Block 4 (c/kwh)		Block 4: > 600kWh	2	3	3	3	4	4	4
Waste management tariffs									
Domestic									
Basic charge/fixed fee		Single Residential and	3 178	3 308	3 467	3 703	4 347	4 651	4 977

WC047 Bitou - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2020/21	2021/22	2022/23	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework		
							Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Exemptions, reductions and rebates *(Rands)*									
General residential rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
In respect of all properties that are valued up to and			350 000	350 000	350 000	1 000 000	350 000	350 000	350 000
Water tariffs									
Per Non-Profit Community Crèche (On Application Only)		First 40 Kl water free	384	400	419	448	482	518	556
Shops / Offices / Accomodation establishment		Per Unit	480	500	524	560	602	647	695
Restaurants		Per Unit	961	1 000	1 048	1 120	1 204	1 294	1 391
Hotels / Boarding Houses		Per Unit	480	500	524	560	602	647	695
Caravan Parks		Per Unit	480	500	524	560	602	647	695
Industrial		Per Unit	961	1 000	1 048	1 120	1 204	1 294	1 391
Schools		Per Unit	961	1 000	1 048	1 120	1 204	1 294	1 391
Rural Areas		Per Unit	-	-	524	560	602	647	695
Domestic		Per Unit	4 435	4 617	4 838	5 168	5 555	5 972	6 420
Other		Per Unit	11 533	12 006	12 582	13 438	14 446	15 529	16 694
Waste water tariffs									
Single Residential and Churches		Per Annum / per Unit	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Single Residential properties utilised for business		Per Unit or Equivalent as per	10 947	11 396	11 943	12 755	13 648	14 603	15 625
General Residential, Shops, Offices, Hotels , including		Per Annum	8 421	8 766	9 187	9 812	10 499	11 234	12 020
Restaurants		Per Unit or Equivalent as per	10 947	11 396	11 943	12 755	13 648	14 603	15 625
Schools (As at 31 May each Year)		Per learner per Annum	15	15	16	17	18	19	20
Hostels (As at 31 May each Year)		Per learner per Annum	15	15	16	17	18	19	20
Group Housing & Resort Zones		Per unit per Annum	5 477	5 702	5 975	6 382	6 829	7 307	7 818
Electricity tariffs									
Domestic Consumer Tariffs		(fill in thresholds)	-	-		-	-	-	-
Prepaid Meters		(fill in thresholds)	-	-		-	-	-	-
Lifeline 0- 30A		(fill in thresholds)	-	-		-	-	-	-
Basic Charge		(fill in thresholds)	-	-		-	-	-	-
Block 1: 0 - 50kWh		(fill in thresholds)	1	1	1	1	2	2	2
Block 2: 51 - 350kWh		(fill in thresholds)	1	2	2	2	2	2	3
Block 3: 351 - 600kWh		(fill in thresholds)	2	2	2	3	3	3	4
Block 4: > 600kWh		(fill in thresholds)	2	3	3	3	4	4	4
Single Phase		(fill in thresholds)				-	-	-	-
33A to 45A		(fill in thresholds)				-	-	-	-
Basic Charge (Per Month)		(fill in thresholds)	308	353	379	437	484	537	596
Block 1: 0 - 50kWh		(fill in thresholds)	1	1	1	1	2	2	2
Block 2: 51 - 350kWh		(fill in thresholds)	1	2	2	2	2	2	3
Block 3: 351 - 600kWh		(fill in thresholds)	2	2	2	3	3	3	4
Block 4: > 600kWh		(fill in thresholds)	2	3	3	3	4	4	4

WC047 Bitou - Supporting Table SA14 Household bills

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25 % incr.	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		957,25	305,97	1 966,06	5 929,70	5 929,70	5 929,70	5,6%	6 264,60	6 619,20	6 993,50
Electricity: Basic levy		511,98	342,39	379,35	436,60	436,60	436,60	10,9%	484,20	537,00	595,50
Electricity: Consumption		2 301,32	2 176,63	2 268,54	2 611,07	2 611,07	2 611,07	10,9%	2 895,67	3 211,30	3 561,34
Water: Basic levy		369,20	384,73	403,20	430,62	430,62	430,62	7,5%	462,91	498,15	535,45
Water: Consumption		1 223,87	45,23	47,40	50,65	50,65	50,65	7,5%	54,45	58,55	62,95
Sanitation		456,39	475,13	497,94	531,80	531,80	531,80	7,0%	569,08	608,92	651,50
Refuse removal		264,86	275,69	288,92	338,58	338,58	338,58	6,0%	358,90	387,58	414,75
sub-total		**6 084,88**	**4 005,77**	**5 851,40**	**10 329,02**	**10 329,02**	**10 329,02**	**7,4%**	**11 089,82**	**11 920,70**	**12 814,99**
Total large household bill:		**6 084,88**	**4 005,77**	**5 851,40**	**10 329,02**	**10 329,02**	**10 329,02**	**7,8%**	**11 089,82**	**11 920,70**	**12 814,99**
% increase/-decrease		**–**	**(34,2%)**	**46,1%**	**76,5%**	**–**	**–**		**7,4%**	**7,5%**	**7,5%**
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		215,38	216,63	842,60	1 911,35	1 911,35	1 911,35	61,4%	3 084,60	3 259,20	3 443,50
Electricity: Basic levy		384,52	452,96	379,35	436,60	436,60	436,60	10,9%	484,20	537,00	595,50
Electricity: Consumption		1 155,22	866,04	904,58	1 041,15	1 041,15	1 041,15	10,9%	1 154,63	1 280,49	1 420,06
Water: Basic levy		369,58	384,73	403,20	430,62	430,62	430,62	7,5%	462,91	498,15	535,45
Water: Consumption		503,46	–					–			
Sanitation		456,39	475,13	497,94	531,80	531,80	531,80	7,0%	569,08	608,92	651,50
Refuse removal		264,86	275,69	288,92	338,58	338,58	338,58	6,0%	358,90	387,58	414,75
sub-total		**3 349,40**	**2 671,18**	**3 316,58**	**4 690,10**	**4 690,10**	**4 690,10**	**30,4%**	**6 114,33**	**6 571,34**	**7 060,76**
Total small household bill:		**3 349,40**	**2 671,18**	**3 316,58**	**4 690,10**	**4 690,10**	**4 690,10**	**30,4%**	**6 114,33**	**6 571,34**	**7 060,76**
% increase/-decrease			**(20,2%)**	**24,2%**	**41,4%**	**–**	**–**		**30,4%**	**7,5%**	**7,4%**
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		447,86	467,58	–	–	–	–	–			
Electricity: Basic levy		369,20	–		–	–	–	–			
Electricity: Consumption		43,47	116,59	488,82	562,62	562,62	562,62	10,9%	623,94	691,95	767,37
Water: Basic levy		456,39	–		–	–	–	–			
Water: Consumption		264,86	–	122,19	116,90	116,90	116,90	7,5%	125,72	135,10	145,18
Sanitation		–	–		–	–	–	–	–	–	–
Refuse removal		–			–	–	–	–	–	–	–
sub-total		**1 581,78**	**584,17**	**611,01**	**679,52**	**679,52**	**679,52**	**10,3%**	**749,66**	**827,05**	**912,55**
Total small household bill:		**1 581,78**	**584,17**	**611,01**	**679,52**	**679,52**	**679,52**	**10,3%**	**749,66**	**827,05**	**912,55**
% increase/-decrease			**(63,1%)**	**4,6%**	**11,2%**	**–**	**–**		**10,3%**	**10,3%**	**10,3%**

WC047 Bitou - Supporting Table SA15 Investment particulars by type

Investment type R thousand	Ref	2020/21 Audited Outcome	2021/22 Audited Outcome	2022/23 Audited Outcome	Current Year 2023/24 Original Budget	Adjusted Budget	Full Year Forecast	2024/25 Medium Term Revenue & Expenditure Framework Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality										
Securities - National Government		–	–	–	–	–	–	–	–	–
Listed Corporate Bonds		–	–	–	–	–	–	–	–	–
Deposits - Bank		60 661	9 857	45 172	1 550	45 172	45 172	37 500	–	–
Deposits - Public Investment Commissioners		–	–	–	–	–	–	–	–	–
Deposits - Corporation for Public Deposits		–	–	–	–	–	–	–	–	–
Bankers Acceptance Certificates		–	–	–	–	–	–	–	–	–
Negotiable Certificates of Deposit - Banks		–	–	–	–	–	–	–	–	–
Guaranteed Endowment Policies (sinking)		–	–	–	–	–	–	–	–	–
Repurchase Agreements - Banks		–	–	–	–	–	–	–	–	–
Municipal Bonds		–	–	–	–	–	–	–	–	–
Municipality sub-total	1	**60 661**	**9 857**	**45 172**	**1 550**	**45 172**	**45 172**	**37 500**	**–**	**–**
Consolidated total:		**60 661**	**9 857**	**45 172**	**1 550**	**45 172**	**45 172**	**37 500**	**–**	**–**

WC047 Bitou - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Parent municipality														
Nedbank: 1766000029 - 2		12 Months	Fixed Deposit	No	Fixed	10,15			01/07/2024	12 500 000,00	1 315 958,00			**13 815 958,00**
Absa Bank: 2081502184		4 Months	Fixed Deposit	No	Fixed	9,21			12/07/2024	15 000 000,00	461 079,00			**15 461 079,00**
Absa Bank: 2081502443		4 Months	Fixed Deposit	No	Fixed	9,39			10/09/2024	10 000 000,00	313 486,00			**10 313 486,00**
-														
Municipality sub-total										**37 500 000,00**				**39 590 523,00**
TOTAL INVESTMENTS AND INTEREST	1									**37 500 000,00**				**39 590 523,00**

WC047 Bitou - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality										
Annuity and Bullet Loans		100 544	65 625	82 764	120 307	127 703	127 703	157 365	183 603	192 106
Long-Term Loans (non-annuity)		–	–	–	–	–	–	–	–	–
Local registered stock		–	–	–	–	–	–	–	–	–
Instalment Credit		–	–	–	–	–	–	–	–	–
Financial Leases		–	–	–	–	–	–	–	–	–
PPP liabilities		–	–	–	–	–	–	–	–	–
Finance Granted By Cap Equipment Supplier		–	–	–	–	–	–	–	–	–
Marketable Bonds		–	–	–	–	–	–	–	–	–
Non-Marketable Bonds		–	–	–	–	–	–	–	–	–
Bankers Acceptances		–	–	–	–	–	–	–	–	–
Financial derivatives		–	–	–	–	–	–	–	–	–
Other Securities		10 777	–	–	1 251	–	–	–	–	–
Municipality sub-total	1	**111 321**	**65 625**	**82 764**	**121 558**	**127 703**	**127 703**	**157 365**	**183 603**	**192 106**
Total Borrowing	1	**111 321**	**65 625**	**82 764**	**121 558**	**127 703**	**127 703**	**157 365**	**183 603**	**192 106**

Unspent Borrowing - Categorised by type	Ref	2020/21	2021/22	2022/23	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality										
Long-Term Loans (annuity/reducing balance)		–	–	–	–	–	–	–	–	–
Long-Term Loans (non-annuity)		–	–	–	–	–	–	–	–	–
Local registered stock		–	–	–	–	–	–	–	–	–
Instalment Credit		–	–	–	–	–	–	–	–	–
Financial Leases		–	–	–	–	–	–	–	–	–
PPP liabilities		–	–	–	–	–	–	–	–	–
Finance Granted By Cap Equipment Supplier		–	–	–	–	–	–	–	–	–
Marketable Bonds		–	–	–	–	–	–	–	–	–
Non-Marketable Bonds		–	–	–	–	–	–	–	–	–
Bankers Acceptances		–	–	–	–	–	–	–	–	–
Financial derivatives		–	–	–	–	–	–	–	–	–
Other Securities		–	–	–	–	–	–	–	–	–
Municipality sub-total	1	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Unspent Borrowing	1	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**

WC047 Bitou - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		**125 390**	**135 067**	**129 838**	**148 376**	**148 376**	**148 376**	**157 422**	**163 124**	**169 516**
Operational Revenue:General Revenue:Equitable Share		121 668	125 318	129 019	144 726	144 726	144 726	154 148	161 224	167 516
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 173	8 200	(902)	1 879	1 879	1 879	1 474	–	–
Local Government Financial Management Grant [Schedule 5B]		1 550	1 550	1 721	1 771	1 771	1 771	1 800	1 900	2 000
Provincial Government:		**12 605**	**11 084**	**12 806**	**14 901**	**18 169**	**18 169**	**9 393**	**35 299**	**80 081**
Capacity Building and Other		12 605	11 084	12 806	14 901	18 169	18 169	9 393	35 299	80 081
District Municipality:		**–**	**–**	**–**	**–**	**390**	**390**	**170**	**–**	**–**
All Grants		–	–	–	–	390	390	170	–	–
Other Grant Providers:		**756**	**–**	**129**	**–**	**316**	**316**	**–**	**–**	**–**
Departmental Agencies and Accounts		756	–	129	–	316	316	–	–	–
Total Operating Transfers and Grants	5	**138 751**	**146 151**	**142 774**	**163 277**	**167 251**	**167 251**	**166 985**	**198 423**	**249 597**
Capital Transfers and Grants										
National Government:		**28 729**	**5 301**	**39 862**	**27 118**	**25 557**	**25 557**	**34 874**	**41 769**	**30 549**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		3 944	–	10 775	3 774	3 774	3 774	–	3 960	5 000
Municipal Infrastructure Grant [Schedule 5B]		24 785	5 301	22 508	23 344	21 783	21 783	22 874	23 809	25 549
Water Services Infrastructure Grant [Schedule 5B]		–	–	6 579	–	–	–	12 000	14 000	–
Provincial Government:		**4 303**	**11 123**	**5 600**	**10 350**	**23 350**	**23 350**	**95 980**	**51 000**	**17 000**
Capacity Building and Other		734	–	5 600	–	–	–	980	–	–
Infrastructure		3 569	11 123	–	10 350	23 350	23 350	95 000	51 000	17 000
Total Capital Transfers and Grants	5	**33 032**	**16 424**	**45 462**	**37 468**	**48 907**	**48 907**	**130 854**	**92 769**	**47 549**
TOTAL RECEIPTS OF TRANSFERS & GRANTS		**171 784**	**162 576**	**188 235**	**200 745**	**216 158**	**216 158**	**297 839**	**291 192**	**297 146**

WC047 Bitou - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		**27 928**	**16 160**	**9 716**	**14 048**	**15 536**	**15 536**	**12 762**	**12 036**	**12 581**
Operational Revenue:General Revenue:Equitable Share		24 260	7 362	7 527	10 398	10 066	10 066	9 488	10 136	10 581
Energy Efficiency and Demand-side [Schedule 5B]		–	3 732	–	–	–	–	–	–	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		2 146	3 677	1 155	1 879	1 879	1 879	1 474	–	–
Local Government Financial Management Grant [Schedule 5B]		1 522	1 389	1 034	1 771	2 449	2 449	1 800	1 900	2 000
Municipal Infrastructure Grant [Schedule 5B]		–	–	–	–	1 142	1 142	–	–	–
Provincial Government:		**22 909**	**21 788**	**26 383**	**17 479**	**27 439**	**27 439**	**21 182**	**47 350**	**92 648**
Capacity Building and Other		22 909	21 788	26 383	17 479	27 439	27 439	21 182	47 350	92 648
District Municipality:		**–**	**–**	**–**	**–**	**390**	**390**	**170**	**–**	**–**
All Grants		–	–	–	–	390	390	170	–	–
Other Grant Providers:		**710**	**699**	**438**	**350**	**316**	**316**	**550**	**583**	**618**
Departmental Agencies and Accounts		710	247	438	350	316	316	550	583	618
Private Enterprises		–	452	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		**51 547**	**38 647**	**36 537**	**31 876**	**43 681**	**43 681**	**34 664**	**59 970**	**105 846**
Capital expenditure of Transfers and Grants										
National Government:		**25 142**	**42 019**	**26 721**	**23 581**	**29 407**	**29 407**	**29 331**	**31 842**	**21 106**
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		3 466	7 391	8 914	3 282	3 282	3 282	–	–	–
Municipal Infrastructure Grant [Schedule 5B]		21 676	34 628	12 086	20 299	26 125	26 125	18 896	19 668	21 106
Water Services Infrastructure Grant [Schedule 5B]		–	–	5 721	–	–	–	10 435	12 174	–
Provincial Government:		**3 849**	**18 287**	**6 741**	**10 754**	**28 414**	**28 414**	**78 285**	**43 000**	**8 000**
Capacity Building and Other		814	177	4 870	–	–	–	980	–	–
Infrastructure		3 035	18 110	1 871	10 754	28 414	28 414	77 305	43 000	8 000
District Municipality:		**–**	**–**	**43**	**–**	**–**	**–**	**–**	**–**	**–**
All Grants		–	–	43	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		**28 991**	**60 306**	**33 505**	**34 335**	**57 821**	**57 821**	**107 616**	**74 842**	**29 106**
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		**80 539**	**98 953**	**70 042**	**66 211**	**101 502**	**101 502**	**142 280**	**134 812**	**134 952**

WC047 Bitou - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		3 007	–	–	2 246	(678)	(678)	–	–	–
Current year receipts		(125 391)	–	6 038	(3 650)	(3 650)	(3 650)	(3 274)	(1 900)	(2 000)
Conditions met - transferred to revenue		125 390	–	2 198	–	–	–	3 274	1 900	2 000
Conditions still to be met - transferred to liabilities		23	–	–	–	–	–	–	–	–
Closing Balance		3 029	–	8 236	(1 404)	(4 328)	(4 328)	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		30 978	–	40 179	38 858	54 122	54 122	54 122	(0)	(0)
Current year receipts		(16 994)	–	(13 558)	(14 901)	(18 169)	(18 169)	(54 122)	(43 299)	(89 081)
Conditions met - transferred to revenue		–	–	–	–	–	–	–	43 299	89 081
Conditions still to be met - transferred to liabilities		22 991	–	410	–	58	58	–	–	–
Closing Balance		36 975	–	27 031	23 957	36 011	36 011	(0)	(0)	–
District Municipality:										
Current year receipts		–	–	–	–	(390)	(390)	(170)	–	–
Closing Balance		–	–	–	–	(390)	(390)	(170)	–	–
Other grant providers:										
Balance unspent at beginning of the year		(745)	–	(497)	(497)	(360)	(360)	(497)	(497)	(360)
Current year receipts		(861)	–	(399)	–	(316)	(316)	497	497	360
Conditions met - transferred to revenue		756	–	536	–	–	–	–	–	–
Closing Balance		(850)	–	(360)	(497)	(676)	(676)	–	–	–
Total operating transfers and grants revenue		**126 147**	**–**	**2 734**	**–**	**–**	**–**	**3 274**	**45 199**	**91 081**
Total operating transfers and grants - CTBM	2	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(5 423)	–	(1 604)	(1 604)	(9 349)	(9 349)	–	–	–
Current year receipts		(23 817)	–	(37 805)	(27 118)	(25 557)	(25 557)	(34 874)	(41 769)	(30 549)
Conditions met - transferred to revenue		28 729	–	29 063	–	–	–	34 874	41 769	30 549
Conditions still to be met - transferred to liabilities		–	–	997	–	–	–	–	–	–
Closing Balance		(511)	–	(9 349)	(28 722)	(34 906)	(34 906)	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		(26 978)	–	(28 463)	(24 314)	(26 609)	(26 609)	–	–	–
Current year receipts		(3 734)	–	(5 600)	(10 350)	(23 350)	(23 350)	(79 330)	(43 000)	(8 000)
Conditions still to be met - transferred to liabilities		4 303	–	–	–	–	–	79 330	43 000	8 000
Closing Balance		(26 409)	–	(34 063)	(34 664)	(49 959)	(49 959)	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	(120)	(120)	(120)	(120)	–	–	–
Conditions met - transferred to revenue		–	–	34 546	–	–	–	–	–	–
Closing Balance		–	–	34 426	(120)	(120)	(120)	–	–	–
Other grant providers:										
Current year receipts		–	–	(8 914)	–	–	–	–	–	–
Closing Balance		–	–	(8 914)	–	–	–	–	–	–
Total capital transfers and grants revenue		**28 729**	**–**	**63 608**	**–**	**–**	**–**	**34 874**	**41 769**	**30 549**
Total capital transfers and grants - CTBM	2	**(26 920)**	**–**	**(17 901)**	**(63 506)**	**(84 985)**	**(84 985)**	**–**	**–**	**–**
TOTAL TRANSFERS AND GRANTS REVENUE		**154 876**	**–**	**66 342**	**–**	**–**	**–**	**38 148**	**86 968**	**121 630**
TOTAL TRANSFERS AND GRANTS - CTBM		**(26 920)**	**–**	**(17 901)**	**(63 506)**	**(84 985)**	**(84 985)**	**–**	**–**	**–**

WC047 Bitou - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash Transfers to other municipalities											
Operational	1	–	–	–	6 000	3 200	3 200	3 200	5 500	6 200	7 000
Total Cash Transfers To Municipalities:		**–**	**–**	**–**	**6 000**	**3 200**	**3 200**	**3 200**	**5 500**	**6 200**	**7 000**
Cash Transfers to Organisations											
Operational		2 400	3 650	3 985	4 180	4 820	4 820	4 820	3 733	3 753	3 774
Total Cash Transfers To Organisations		**2 400**	**3 650**	**3 985**	**4 180**	**4 820**	**4 820**	**4 820**	**3 733**	**3 753**	**3 774**
Cash Transfers to Groups of Individuals											
Operational		3 171	878	1 399	2 050	4 754	4 315	4 315	3 050	3 195	3 350
Total Cash Transfers To Groups Of Individuals:		**3 171**	**878**	**1 399**	**2 050**	**4 754**	**4 315**	**4 315**	**3 050**	**3 195**	**3 350**
TOTAL CASH TRANSFERS AND GRANTS	6	**5 571**	**4 527**	**5 384**	**12 230**	**12 774**	**12 335**	**12 335**	**12 283**	**13 148**	**14 124**
Non-Cash Transfers to Groups of Individuals											
Operational	5	–	–	242	–	–	–	–	–	–	–
Total Non-Cash Grants To Groups Of Individuals:		**–**	**–**	**242**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL NON-CASH TRANSFERS AND GRANTS		**–**	**–**	**242**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL TRANSFERS AND GRANTS	6	**5 571**	**4 527**	**5 626**	**12 230**	**12 774**	**12 335**	**12 335**	**12 283**	**13 148**	**14 124**

WC047 Bitou - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		4 186	4 715	5 244	5 572	5 572	5 572	5 882	6 158	6 448
Pension and UIF Contributions		387	311	422	836	836	836	882	924	967
Medical Aid Contributions		86	92	117	109	109	109	127	133	139
Motor Vehicle Allowance		691	403	399	597	597	597	346	362	379
Cellphone Allowance		577	570	538	559	560	560	642	672	703
Housing Allowances		323	108	–	–	–	–	–	–	–
Sub Total - Councillors		**6 250**	**6 198**	**6 721**	**7 674**	**7 675**	**7 675**	**7 879**	**8 249**	**8 636**
% increase	4		**(0,8%)**	**8,4%**	**14,2%**	**0,0%**	**–**	**2,7%**	**4,7%**	**4,7%**
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4 578	5 796	5 683	7 307	7 723	7 723	10 851	11 624	12 449
Pension and UIF Contributions		161	357	604	1 165	1 348	1 348	1 465	1 569	1 680
Medical Aid Contributions		131	136	89	182	181	181	193	207	221
Performance Bonus		246	483	478	576	493	493	905	969	1 037
Motor Vehicle Allowance	3	800	792	376	960	882	882	1 131	1 211	1 297
Cellphone Allowance	3	275	259	227	385	316	316	384	411	440
Other benefits and allowances	3	0	(6)	0	1	1	1	3	3	4
Payments in lieu of leave		736	127	114	234	252	252	348	372	399
Post-retirement benefit obligations	6	518	63	43	–	–	–	–	–	–
Acting and post related allowance		–	–	11	1 760	1 760	1 760	2 204	2 290	2 488
Sub Total - Senior Managers of Municipality		**7 445**	**8 008**	**7 627**	**12 571**	**12 956**	**12 956**	**17 483**	**18 655**	**20 015**
% increase	4		**7,6%**	**(4,8%)**	**64,8%**	**3,1%**	**–**	**34,9%**	**6,7%**	**7,3%**
Other Municipal Staff										
Basic Salaries and Wages		147 167	165 981	167 167	177 524	176 661	176 661	203 854	206 227	214 027
Pension and UIF Contributions		23 855	26 075	27 262	30 480	30 337	30 337	34 679	36 873	36 057
Medical Aid Contributions		17 324	17 745	18 035	29 305	28 493	28 493	24 393	26 471	28 380
Overtime		20 167	15 170	16 283	12 674	15 288	15 288	14 016	14 909	16 692
Performance Bonus		61	11 021	14 802	13 721	13 655	13 655	15 385	16 320	17 110
Motor Vehicle Allowance	3	9 062	9 599	11 223	13 364	13 383	13 383	12 536	13 480	14 431
Cellphone Allowance	3	1 455	1 639	1 688	1 802	1 806	1 806	1 709	1 833	1 878
Housing Allowances	3	1 198	887	965	1 004	1 019	1 019	1 045	1 111	1 137
Other benefits and allowances	3	20 274	11 577	12 096	11 854	12 856	12 856	13 027	13 568	13 858
Payments in lieu of leave		4 127	2 824	2 535	5 355	5 330	5 330	6 026	6 399	6 711
Long service awards		2 848	2 896	1 481	1 014	1 014	1 014	1 077	1 128	1 183
Post-retirement benefit obligations	6	11 776	4 678	5 166	22 394	22 285	22 285	25 708	26 175	28 004
Sub Total - Other Municipal Staff		**259 314**	**270 092**	**278 702**	**320 491**	**322 128**	**322 128**	**353 455**	**364 494**	**379 468**
% increase	4		**4,2%**	**3,2%**	**15,0%**	**0,5%**	**–**	**9,7%**	**3,1%**	**4,1%**
Total Parent Municipality		**273 009**	**284 298**	**293 050**	**340 736**	**342 759**	**342 759**	**378 817**	**391 398**	**408 120**
			4,1%	**3,1%**	**16,3%**	**0,6%**	**–**	**10,5%**	**3,3%**	**4,3%**
TOTAL SALARY, ALLOWANCES & BENEFITS		**273 009**	**284 298**	**293 050**	**340 736**	**342 759**	**342 759**	**378 817**	**391 398**	**408 120**
% increase	**4**		**4,1%**	**3,1%**	**16,3%**	**0,6%**	**–**	**10,5%**	**3,3%**	**4,3%**
TOTAL MANAGERS AND STAFF	**5,7**	**266 759**	**278 100**	**286 329**	**333 063**	**335 084**	**335 084**	**370 938**	**383 149**	**399 483**

WC047 Bitou - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Speaker	4	1	488 000	91 400	242 500	–	–	821 900
Chief Whip		1	342 400	51 400	49 400	–	–	443 200
Executive Mayor		1	898 200	134 800	49 400	–	–	1 082 400
Deputy Executive Mayor		1	701 700	123 500	49 400	–	–	874 600
Executive Committee		–	1 270 381	208 684	98 614	–	–	1 577 679
Total for all other councillors		–	2 181 055	399 759	498 100	–	–	3 078 914
Total Councillors	8	**4**	**5 881 736**	**1 009 543**	**987 414**			**7 878 693**
Senior Managers of the Municipality	5							
Municipal Manager (MM)		1	1 835 300	333 100	253 800	152 937	–	2 575 137
Chief Finance Officer		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD: Corporate Service		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD:Economic Development and Planning		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD: Community		1	1 905 700	37 800	344 400	158 808	–	2 446 708
HOD: Engineering		1	1 905 700	37 800	344 400	158 808	–	2 446 708
List of each offical with packages >= senior manager								
Total Senior Managers of the Municipality	8,10	**6**	**11 363 800**	**522 100**	**1 975 800**	**946 977**		**14 808 677**
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	**10**	**17 245 536**	**1 531 643**	**2 963 214**	**946 977**		**22 687 370**

WC047 Bitou - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2022/23			Current Year 2023/24			Budget Year 2024/25		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		13	13	–	13	13		13	13	
Board Members of municipal entities	4		–	–	–	–	–	–	–	–
Municipal employees	5	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	3	6		3	6	–	4	6		4
Other Managers	7	35	32	–	34	29	–	34	29	–
Professionals		*40*	*36*	*5*	*43*	*36*	*1*	*43*	*36*	*1*
Finance		11	10	5	11	9	–	11	9	–
Spatial/town planning		5	5	–	5	5	–	5	5	–
Information Technology		2	2	–	3	3	–	3	3	–
Roads		3	3	–	3	2	–	3	2	–
Electricity		4	1	–	4	1	–	4	1	–
Water		2	2	–	2	2	–	2	2	–
Sanitation		–	–	–	2	2	–	2	2	–
Refuse		2	2	–	2	2	–	2	2	–
Other		11	11	–	11	10	1	11	10	1
Technicians		*45*	*41*	–	*46*	*43*	–	*46*	*43*	–
Finance		–	–	–	–	–	–	–	–	–
Spatial/town planning		1	1	–	1	1	–	1	1	–
Information Technology		2	2	–	3	3	–	3	3	–
Roads		1	1	–	1	1	–	1	1	–
Electricity		3	3	–	3	3	–	3	3	–
Water		2	2	–	2	2	–	2	2	–
Sanitation		3	3	–	3	3	–	3	3	–
Refuse		–	–	–	–	–	–	–	–	–
Other		33	29	–	33	30	–	33	30	–
Clerks (Clerical and administrative)		68	56	–	63	61	3	63	61	3
Service and sales workers		31	26	–	31	26	–	31	26	–
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		–	–	–	–	–	–	–	–	–
Plant and Machine Operators		232	216	–	218	212	–	218	212	–
Elementary Occupations		–	–	–	176	163	–	176	163	–
TOTAL PERSONNEL NUMBERS	9	**470**	**420**	**8**	**630**	**583**	**8**	**630**	**583**	**8**
% increase					34,0%	38,8%	–	–	–	–
Total municipal employees headcount	6, 10	–	–	–	–	–	–	–	–	–
Finance personnel headcount	8, 10	–	–	–	–	–	–	–	–	–
Human Resources personnel headcount	8, 10	–	–	–	–	–	–	–	–	–

WC047 Bitou - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue																
Exchange Revenue																
Service charges - Electricity		21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	21 844	262 129	295 636	325 983
Service charges - Water		7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	7 541	90 492	97 203	103 418
Service charges - Waste Water Management		6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	6 698	80 372	85 998	92 017
Service charges - Waste Management		4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	4 488	53 852	56 863	60 039
Sale of Goods and Rendering of Services		807	807	807	807	807	807	807	807	807	807	807	807	9 687	8 209	8 644
Agency services		237	237	237	237	237	237	237	237	237	237	237	237	2 840	2 971	3 104
Interest earned from Receivables		1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	1 156	13 870	12 493	11 179
Interest earned from Current and Non Current Assets		1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	12 448	12 573	12 698
Rental from Fixed Assets		184	184	184	184	184	184	184	184	184	184	184	184	2 210	2 338	2 218
Licence and permits		47	47	47	47	47	47	47	47	47	47	47	47	565	597	630
Operational Revenue		233	233	233	233	233	233	233	233	233	233	233	233	2 800	2 980	2 963
Non-Exchange Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Property rates		15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	15 938	191 257	206 558	218 984
Surcharges and Taxes		132	132	132	132	132	132	132	132	132	132	132	132	1 589	1 724	1 870
Fines, penalties and forfeits		4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	4 236	50 836	52 038	53 743
Licences or permits		66	66	66	66	66	66	66	66	66	66	66	66	796	840	886
Transfer and subsidies - Operational		205	2 005	43 313	205	205	43 313	205	205	43 313	205	205	43 512	176 893	208 662	260 111
Interest		154	154	154	154	154	154	154	154	154	154	154	154	1 844	1 660	1 328
Operational Revenue		1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	1 236	14 835	15 860	10 019
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	3 950	3 950	–	–
Total Revenue (excluding capital transfers and contributions)		**66 241**	**68 041**	**109 348**	**66 241**	**66 241**	**109 348**	**66 241**	**66 241**	**109 348**	**66 241**	**66 241**	**113 497**	**973 266**	**1 065 201**	**1 169 834**
Expenditure																
Employee related costs		30 567	30 567	30 567	30 567	34 698	30 567	30 567	30 567	30 567	30 567	30 567	30 570	370 938	383 149	399 483
Remuneration of councillors		657	657	657	657	657	657	657	657	657	657	657	657	7 879	8 249	8 636
Bulk purchases - electricity		19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	19 330	231 959	266 753	306 766
Inventory consumed		1 558	1 558	1 558	1 558	1 558	1 558	1 558	1 558	1 558	1 558	1 558	1 559	18 699	19 587	20 750
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	19 001	19 001	19 894	21 008
Depreciation and amortisation		3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 335	40 002	41 403	42 852
Interest		1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	14 063	17 827	21 484
Contracted services		8 051	8 051	9 816	8 051	8 051	9 856	8 051	8 051	9 816	8 051	8 051	9 858	103 758	125 958	168 710
Transfers and subsidies		336	336	686	336	336	936	336	336	686	336	336	7 286	12 283	13 148	14 124
Irrecoverable debts written off		5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	5 096	61 150	59 590	60 510
Operational costs		7 286	7 286	8 155	7 286	7 286	8 170	7 286	7 286	8 155	7 286	7 286	8 380	91 144	96 256	99 984
Total Expenditure		**77 386**	**77 386**	**80 370**	**77 386**	**81 517**	**80 675**	**77 386**	**77 386**	**80 370**	**77 386**	**77 386**	**106 242**	**970 877**	**1 051 814**	**1 164 308**
Surplus/(Deficit)		**(11 145)**	**(9 345)**	**28 978**	**(11 145)**	**(15 277)**	**28 673**	**(11 145)**	**(11 145)**	**28 978**	**(11 145)**	**(11 145)**	**7 255**	**2 389**	**13 387**	**5 526**
Transfers and subsidies - capital (monetary allocations)		29	29	32 410	1 009	29	32 410	29	29	32 410	29	29	32 410	130 854	92 769	47 549
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(11 116)**	**(9 316)**	**61 388**	**(10 136)**	**(15 248)**	**61 083**	**(11 116)**	**(11 116)**	**61 388**	**(11 116)**	**(11 116)**	**39 665**	**133 243**	**106 156**	**53 075**
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		**(11 116)**	**(9 316)**	**61 388**	**(10 136)**	**(15 248)**	**61 083**	**(11 116)**	**(11 116)**	**61 388**	**(11 116)**	**(11 116)**	**39 665**	**133 243**	**106 156**	**53 075**
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**(11 116)**	**(9 316)**	**61 388**	**(10 136)**	**(15 248)**	**61 083**	**(11 116)**	**(11 116)**	**61 388**	**(11 116)**	**(11 116)**	**39 665**	**133 243**	**106 156**	**53 075**

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	(11 116)	(9 316)	61 388	(10 136)	(15 248)	61 083	(11 116)	(11 116)	61 388	(11 116)	(11 116)	39 665	133 243	106 156	53 075

WC047 Bitou - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 1 - Council		–	–	638	–	–	638	–	–	638	–	–	638	2 553	2 657	2 763
Vote 2 - Office of the Municipal Manager		139	139	16 387	139	139	16 387	139	139	16 387	139	139	16 387	66 656	69 750	72 437
Vote 3 - Community Services		10 046	10 046	17 100	11 026	10 046	17 100	10 046	10 046	17 100	10 046	10 046	21 050	153 695	153 804	159 613
Vote 4 - Corporate Services		–	–	–	–	–	–	–	–	–	–	–	19	19	19	19
Vote 5 - Financial Services		17 335	19 135	21 113	17 335	17 335	21 113	17 335	17 335	21 113	17 335	17 335	21 113	224 929	241 145	254 130
Vote 6 - Economic Development & Planning		707	707	26 420	707	707	26 420	707	707	26 420	707	707	26 420	111 335	90 519	101 658
Vote 7 - Engineering Services		38 044	38 044	59 987	38 044	38 044	59 987	38 044	38 044	59 987	38 044	38 044	60 168	544 481	599 607	626 277
Total Revenue by Vote		**66 270**	**68 070**	**141 645**	**67 250**	**66 270**	**141 645**	**66 270**	**66 270**	**141 645**	**66 270**	**66 270**	**145 795**	**1 103 669**	**1 157 501**	**1 216 896**
Expenditure by Vote to be appropriated																
Vote 1 - Council		743	743	743	743	743	893	743	743	743	743	743	4 621	12 945	13 707	14 239
Vote 2 - Office of the Municipal Manager		2 617	2 617	2 617	2 617	3 331	2 617	2 617	2 617	2 617	2 617	2 617	2 617	32 114	32 268	30 642
Vote 3 - Community Services		19 197	19 197	20 912	19 197	22 330	20 952	19 197	19 197	20 912	19 197	19 197	32 642	252 128	255 692	260 135
Vote 4 - Corporate Services		7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 470	7 471	89 641	95 189	100 802
Vote 5 - Financial Services		5 456	5 456	5 876	5 456	5 456	5 891	5 456	5 456	5 876	5 456	5 456	9 391	70 683	71 106	73 893
Vote 6 - Economic Development & Planning		4 144	4 144	4 644	4 144	4 429	4 644	4 144	4 144	4 644	4 144	4 144	4 607	51 980	77 162	124 629
Vote 7 - Engineering Services		37 581	37 581	37 581	37 581	37 581	37 581	37 581	37 581	37 581	37 581	37 581	47 954	461 348	506 690	559 944
Total Expenditure by Vote		**77 209**	**77 209**	**79 843**	**77 209**	**81 340**	**80 048**	**77 209**	**77 209**	**79 843**	**77 209**	**77 209**	**109 304**	**970 839**	**1 051 814**	**1 164 283**
Surplus/(Deficit) before assoc.		**(10 939)**	**(9 139)**	**61 802**	**(9 959)**	**(15 070)**	**61 597**	**(10 939)**	**(10 939)**	**61 802**	**(10 939)**	**(10 939)**	**36 491**	**132 831**	**105 687**	**52 612**
Surplus/(Deficit) after income tax		–	–	–	–	–	–	–	–	–	–	–	133 243	133 243	106 156	53 075
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**(10 939)**	**(9 139)**	**61 802**	**(9 959)**	**(15 070)**	**61 597**	**(10 939)**	**(10 939)**	**61 802**	**(10 939)**	**(10 939)**	**36 491**	**132 831**	**105 687**	**52 612**

WC047 Bitou - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		**17 539**	**19 339**	**38 316**	**17 539**	**17 539**	**38 316**	**17 539**	**17 539**	**38 316**	**17 539**	**17 539**	**42 266**	**299 323**	**314 856**	**330 706**
Executive and council		139	139	17 138	139	139	17 138	139	139	17 138	139	139	17 138	69 660	72 876	75 687
Finance and administration		17 400	19 200	21 178	17 400	17 400	21 178	17 400	17 400	21 178	17 400	17 400	25 129	229 663	241 980	255 019
Community and public safety		**4 821**	**4 821**	**32 686**	**5 801**	**4 821**	**32 686**	**4 821**	**4 821**	**32 686**	**4 821**	**4 821**	**32 686**	**170 294**	**152 756**	**165 820**
Community and social services		245	245	2 722	245	245	2 722	245	245	2 722	245	245	2 723	12 854	12 849	13 240
Sport and recreation		25	25	25	25	25	25	25	25	25	25	25	25	301	318	336
Public safety		4 551	4 551	4 593	5 531	4 551	4 593	4 551	4 551	4 593	4 551	4 551	4 593	55 760	55 999	57 995
Housing		–	–	25 345	–	–	25 345	–	–	25 345	–	–	25 345	101 379	83 589	94 250
Economic and environmental services		**862**	**862**	**6 949**	**862**	**862**	**6 949**	**862**	**862**	**6 949**	**862**	**862**	**7 148**	**34 896**	**32 973**	**35 339**
Planning and development		862	862	6 949	862	862	6 949	862	862	6 949	862	862	6 968	34 716	32 753	35 109
Road transport		–	–	–	–	–	–	–	–	–	–	–	180	180	220	230
Trading services		**42 957**	**42 957**	**63 716**	**42 957**	**42 957**	**63 716**	**42 957**	**42 957**	**63 716**	**42 957**	**42 957**	**63 717**	**598 522**	**656 249**	**684 862**
Energy sources		22 066	22 066	28 489	22 066	22 066	28 489	22 066	22 066	28 489	22 066	22 066	28 489	290 482	329 342	361 983
Water management		8 131	8 131	14 910	8 131	8 131	14 910	8 131	8 131	14 910	8 131	8 131	14 910	124 685	133 937	126 669
Waste water management		7 692	7 692	10 715	7 692	7 692	10 715	7 692	7 692	10 715	7 692	7 692	10 715	104 393	110 303	109 713
Waste management		5 069	5 069	9 603	5 069	5 069	9 603	5 069	5 069	9 603	5 069	5 069	9 603	78 961	82 667	86 497
Other		**90**	**90**	**90**	**90**	**90**	**90**	**90**	**90**	**90**	**90**	**90**	**90**	**1 086**	**1 136**	**656**
Total Revenue - Functional		**66 270**	**68 070**	**141 758**	**67 250**	**66 270**	**141 758**	**66 270**	**66 270**	**141 758**	**66 270**	**66 270**	**145 907**	**1 104 120**	**1 157 970**	**1 217 383**
Expenditure - Functional																
Governance and administration		**17 627**	**17 627**	**18 396**	**17 627**	**18 342**	**18 661**	**17 627**	**17 627**	**18 396**	**17 627**	**17 627**	**22 164**	**219 347**	**226 648**	**234 668**
Executive and council		3 092	3 092	3 442	3 092	3 445	3 692	3 092	3 092	3 442	3 092	3 092	3 693	39 356	41 277	40 449
Finance and administration		13 890	13 890	14 309	13 890	13 976	14 324	13 890	13 890	14 309	13 890	13 890	17 826	171 974	177 733	186 453
Internal audit		645	645	645	645	921	645	645	645	645	645	645	645	8 018	7 638	7 766
Community and public safety		**15 139**	**15 139**	**15 661**	**15 139**	**17 118**	**15 661**	**15 139**	**15 139**	**15 661**	**15 139**	**15 139**	**16 713**	**186 787**	**216 115**	**266 208**
Community and social services		2 702	2 702	2 989	2 702	2 982	2 989	2 702	2 702	2 989	2 702	2 702	2 990	33 853	33 070	34 943
Sport and recreation		2 698	2 698	2 786	2 698	2 954	2 786	2 698	2 698	2 786	2 698	2 698	3 836	34 036	35 510	37 211
Public safety		8 607	8 607	8 754	8 607	10 050	8 754	8 607	8 607	8 754	8 607	8 607	8 755	105 313	108 012	109 437
Housing		1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	1 132	13 584	39 523	84 616
Economic and environmental services		**7 182**	**7 182**	**7 682**	**7 182**	**7 466**	**7 682**	**7 182**	**7 182**	**7 682**	**7 182**	**7 182**	**7 683**	**88 465**	**90 353**	**94 767**
Planning and development		4 314	4 314	4 814	4 314	4 598	4 814	4 314	4 314	4 814	4 314	4 314	4 815	54 048	53 293	56 605
Road transport		2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	2 868	34 417	37 060	38 162
Trading services		**37 171**	**37 171**	**38 363**	**37 171**	**38 324**	**38 403**	**37 171**	**37 171**	**38 363**	**37 171**	**37 171**	**56 406**	**470 053**	**512 182**	**561 809**
Energy sources		23 403	23 403	23 403	23 403	23 403	23 403	23 403	23 403	23 403	23 403	23 403	26 530	283 961	322 743	371 250
Water management		5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	5 206	8 624	65 895	67 100	67 187
Waste water management		4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	4 304	8 131	55 469	57 505	59 531
Waste management		4 258	4 258	5 450	4 258	5 411	5 490	4 258	4 258	5 450	4 258	4 258	13 121	64 728	64 834	63 840
Other		**268**	**268**	**268**	**268**	**268**	**268**	268	268	268	268	268	3 275	6 225	6 516	6 857
Total Expenditure - Functional		**77 386**	**77 386**	**80 370**	**77 386**	**81 517**	**80 675**	**77 386**	**77 386**	**80 370**	**77 386**	**77 386**	**106 242**	**970 877**	**1 051 814**	**1 164 308**
Surplus/(Deficit) before assoc.		**(11 116)**	**(9 316)**	**61 388**	**(10 136)**	**(15 248)**	**61 083**	**(11 116)**	**(11 116)**	**61 388**	**(11 116)**	**(11 116)**	**39 665**	**133 243**	**106 156**	**53 075**
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**(11 116)**	**(9 316)**	**61 388**	**(10 136)**	**(15 248)**	**61 083**	**(11 116)**	**(11 116)**	**61 388**	**(11 116)**	**(11 116)**	**39 665**	**133 243**	**106 156**	**53 075**

WC047 Bitou - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Multi-year expenditure ***to be appropriated***	1															
Vote 3 - Community Services		475	475	475	475	475	475	475	475	475	475	475	475	5 705	2 150	6 933
Vote 4 - Corporate Services		126	126	126	126	126	126	126	126	126	126	126	127	1 518	800	1 000
Vote 7 - Engineering Services		11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	11 767	141 206	139 919	60 249
Capital multi-year expenditure sub-total	2	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**12 369**	**148 429**	**142 869**	**68 181**
Single-year expenditure ***to be appropriated***																
Vote 3 - Community Services		291	291	291	291	291	291	291	291	291	291	291	291	3 496	4 595	4 000
Vote 4 - Corporate Services		53	53	53	53	53	53	53	53	53	53	53	53	642	200	–
Vote 7 - Engineering Services		2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	2 549	30 593	18 390	28 565
Capital single-year expenditure sub-total	2	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**2 894**	**34 731**	**23 185**	**32 565**
Total Capital Expenditure	2	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 263**	**15 264**	**183 160**	**166 055**	**100 746**

WC047 Bitou - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital Expenditure - Functional	1															
Governance and administration		**779**	**779**	**779**	**779**	**779**	**779**	**779**	**779**	**779**	**779**	**779**	**779**	**9 350**	**16 500**	**13 700**
Finance and administration		779	779	779	779	779	779	779	779	779	779	779	779	9 350	16 500	13 700
Community and public safety		**542**	**542**	**542**	**542**	**542**	**542**	**542**	**542**	**542**	**542**	**542**	**342**	**6 302**	**5 645**	**7 933**
Community and social services		25	25	25	25	25	25	25	25	25	25	25	25	304	–	5 683
Sport and recreation		371	371	371	371	371	371	371	371	371	371	371	371	4 455	3 500	2 000
Public safety		145	145	145	145	145	145	145	145	145	145	145	(55)	1 542	2 145	250
Economic and environmental services		**–**	**–**	**11 850**	**–**	**–**	**11 850**	**–**	**–**	**11 850**	**–**	**–**	**11 851**	**47 401**	**25 965**	**27 245**
Road transport				11 850	–	–	11 850	–	–	11 850	–	–	11 851	47 401	25 965	27 245
Trading services		**–**	**–**	**30 027**	**–**	**–**	**30 027**	**–**	**–**	**30 027**	**–**	**–**	**30 027**	**120 108**	**117 945**	**51 869**
Energy sources		–	–	6 516	–	–	6 516	–	–	6 516	–	–	6 516	26 065	38 836	24 488
Water management		–	–	11 268	–	–	11 268	–	–	11 268	–	–	11 268	45 070	36 133	8 600
Waste water management		–	–	11 668	–	–	11 668	–	–	11 668	–	–	11 669	46 673	41 976	17 781
Waste management		–	–	575	–	–	575	–	–	575	–	–	575	2 300	1 000	1 000
Total Capital Expenditure - Functional	2	**1 321**	**1 321**	**43 198**	**1 321**	**1 321**	**43 198**	**1 321**	**1 321**	**43 198**	**1 321**	**1 321**	**42 999**	**183 160**	**166 055**	**100 746**
Funded by:																
National Government		–	–	8 582	–	–	10 666	–	–	4 332	–	–	**5 750**	**29 331**	**31 842**	**21 106**
Provincial Government		–	–	19 786	–	–	17 786	–	–	25 094	–	–	15 618	78 285	43 000	8 000
Transfers recognised - capital		**–**	**–**	**28 369**	**–**	**–**	**28 453**	**–**	**–**	**29 427**	**–**	**–**	**21 368**	**107 616**	**74 842**	**29 106**
Public contributions & donations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing		–	–	12 508	–	–	12 508	–	–	12 508	–	–	12 509	50 033	50 022	36 500
Internally generated funds		1 200	1 200	2 250	1 400	1 400	2 125	1 400	1 400	1 350	1 400	1 400	8 986	25 511	41 190	35 141
Total Capital Funding		**1 200**	**1 200**	**43 127**	**1 400**	**1 400**	**43 086**	**1 400**	**1 400**	**43 285**	**1 400**	1 400	42 862	183 160	166 055	100 746

WC047 Bitou - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash Receipts By Source													1		
Property rates	14 589	14 589	14 589	14 589	14 589	14 589	14 589	14 589	14 589	14 589	14 589	14 589	175 067	189 142	199 917
Service charges - electricity revenue	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	20 201	242 412	274 437	306 924
Service charges - water revenue	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	6 693	80 318	90 909	98 792
Service charges - sanitation revenue	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	69 370	77 826	84 179
Service charges - refuse revenue	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	3 573	42 872	46 248	49 333
Rental of facilities and equipment	249	249	249	249	249	249	249	249	249	249	249	250	2 994	3 173	3 107
Interest earned - external investments	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	1 037	12 448	12 573	12 698
Fines, penalties and forfeits	814	814	814	814	814	814	814	814	814	814	814	814	9 767	10 310	10 773
Licences and permits	113	113	113	113	113	113	113	113	113	113	113	113	1 361	1 437	1 516
Agency services	237	237	237	237	237	237	237	237	237	237	237	237	2 840	2 971	3 104
Transfers and Subsidies - Operational	791	2 591	41 805	791	791	41 805	791	791	41 805	791	791	43 180	176 723	208 662	260 111
Other revenue	803	803	803	803	803	803	803	803	803	803	803	803	9 634	8 143	8 356
Cash Receipts by Source	**54 881**	**56 681**	**95 895**	**54 881**	**54 881**	**95 895**	**54 881**	**54 881**	**95 895**	**54 881**	**54 881**	**97 271**	**825 807**	**925 830**	**1 038 813**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations)	29	29	32 410	1 009	29	32 410	29	29	32 410	29	29	32 410	130 854	92 769	47 549
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	3 950	3 950	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	50 033	50 033	50 022	36 500
Total Cash Receipts by Source	**54 910**	**56 710**	**128 305**	**55 890**	**54 910**	**128 305**	**54 910**	**54 910**	**128 305**	**54 910**	**54 910**	**183 664**	**1 010 644**	**1 068 621**	**1 122 862**
Cash Payments by Type															
Employee related costs	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(27 332)	(327 979)	(339 381)	(353 175)
Remuneration of councillors	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(624)	(7 485)	(7 836)	(8 204)
Finance charges	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(1 172)	(14 063)	(17 827)	(21 484)
Bulk purchases - Electricity	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(19 330)	(231 959)	(266 753)	(306 766)
Other materials	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(1 486)	(17 830)	(18 608)	(19 713)
Contracted services	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(8 200)	(98 403)	(119 610)	(160 224)
Transfers and grants - other municipalities	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(458)	(5 500)	(6 200)	(7 000)
Transfers and grants - other	(25)	(25)	(1 258)	(25)	(25)	(1 458)	(25)	(25)	(1 258)	(25)	(25)	(2 308)	(6 483)	(6 633)	(6 793)
Other expenditure	(7 259)	(7 259)	(8 797)	(7 259)	(7 259)	(8 797)	(7 259)	(7 259)	(10 334)	(7 259)	(7 259)	(9 059)	(95 064)	(99 834)	(97 812)
Cash Payments by Type	**(65 886)**	**(65 886)**	**(68 657)**	**(65 886)**	**(65 886)**	**(68 857)**	**(65 886)**	**(65 886)**	**(70 194)**	**(65 886)**	**(65 886)**	**(69 969)**	**(804 766)**	**(882 682)**	**(981 172)**
Other Cash Flows/Payments by Type															
Capital assets	–	–	(43 127)	–	–	(43 086)	–	–	(43 285)	–	–	(53 662)	(183 160)	(166 055)	(100 746)
Repayment of borrowing	–	–	–	–	–	(10 186)	–	–	–	–	–	(10 186)	(20 372)	(20 615)	(23 149)
Total Cash Payments by Type	**(65 886)**	**(65 886)**	**(111 784)**	**(65 886)**	**(65 886)**	**(122 129)**	**(65 886)**	**(65 886)**	**(113 479)**	**(65 886)**	**(65 886)**	**(133 817)**	**(1 008 298)**	**(1 069 351)**	**(1 105 068)**
NET INCREASE/(DECREASE) IN CASH HELD	**(10 976)**	**(9 176)**	**16 522**	**(9 996)**	**(10 976)**	**6 177**	**(10 976)**	**(10 976)**	**14 826**	**(10 976)**	**(10 976)**	**49 847**	**2 346**	**(730)**	**17 794**
Cash/cash equivalents at the month/year begin:	103 139	92 164	82 988	99 510	89 514	78 539	84 715	73 740	62 764	77 590	66 614	55 639	103 139	105 486	104 755
Cash/cash equivalents at the month/year end:	92 164	82 988	99 510	89 514	78 539	84 715	73 740	62 764	77 590	66 614	55 639	105 486	105 486	104 755	122 550

WC047 Bitou - NOT REQUIRED - municipality does not have entities

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Total Revenue (excluding capital transfers and contributions)		–	–	–	–	–	–	–	–	–
Total Expenditure		–	–	–	–	–	–	–	–	–
Surplus/(Deficit)		–	–	–	–	–	–	–	–	–
Capital expenditure & funds sources										
Capital expenditure										
Total sources		–	–	–	–	–	–	–	–	–
Financial position										
Total current assets		–	–	–	–	–	–	–	–	–
Total non current assets		–	–	–	–	–	–	–	–	–
Total current liabilities		–	–	–	–	–	–	–	–	–
Total non current liabilities		–	–	–	–	–	–	–	–	–
Community wealth/Equity		–	–	–	–	–	–	–	–	–
Cash flows										
Net cash from (used) operating		–	–	–	–	–	–	–	–	–
Net cash from (used) investing		–	–	–	–	–	–	–	–	–
Net cash from (used) financing		–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end		–	–	–	–	–	–	–	–	–

WC047 Bitou - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand
RSA.Aero trading as Garden Route Aero	Yrs	30	Management of Airport	30 June 2054	2 000
Plett Tourism	Yrs	3	Provision of Tourism and Destination marketing	30 June 2026	3 330

WC047 Bitou - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
Revenue Obligation By Contract	2													
Total Operating Revenue Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Expenditure Obligation By Contract	2													
Total Operating Expenditure Implication		–	–	–	–	–	–	–	–	–	–	–	–	–
Capital Expenditure Obligation By Contract	2													
Toos and equipment				30	15	45								90
NEW HORIZONS-STORMWATER UPGRADES				4 000	–	–								4 000
WITTEDRIFT-STORMWATER UPGRADES				3 620	–	–								3 620
KRANSHOEK-STORMWATER UPGRADES				–	5 000	2 500								7 500
KWANOKUTHULA-STORMWATER UPGRADES				4 000	–	–								4 000
SPEEDHUMPS				100	100	100								300
UPGRADING OF HIGH STREET				–	5 000	4 900								9 900
UPGRADING OF SEWELL STREET				–	4 000	4 300								8 300
UPGRADING OF LONGSHIPS DRIVE				–	–	9 300								9 300
Bossisgief and New Horizon culdesacs				1 000	2 500	2 500								6 000
SLUDGE HANDLING GANSEVALLEI WWTW				1 500	3 700	–								5 200
PUMP STATION EQUIPMENT				2 500	2 500	–								5 000
UPGRADE SEWER RETIC				2 000	3 000	–								5 000
SECURITY FENCING - WASTE WATER PLANTS				1 500	3 000	–								4 500
KURLAND Waste Water Treatment Works				12 223	16 168	13 923								42 314
UPGRADE SAND FILTER PLETT WTW				1 500	4 000	1 000								6 500
LABORATORY EQUIPMENT				250	300									550
TOOLS AND EQUIPMENT				200	250	–								450
PUMP STATION EQUIPMENT				2 093	2 609	–								4 701
KURLAND: UPGRADE WTW				3 800	950	–								4 750
KURLAND: UPGRADE WTW				10 435	12 174	–								22 609
REPLACEMENT OF AC PIPES				2 000	3 000	–								5 000
WATER DEMAND MANAGEMENT				200	250	–								450
NATURES VALLEY WTW				500	5 000	4 000								9 500
MACHINERY AND EQUIPMENT				202	1 492	200								1 894
PLETT: ASSET REPLACEMENT				1 200	3 499	4 103								8 802
SCADA SYSTEMS				850	900	950								2 700
REPLACE FAULTY MV METER UNIT				850	900	950								2 700
BRAKKLOOF NEW 20MVA 66/11KV TRF				7 661	8 165	–								15 826
PLETT: UPGRADE O/H TO U/G NETWORK (LV)				2 000	2 000	2 000								6 000
ELECTRIFICATION OF INFORMAL SETTLEMENT				3 582	2 500	800								6 882
NEW HIGH MAST LIGHTS				680	700	720								2 100
SECURITY KEY SITES				200	200	200								600
NEW STREETLIGHTS				2 200	3 000	500								5 700
KEURBOOMS: UPGRADE NETWORK				1 100	1 900	–								3 000
ELECTRIFICATION OF EBENEZER				4 500	5 217	–								9 717
KWANO Additional 20MVA transformer for firm capacity				–	5 600	5 000								10 600

Description	Ref	Preceding Years	Current Year 2023/24	2024/25 Medium Term Revenue & Expenditure Framework			Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Forecast 2033/34	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
TOOLS AND EQUIPMENT				100	100	100								300
2X LDV WITH CANOPY- WATER SERVICES				950	–	1 200								2 150
21x NEW LDV BAKKIES WITH CANOPIES				550	550	–								1 100
1 X NEW D/CAB MAJOR PUMPER				980	–	12 000								12 980
Upgrade of Main Station				200	400	–								600
Essential tools, loose gear and equipment for fire service and rescue operations				250	250	250								750
BODY CAMS X15				115	115	–								230
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING				–	3 500	1 500								5 000
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING						500								500
UPGRADING OF KWANO SPORTFIELD FLOODLIGHTING				–	–	5 683								5 683
CONSTRUCTION OF QOLWENI HALL				–	100	2 000								2 100
WASTE TRANSFER STATION-CONSTRUCTION OF A NEW BULKY WASTE FACILITY				500	2 700	7 000								10 200
BITOU LAPTOP REPLACEMENT				100	300	300								700
BITOU COMPUTER OPERATIONAL SPARES &LOANS				200	200	200								600
BITOU MOBILE DEVICES				250	100	100								450
BITOU REPAIRS MAINTENANCE & EQUIPMENT				150	200	200								550
BITOU NEW USERS				200	–	200								400
Total Capital Expenditure Implication		–	–	83 020	118 105	89 223	–	–	–	–	–	–	–	290 348
Total Parent Expenditure Implication		**–**	**–**	**83 020**	**118 105**	**89 223**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	290 348

WC047 Bitou - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		**30 428**	**54 837**	**33 243**	**34 145**	**52 264**	**53 770**	**99 385**	**75 528**	**21 920**
Roads Infrastructure		3 750	23 865	2 780	4 400	9 740	9 740	44 573	24 600	3 600
Roads		3 550	23 865	2 780	4 400	9 740	9 740	44 573	24 600	3 600
Road Structures		200	–	–	–	–	–	–	–	–
Electrical Infrastructure		8 522	14 211	15 975	8 003	4 502	4 502	15 241	26 678	14 520
Power Plants		1 051	–	–	–	–	–	–	–	–
MV Substations		–	–	7 881	4 061	77	77	7 861	13 965	13 300
MV Networks		5 104	6 182	6 640	3 942	4 425	4 425	7 380	8 917	1 220
LV Networks		847	–	499	–	–	–	–	–	–
Capital Spares		1 520	8 028	955	–	–	–	–	3 796	–
Water Supply Infrastructure		12 706	10 972	14 445	14 831	28 051	28 051	18 043	7 250	–
Pump Stations		741	2 284	9 802	13 731	19 192	19 192	4 443	–	–
Water Treatment Works		4 501	–	–	–	–	–	–	–	–
Bulk Mains		–	5 149	2 653	–	–	–	–	–	–
Distribution		2 600	3 539	1 524	900	8 659	8 659	13 400	7 000	–
Capital Spares		4 864	–	466	200	200	200	200	250	–
Sanitation Infrastructure		5 450	2 733	–	6 912	9 971	11 477	21 028	16 000	2 800
Reticulation		–	–	–	4 800	4 200	4 200	13 528	7 000	–
Waste Water Treatment Works		–	–	–	435	5 600	5 600	3 500	2 800	2 800
Outfall Sewers		5 450	2 733	–	–	–	–	–	–	–
Capital Spares		–	–	–	1 677	171	1 677	4 000	6 200	–
Solid Waste Infrastructure		–	3 056	–	–	–	–	500	1 000	1 000
Landfill Sites		–	3 056	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	500	1 000	1 000
Information and Communication Infrastructure		–	–	43	–	–	–	–	–	–
Distribution Layers		–	–	43	–	–	–	–	–	–
Community Assets		**1 699**	**325**	**435**	**2 654**	**304**	**304**	**3 300**	**300**	**–**
Community Facilities		33	325	435	2 654	304	304	3 300	300	–
Halls		33	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	300	–
Cemeteries/Crematoria		–	–	–	1 000	–	–	1 500	–	–
Parks		–	–	435	304	304	304	–	–	–
Public Open Space		–	325	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	1 350	–	–	1 800	–	–
Sport and Recreation Facilities		1 666	–	–	–	–	–	–	–	–
Outdoor Facilities		1 666	–	–	–	–	–	–	–	–
Other assets		**37**	**–**	**1 906**	**7 985**	**10 167**	**10 167**	**2 995**	**2 999**	**4 103**
Operational Buildings		37	–	1 906	7 985	10 167	10 167	2 995	2 999	4 103
Municipal Offices		19	–	–	–	–	–	–	–	–
Yards		–	–	–	3 875	5 824	5 824	1 795	1 500	–
Capital Spares		18	–	1 906	4 110	4 343	4 343	1 200	1 499	4 103
Computer Equipment		2 511	5 139	3 233	1 881	1 823	1 823	3 040	1 435	1 450
Computer Equipment		2 511	5 139	3 233	1 881	1 823	1 823	3 040	1 435	1 450
Furniture and Office Equipment		199	72	81	1 064	1 070	1 070	320	–	–
Furniture and Office Equipment		199	72	81	1 064	1 070	1 070	320	–	–
Machinery and Equipment		1 082	8 902	11 296	5 368	7 737	6 231	3 174	4 676	595
Machinery and Equipment		1 082	8 902	11 296	5 368	7 737	6 231	3 174	4 676	595
Transport Assets		13 479	3 736	2 978	16 400	13 934	13 934	4 830	10 100	6 200
Transport Assets		13 479	3 736	2 978	16 400	13 934	13 934	4 830	10 100	6 200
Total Capital Expenditure on new assets	1	**49 435**	**73 011**	**53 171**	**69 498**	**87 301**	**87 301**	**117 043**	**95 038**	**34 268**

WC047 Bitou - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		**1 080**	**2 891**	**6 387**	**890**	**1 626**	**1 626**	**1 040**	**772**	**965**
Electrical Infrastructure		1 080	374	1 910	890	1 626	1 626	1 040	772	965
MV Substations		–	–	–	–	–	–	–	772	–
MV Networks		–	374	397	890	1 626	1 626	1 040	–	965
Capital Spares		1 080	–	1 513	–	–	–	–	–	–
Water Supply Infrastructure		–	–	2 724	–	–	–	–	–	–
Pump Stations		–	–	2 279	–	–	–	–	–	–
Distribution		–	–	445	–	–	–	–	–	–
Sanitation Infrastructure		–	2 517	1 753	–	–	–	–	–	–
Pump Station		–	298	–	–	–	–	–	–	–
Waste Water Treatment Works		–	1 423	–	–	–	–	–	–	–
Capital Spares		–	796	1 753	–	–	–	–	–	–
Community Assets		**–**	**–**	**–**	**–**	**200**	**200**	**–**	**100**	**2 000**
Community Facilities		–	–	–	–	200	200	–	100	2 000
Halls		–	–	–	–	200	200	–	100	2 000
Other assets		**–**	**–**	**–**	**2 795**	**2 438**	**2 438**	**2 850**	**2 900**	**2 950**
Operational Buildings		–	–	–	2 795	2 438	2 438	2 850	2 900	2 950
Yards		–	–	–	2 000	2 000	2 000	2 000	2 000	2 000
Capital Spares		–	–	–	795	438	438	850	900	950
Computer Equipment		–	2 159	180	176	176	176	250	700	500
Computer Equipment		–	2 159	180	176	176	176	250	700	500
Transport Assets		–	–	–	–	–	–	1 760	5 300	4 500
Transport Assets		–	–	–	–	–	–	1 760	5 300	4 500
Total Capital Expenditure on renewal of existing assets	1	**1 080**	**5 050**	**6 567**	**3 861**	**4 440**	**4 440**	**5 900**	**9 772**	**10 915**
Renewal of Existing Assets as % of total capex		*3,8%*	*6,4%*	*7,7%*	*3,5%*	*3,4%*	*3,4%*	*3,2%*	*5,9%*	*10,8%*
Renewal of Existing Assets as % of deprecn"		*3,0%*	*14,0%*	*18,0%*	*9,6%*	*11,1%*	*11,1%*	*14,7%*	*23,6%*	*25,5%*

WC047 Bitou - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		**22 018**	**29 877**	**19 502**	**19 284**	**20 617**	**20 617**	**21 744**	**22 810**	**22 893**
Roads Infrastructure		14 778	15 789	10 423	9 946	8 599	8 599	7 731	8 441	8 150
Roads		14 278	15 305	9 041	9 946	8 599	8 599	7 731	8 441	8 150
Road Structures		–	–	183	–	–	–	–	–	–
Road Furniture		500	485	1 199	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	800	800	800
Storm water Conveyance		–	–	–	–	–	–	800	800	800
Electrical Infrastructure		3 482	8 382	3 196	2 439	2 439	2 439	7 680	7 802	7 932
Power Plants		–	–	–	–	–	–	300	316	333
HV Substations		1 007	–	–	–	–	–	–	–	–
HV Switching Station		2 475	4 186	2 897	1 680	1 680	1 680	1 971	2 077	2 189
MV Substations		–	–	–	759	759	759	5 409	5 409	5 409
MV Networks		–	4 196	299	–	–	–	–	–	–
Water Supply Infrastructure		769	2 727	4 047	4 357	6 796	6 796	2 854	2 972	3 095
Dams and Weirs		769	2 011	2 312	2 427	4 815	4 815	63	66	70
Boreholes		–	–	–	1 170	1 170	1 170	1 234	1 283	1 335
Water Treatment Works		–	716	1 735	740	790	790	1 537	1 600	1 666
Distribution		–	–	–	20	20	20	21	22	24
Sanitation Infrastructure		2 194	2 978	1 836	2 542	2 784	2 784	2 679	2 795	2 916
Pump Station		2 119	2 978	1 836	2 462	2 704	2 704	2 509	2 615	2 726
Reticulation		–	–	–	80	80	80	170	180	191
Waste Water Treatment Works		75	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		795	–	–	–	–	–	–	–	–
Waste Drop-off Points		795	–	–	–	–	–	–	–	–
			–							
Community Assets		**1 296**	**1 702**	**1 864**	**2 003**	**1 793**	**1 793**	**3 334**	**3 455**	**3 720**
Community Facilities		838	1 136	1 671	1 903	1 772	1 772	2 784	2 905	3 160
Halls		499	836	910	666	596	596	440	500	560
Centres		–	–	–	122	166	166	981	983	1 085
Fire/Ambulance Stations		25	34	550	795	690	690	603	662	695
Cemeteries/Crematoria		–	15	–	–	–	–	261	261	270
Public Ablution Facilities		30	10	211	320	320	320	500	500	550
Airports		235	240	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		50	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		458	567	193	100	21	21	550	550	560
Outdoor Facilities		458	567	193	100	21	21	550	550	560
Other assets		**3 161**	**6 435**	**5 448**	**10 387**	**4 477**	**4 477**	**6 660**	**6 391**	**6 534**
Operational Buildings		3 156	6 435	5 448	10 387	4 477	4 477	6 660	6 391	6 534
Municipal Offices		3 059	6 348	5 448	10 262	4 427	4 427	6 660	6 391	6 534
Yards		96	87	–	125	50	50	–	–	–
Housing		5	–	–	–	–	–	–	–	–
Staff Housing		5	–	–	–	–	–	–	–	–
Intangible Assets		3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705
Licences and Rights		3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705
Computer Software and Applications		3 950	4 563	5 907	7 021	7 786	7 786	8 315	9 169	9 705
Computer Equipment		244	278	118	180	180	180	–	–	–
Computer Equipment		244	278	118	180	180	180	–	–	–
Furniture and Office Equipment		159	71	92	226	73	73	214	228	244
Furniture and Office Equipment		159	71	92	226	73	73	214	228	244
Machinery and Equipment		1 307	263	1 209	1 100	1 100	1 100	1 952	1 963	1 968
Machinery and Equipment		1 307	263	1 209	1 100	1 100	1 100	1 952	1 963	1 968
Transport Assets		4 003	4 788	6 253	7 107	6 618	6 618	5 529	5 533	5 616
Transport Assets		4 003	4 788	6 253	7 107	6 618	6 618	5 529	5 533	5 616
Total Repairs and Maintenance Expenditure	1	**36 138**	**47 976**	**40 393**	**47 306**	**42 643**	**42 643**	**47 749**	**49 550**	**50 679**
R&M as a % of PPE		*3,2%*	*4,0%*	*3,3%*	*3,6%*	*3,2%*	*3,2%*	*3,4%*	*3,6%*	*3,9%*
R&M as % Operating Expenditure		*4,7%*	*6,0%*	*5,1%*	*5,3%*	*4,7%*	*4,7%*	*5,3%*	*5,1%*	*4,8%*

WC047 Bitou - Supporting Table SA34d Depreciation by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Depreciation by Asset Class/Sub-class										
Infrastructure		**23 754**	**24 722**	**26 239**	**29 152**	**28 874**	**28 874**	**28 762**	**30 035**	**31 411**
Roads Infrastructure		**6 307**	**6 582**	**6 999**	**9 301**	**7 838**	**7 838**	**7 252**	**7 506**	**7 769**
Roads		5 618	5 902	6 310	8 561	7 098	7 098	6 536	6 765	7 002
Road Structures		689	680	689	740	740	740	716	741	767
Storm water Infrastructure		908	1 023	1 146	1 239	1 239	1 239	1 188	1 229	1 272
Drainage Collection		258	285	324	343	343	343	336	347	360
Storm water Conveyance		651	738	822	896	896	896	852	882	913
Electrical Infrastructure		3 992	4 158	4 211	4 552	4 552	4 552	4 123	4 547	8 006
MV Substations		607	705	718	763	763	763	828	857	887
MV Networks		1 653	1 639	1 746	1 767	1 767	1 767	1 896	1 962	2 031
LV Networks		1 732	1 814	1 747	2 022	2 022	2 022	1 399	1 728	5 088
Water Supply Infrastructure		6 922	7 160	7 254	8 307	8 307	8 307	8 506	8 789	6 122
Boreholes		561	425	432	564	564	564	447	463	479
Reservoirs		1 146	1 250	1 321	1 431	1 431	1 431	1 636	1 693	1 752
Pump Stations		1 206	1 567	1 616	2 076	2 076	2 076	2 057	2 129	2 204
Water Treatment Works		2 502	2 503	2 436	2 658	2 658	2 658	2 849	2 934	62
Bulk Mains		798	777	806	851	851	851	851	881	912
Distribution		711	638	643	728	728	728	665	689	713
Sanitation Infrastructure		4 599	4 658	5 251	5 521	5 521	5 521	5 898	6 104	6 318
Pump Station		3 036	3 060	3 459	3 656	3 656	3 656	3 838	3 973	4 112
Reticulation		787	812	873	916	916	916	917	949	982
Waste Water Treatment Works		446	468	602	598	598	598	796	824	853
Outfall Sewers		329	317	317	351	351	351	346	358	371
Solid Waste Infrastructure		930	965	1 148	–	1 192	1 192	1 277	1 322	1 368
Landfill Sites		116	129	263	–	276	276	272	281	291
Waste Transfer Stations		813	837	885	–	916	916	1 005	1 040	1 076
Information and Communication Infrastructure		96	177	229	232	225	225	519	538	556
Data Centres		–	–	–	–	–	–	282	292	302
Core Layers		20	25	31	26	26	26	26	27	28
Distribution Layers		76	152	198	205	198	198	212	219	227
Community Assets		2 562	2 810	2 822	3 089	3 089	3 089	3 085	3 193	3 299
Community Facilities		**1 328**	**1 572**	**1 597**	**1 786**	**1 786**	**1 786**	**1 752**	**1 813**	**1 876**
Halls		72	79	79	82	82	82	81	84	87
Centres		64	238	203	351	351	351	301	311	322
Clinics/Care Centres		3	3	3	3	3	3	3	3	4
Testing Stations		64	64	64	67	67	67	66	68	70
Libraries		615	655	660	694	694	694	683	707	732
Cemeteries/Crematoria		57	57	49	65	65	65	51	53	54
Public Open Space		68	91	136	101	101	101	148	154	159
Public Ablution Facilities		55	60	78	82	82	82	80	83	86
Airports		331	326	326	342	342	342	337	349	361
Sport and Recreation Facilities		1 233	1 238	1 225	1 303	1 303	1 303	1 333	1 380	1 423
Outdoor Facilities		1 233	1 238	1 225	1 303	1 303	1 303	1 333	1 380	1 423
Investment properties		(2)	1	1	–	–	–	1	1	1
Revenue Generating		**(2)**	**1**	**1**	**–**	**–**	**–**	**1**	**1**	**1**
Improved Property		(2)	1	1	–	–	–	1	1	1
Other assets		449	773	782	737	890	890	856	886	917
Operational Buildings		**449**	**773**	**782**	**737**	**890**	**890**	**856**	**886**	**917**
Municipal Offices		806	773	782	737	890	890	856	886	917
Capital Spares		(357)	–	–	–	–	–	–	–	–
Computer Equipment		**1 443**	**1 539**	**1 246**	**1 512**	**1 523**	**1 523**	**1 264**	**1 308**	**1 354**
Computer Equipment		1 443	1 539	1 246	1 512	1 523	1 523	1 264	1 308	1 354
Furniture and Office Equipment		731	713	533	506	570	570	836	600	621
Furniture and Office Equipment		731	713	533	506	570	570	836	600	621
Machinery and Equipment		1 384	1 400	1 168	1 348	1 392	1 392	1 241	1 283	1 010
Machinery and Equipment		1 384	1 400	1 168	1 348	1 392	1 392	1 241	1 283	1 010
Transport Assets		4 047	4 177	3 604	3 714	3 721	3 721	3 958	4 096	4 240
Transport Assets		4 047	4 177	3 604	3 714	3 721	3 721	3 958	4 096	4 240
Land		1 318	–	–	–	–	–	–	–	–
Land		1 318	–	–	–	–	–	–	–	–

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Total Depreciation	1	35 685	36 135	36 393	40 059	40 059	40 059	40 002	41 403	42 852

WC047 Bitou - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		**25 303**	**(2 922)**	**22 545**	**33 393**	**32 565**	**32 565**	**56 010**	**57 044**	**47 881**
Roads Infrastructure		12 428	(13 906)	1 001	3 269	3 636	3 636	5 000	6 500	23 500
Roads		12 428	(13 906)	1 001	3 269	3 636	3 636	5 000	6 500	23 500
Storm water Infrastructure		–	–	4 875	6 000	2 151	2 151	7 620	–	–
Storm water Conveyance		–	–	4 875	6 000	2 151	2 151	7 620	–	–
Electrical Infrastructure		–	0	5 185	10 789	13 711	13 711	6 682	7 594	2 800
MV Networks		–	–	3 999	9 639	12 561	12 561	4 682	5 594	800
LV Networks		–	–	1 186	1 150	1 150	1 150	2 000	2 000	2 000
Capital Spares		–	0	–	–	–	–	–	–	–
Water Supply Infrastructure		5 530	3 000	7 284	5 200	7 367	7 367	22 485	23 724	6 600
Reservoirs		–	–	271	–	–	–	4 250	–	–
Pump Stations		961	–	1 012	–	–	–	–	–	–
Water Treatment Works		717	3 000	5 727	–	–	–	1 500	4 000	1 000
Bulk Mains		2 013	–	–	–	–	–	–	–	–
Distribution		1 838	–	273	5 200	7 367	7 367	16 235	14 724	1 600
Capital Spares		–	–	–	–	–	–	500	5 000	4 000
Sanitation Infrastructure		7 345	7 983	4 201	8 135	5 700	5 700	14 223	19 226	14 981
Pump Station		5 813	3 742	4 201	5 700	4 250	4 250	–	–	–
Reticulation		1 532	1 657	–	2 000	1 450	1 450	2 000	2 000	–
Waste Water Treatment Works		–	2 585	–	–	–	–	12 223	17 226	14 981
Outfall Sewers		–	–	–	435	–	–	–	–	–
Community Assets		**3 365**	**3 090**	**2 265**	**2 680**	**4 487**	**4 487**	**3 460**	**3 900**	**7 683**
Community Facilities		2 894	1 814	1 599	250	851	851	504	400	–
Halls		–	332	1 599	–	601	601	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	200	400	–
Libraries		20	214	–	250	250	250	304	–	–
Parks		2 874	1 268	–	–	–	–	–	–	–
Sport and Recreation Facilities		471	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Outdoor Facilities		471	1 276	666	2 430	3 636	3 636	2 955	3 500	7 683
Investment properties		**–**	**–**	**–**	**–**	**–**	**–**	**435**	**–**	**–**
Revenue Generating		–	–	–	–	–	–	435	–	–
Improved Property		–	–	–	–	–	–	435	–	–
Other assets		**–**	**113**	**259**	**–**	**–**	**–**	**–**	**–**	**–**
Operational Buildings		–	113	259	–	–	–	–	–	–
Municipal Offices		–	113	259	–	–	–	–	–	–
Computer Equipment		20	183	–	–	–	–	62	–	–
Computer Equipment		20	183	–	–	–	–	62	–	–
Machinery and Equipment		–	–	–	–	–	–	250	300	–
Machinery and Equipment		–	–	–	–	–	–	250	300	–
Total Capital Expenditure on upgrading of existing assets	1	**28 688**	**463**	**25 069**	**36 073**	**37 052**	**37 052**	**60 217**	**61 244**	**55 564**
Upgrading of Existing Assets as % of total capex		*0,0%*	*0,6%*	*29,6%*	*33,0%*	*28,8%*	*28,8%*	*32,9%*	*36,9%*	*55,2%*
Upgrading of Existing Assets as % of deprecn"		*80,4%*	*1,3%*	*68,9%*	*90,0%*	*92,5%*	*92,5%*	*150,5%*	*147,9%*	*129,7%*

WC047 Bitou - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2024/25 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Present value
Capital expenditure	1							
Vote 1 - Council		–	–	–				
Vote 2 - Office of the Municipal Manager		–	–	–				
Vote 3 - Community Services		9 202	6 745	10 933				
Vote 4 - Corporate Services		2 160	1 000	1 000				
Vote 5 - Financial Services		–	–	–				
Vote 6 - Economic Development & Planning		–	–	–				
Vote 7 - Engineering Services		171 799	158 310	88 814				
Vote 8 - [NAME OF VOTE 8]		–	–	–				
Vote 9 - [NAME OF VOTE 9]		–	–	–				
Vote 10 - [NAME OF VOTE 10]		–	–	–				
Vote 11 - [NAME OF VOTE 11]		–	–	–				
Vote 12 - [NAME OF VOTE 12]		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
Total Capital Expenditure		**183 160**	**166 055**	**100 746**	**–**	**–**	**–**	**–**
Future operational costs by vote	2							
Vote 1 - Council		12 945	13 707	14 239				
Vote 2 - Office of the Municipal Manager		32 114	32 268	30 642				
Vote 3 - Community Services		242 926	248 947	249 202				
Vote 4 - Corporate Services		87 482	94 189	99 802				
Vote 5 - Financial Services		70 683	71 106	73 893				
Vote 6 - Economic Development & Planning		51 980	77 162	124 629				
Vote 7 - Engineering Services		289 549	348 381	471 130				
Vote 8 - [NAME OF VOTE 8]		–	–	–				
Vote 9 - [NAME OF VOTE 9]		–	–	–				
Vote 10 - [NAME OF VOTE 10]		–	–	–				
Vote 11 - [NAME OF VOTE 11]		–	–	–				
Vote 12 - [NAME OF VOTE 12]		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
Total future operational costs		787 679	885 759	1 063 537	–	–	–	–
Future revenue by source	3							
Exchange Revenue		27 837	295 636	325 983				
Service charges - Electricity		262 129	295 636	325 983				
Service charges - Water		90 492	97 203	103 418				
Service charges - Waste Water Management		80 372	85 998	92 017				
Service charges - Waste Management		53 852	56 863	60 039				
Agency services		2 840	2 971	3 104				
List other revenues sources if applicable								
List entity summary if applicable								
Total future revenue		517 523	834 308	910 544	–	–	–	–
Net Financial Implications		**453 316**	**217 506**	**253 739**	**–**	**–**	**–**	**–**

WC047 Bitou - Supporting Table SA36 Detailed capital budget

R thousand Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	2024/25 Medium Term Revenue & Expenditure Framework Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality: *List all capital projects grouped by Function*																
ROADS, STORMWATER AND BUILDINGS MAINTENANCE																
TOOLS AND EQUIPMENT	SUPPLY AND DELIVER, COMPACTOR, GENERATOR, SAW-CUTTER	RDS2200							ALL WARDS					30	15	45
NEW HORIZONS-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - NEW HORIZON	RDS2201							4					4 000	–	–
WITTEDRIFT-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - WITTEDRIFT	RDS2221							7					3 620	–	–
KRANSHOEK-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - KRANSHOEK	RDS2222							7					–	5 000	2 500
KWANOKUTHULA-STORMWATER UPGRADES	UPGRADING OF STORMWATER(MASTERPLAN ITEM) - KWANOKUTHULA	RDS2223							5 & 6					4 000	–	–
SPEEDHUMPS	CONSTRUCTION OF SPEEDHUMPS	RDS2205							ALL WARDS					100	100	100
UPGRADING OF HIGH STREET	UPGRADING OF HIGH STREET	RDS2230							2					–	–	4 900
UPGRADING OF SEWELL STREET	UPGRADING OF SEWELL STREET AND ANCHOR CRESCENT	RDS2231							2					–	–	4 300
UPGRADING OF LONGSHIPS DRIVE	UPGRADING OF LONGSHIPS DRIVE	RDS2232							2					–	–	9 300
BOSSIESGIF AND NEW HORIZONS CULDESACS	UPGRADING OF BOSSISGIEF AND NEW HORIZON CULDESACS	RDS2234							3 & 4					1 000	1 500	2 500
QOLWENI/BOSSIESGIF PHASE 4B: UPGRADING OF SEWER	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 100 ERVEN	RDS2303							3					4 500	3 600	3 600
EBENEZER (PORTION 3) 725	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 255 ERVEN	RDS 2304							4					14 400	9 000	–
EBENEZER (PORTION 4) 708	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 134 ERVEN	RDS2304							4					12 758	6 750	–
KURLAND (1500)	CONSTRUCTION OF NEW ROADS AND RELATED STORMWATER FOR 250 ERVEN	RDS2304							1					2 993	–	–
WATER SERVICES: WASTE WATER PURIFICATION																
SLUDGE HANDLING GANSEVALLEI WWTW	SLUDGE HANDLING - MULTI DISK SCREW PRESS								ALL WARDS					1 500	3 700	–
PUMP STATION EQUIPMENT	CAPITAL SPARES: NEW PUMPS, MOTORS AND FITTINGS	WWP2301							ALL WARDS					2 500	2 500	–
UPGRADE SEWER RETIC	UPGRADE INTERNAL SEWER RETICULATION BASED ON THE MASTER PLAN AND OPERATIONAL REQUIREMENTS	WWP2302							ALL WARDS					2 000	2 000	–
SECURITY FENCING - WASTE WATER PLANTS	SECURITY MEASURES TO MEET LEGISLATIVE COMPLIANCE BY DWS - GREENDROP PROGRAMME	WWP2304							ALL WARDS					1 500	1 500	–
KURLAND WASTE WATER TREATMENT WORKS	KURLAND WASTE WATER TREATMENT WORKS	WWP2305							1					12 223	16 168	13 923
KURLAND WASTE WATER TREATMENT WORKS	KURLAND WASTE WATER TREATMENT WORKS	WWP2305							1					–	1 058	1 058
QOLWENI/BOSSIESGIF PHASE 4B: UPGRADING OF SEWER	CONSTRUCTION OF SEWER RETICULATION FOR 100 ERVEN	WWP2310							3					3 500	2 800	2 800
EBENEZER (PORTION 3) 725	CONSTRUCTION OF SEWER RETICULATION FOR 255 ERVEN	WWP2312							4					11 200	7 000	–
EBENEZER (PORTION 4) 708	CONSTRUCTION OF SEWER RETICULATION FOR 134 ERVEN	WWP2312							4					9 923	5 250	–
KURLAND (1500)	CONSTRUCTION OF SEWER RETICULATION FOR 250 ERVEN	WWP2312							1					2 328	–	–
WATER SERVICES: WATER DISTRIBUTION																
UPGRADE SAND FILTER PLETT WTW	REFURBISH AND REPAIR SAND FILTERS PLETT WTW								ALL WARDS					1 500	4 000	1 000
LABORATORY EQUIPMENT	REPLACE AND UPGRADE AGING LABORATORY EQUIPMENT PLETT WTW								ALL WARDS					250	300	–
TOOLS AND EQUIPMENT	GENERAL TOOLS & EQUIPMENT	WTR2301							ADMINISTRATIVE					200	250	–
PUMP STATION EQUIPMENT	CAPITAL SPARES: NEW PUMPS, MOTORS AND FITTINGS	WTR2302							ALL WARDS					2 093	2 609	–
KURLAND: UPGRADE WTW	UPGRADE WORKS FROM 0.6 TO 1.2ML	WTR2303							1					3 800	950	–
KURLAND: UPGRADE WTW	UPGRADE WORKS FROM 0.6 TO 1.2ML	WTR2303							1					10 435	12 174	–
REPLACEMENT OF AC PIPES	REPLACEMENT OF AC PIPES	WTR2304							ALL WARDS					2 000	2 000	2 000
WATER DEMAND MANAGEMENT	DOMESTIC METERS AND WATER SAVING DEVICES	WTR2205							ALL WARDS					200	250	–
NATURES VALLEY RESERVOIR	NATURES VALLEY RESERVOIR UPGRADE	WAT2211							1					4 250	–	–
NATURES VALLEY WTW	NATURES VALLEY WTW UPGRADE - CAPITAL REPLACEMENTS	WAT2212							1					500	5 000	4 000

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
PLETT CLEARWATER PS	PLETT CLEARWATER PS	WATR230							**ALL WARDS**					4 443	–	–
QOLWENI/BOSSIESGIF PHASE 4B: UPGRADING OF WATER	CONSTRUCTION OF WATER RETICULATION FOR 100 ERVEN	WTR2311							**3**					2 000	1 600	1 600
EBENEZER (PORTION 3) 725	CONSTRUCTION OF WATER RETICULATION FOR 255 ERVEN	WTR2312							**4**					6 400	4 000	–
EBENEZER (PORTION 4) 708	CONSTRUCTION OF WATER RETICULATION FOR 134 ERVEN	WTR2312							**4**					5 670	3 000	–
KURLAND (1500)	CONSTRUCTION OF WATER RETICULATION FOR 250 ERVEN	WTR2311							**3**					1 330	–	–
ELECTRICAL AND MECHANICAL ENGINEERING SERVICES																
MACHINERY AND EQUIPMENT	SUPPLY AND DELIVERY OF EXTENSION LADDERS, PROXIMITY TESTERS, BAG SWITCHES, EARTHING KITS, MEGGER, CABLE LOCATOR, DIGITAL FLUKES, CUTTING TORCH, HYDRAULIC CRIMPERS, CORDLESS GRINDERS, ROTARY DRILL, CHAIN SAWS, POLE PRUNERS	ELE2220							**ADMINISTRATIVE**					202	492	200
PLETT: ASSET REPLACEMENT	CAPITAL SPARES: REPLACE DEFECTIVE MINI-SUBS AND TRANSFORMER AND RMUS IN ALL AREAS	ELE2301							**ADMINISTRATIVE**					1 200	1 499	4 103
SCADA SYSTEMS	MASTER PLAN PROJECT: SUPPLY AND INSTALL SCADA SYSTEMS AT VARIOUS SUBSTATIONS TO FACILITATEEFFECTIVE OUTAGE MANAGEMENT THE FUTURE SMART GRID AUTOMATION FOR RENEWABLE ENERGY PROJECTS	ELE2303							**ALL WARDS**					850	900	950
REPLACE FAULTY MV METER UNIT	MAINTENANCE RELATED: REPLACING FAULTY METERING UNITS - TO ENHANCE REVENUE COLLECTION	ELE2304							**ALL WARDS**					850	900	950
BRAKKLOOF NEW 20MVA 66/11KV TRF	MASTERPLAN PROJECT: BRAKKLOOF 66KV NEW 20MVA TRANSFORMER FOR FIRM CAPACITY AND ALLOW FOR MAINTENANCE ON EXISTING TRANSFORMERS	ELE2206							**MULTIPLE WARDS(2,,3 & 4)**					7 661	8 165	–
PLETT: UPGRADE O/H TO U/G NETWORK (LV)	AGEING LOW VOLTAGE NETWORKS TO BE UPGRADED WITH UNDERGROUND	ELE2307							**MULTIPLE WARDS(1,2 & 4)**					2 000	2 000	2 000
ELECTRIFICATION OF INFORMAL SETTLEMENT	NEW/UPGRADE OF ELECTRICAL NETWORKS IN INFORMAL SETTLEMENTS IN THE GREATER BITOU AREA	ELE2204							**MULTIPLE WARDS (1,3,5 &6)**					3 582	2 500	800
NEW HIGH MAST LIGHTS	HIGH MAST LIGHTS WITH BACKUP SUPPLY IN GREATER BITOU AREA	ELE2309							**MULTIPLE WARDS (1,4,5&6)**					680	700	720
SECURITY KEY SITES	PROVISION OF SECURITY AT VARIOUS KEY SITES TO PREVENT THEFT AND VANDALISM	ELE2208							**MULTIPLE WARDS (2,4,5&6)**					200	200	200
NEW STREETLIGHTS	NEW STREETLIGHTS	ELE2210							**ALL WARDS**					2 200	3 000	500
REPLACEMENT OF THE FAULTY CABLE WITTEDRIFT	MASTERPLAN PROJECT: REPLACE FAULTY UNDERGROUND CABLE TO COMPLETE RING FEED	ELE2213							**1**					1 040	–	–
11KV LINKS KWANO AND SS1 SUB STATIONS	MASTERPLAN PROJECT: NEW MV FEEDERS BETWEEN SS NEW HORIZONS AND ERF 34/438.	ELE2214							**MULTIPLE WARDS (4,5&6)**					–	3 796	–
11kV LINKS KWANO TO LADYWOOD	MASTERPLAN PROJECT: UPGRADE GOLF COURSE AND LADYWOOD 11KV OVERHEAD LINES TO SS KWANO, MV CABLE AND CIRCUIT BREAKER	ELE2315							**MULTIPLE WARDS (4,5&6)**					–	1 194	–
KEURBOOMS: UPGRADE NETWORK	CREATE ADDITIONAL FEED SUPPLY FOR KEURBOOMS TO ALLOW CONTINGENCY AND CONTINUITY OF SUPPLY	ELE2218							**1**					1 100	1 900	–
ELECTRIFICATION OF EBENEZER	ELECTRIFICATION OF EBENEZER	ELE2317							**4**					4 500	5 217	–
KWANO ADDITIONAL 20MVA TRANSFORMER FOR FIRM CAPACITY	MASTERPLAN:								**5,6&7**					–	5 600	5 000
REPLACE PMT CHRISTIE WITH 315 MINISUB TO CATER FOR ADDITIONAL HOUSING UNITS	REPLACE PMT CHRISTIE WITH 315 MINISUB TO CATER FOR ADDITIONAL HOUSING UNITS								**4**					–	772	–
REPLACE PMT STEYN WITH 500KVA MINISUB FOR ADDITIONAL RESIDENTIAL LOAD	REPLACE PMT STEYN WITH 500KVA MINISUB FOR ADDITIONAL RESIDENTIAL LOAD								**4**					–	–	965
INSTALL NEW 1 MVA 22/11 TRANSFORMER AT NATURES VALLEY	INSTALL NEW 1 MVA 22/11 TRANSFORMER AT NATURES VALLEY								**1**					–	–	8 100
FLEET MANAGEMENT																
TOOLS AND EQUIPMENT	2 POST LIFT , VEHICLE DIAGNOSTIC KIT ,TOOLS-MECHANICAL WORKSHOP								**ADMINISTRATIVE**					100	100	100
2X NEW LDV WITH POLICE CANOPIES -LAW ENFORCEMENT	2X NEW LDV WITH POLICE CANOPIES -LAW ENFORCEMENT								**ADMINISTRATIVE**					–	600	600
1x NEW SKIP TRUCK	1 X NEW SKIP TRUCK WASTE MANAGEMENT								**ADMINISTRATIVE**					–	1 500	–
1X NEW HOOKLIFT TRUCK-WASTE MANAGEMENT	1 X NEW HOOKLIFT TRUCK & TRAILER								**ADMINISTRATIVE**					–	3 000	–
1 X NEW TLB	1 X NEW TLB WATERSERVICES								**ADMINISTRATIVE**					–	1 500	–
2X LDV WITH CANOPY- WATER SERVICES	2X LDV WITH CANOPY- WATER SERVICES-REPLACEMNTS								**ADMINISTRATIVE**					950	–	1 200
1 X NEW ROLL BACK TOW TRUCK	1 X NEW ROLL BACK TOW TRUCK								**ADMINISTRATIVE**					–	1 500	–
1 X NEW LDV WITH SERVICE CANOPY	1 X NEW LDV SERVICE CANOPY -FLEET MANAGEMENT								**ADMINISTRATIVE**					550	–	–
2 x NEW LDV BAKKIES WITH CANOPIES	2 X NEW LDV BAKKIES WITH CANOPIES - ROADS & sTORMWATER								**ADMINISTRATIVE**					550	550	–
2 X NEW 3 TONNER TIPPER TRUCK	2X NEW 3 TONNER TIPPER TRUCK								**ADMINISTRATIVE**					–	850	–
1 X HATCHBACK FOR TRANSPORTATION	1 X HATCHBACK FOR TRANSPORTATION AT CORPORATE SERVICES								**ADMINISTRATIVE**					330		
1 X NEW DBL CAB LDV WITH CANOPY	1 X NEW LDV SERVICE CANOPY -REVENUE MANAGEMENT								**ADMINISTRATIVE**					550		
1 X TWIN DRUM WALK BEHIND ROLLER OR SIT ON WITH TRAILER FOR TRANSPORTATION	1 X TWIN DRUM ROLLER OR TWIN DRUM SIT ON ROLLER WITH TRAILER FOR TRANSPORTATION								**ADMINISTRATIVE**					300	–	–
1 X NEW TLB - STORMWATER	1 X NEW TLB - STORMWATER								**ADMINISTRATIVE**					1 500	–	–
1 X NEW JETMACHINE -STORMWATER	1 X NEW JETMACHINE - STORMWATER								**ADMINISTRATIVE**						–	2 000
1X NEW RESCUE PUMPER	REPLACE RESCUE PUMPER CX 3857								**ADMINISTRATIVE**					–	4 500	–
1 X NEW 4X4 SKID UBITS	REPLACE CX 48251 AND CX 36097								**ADMINISTRATIVE**					–	800	–
1 X NEW TRANPORTER 7-10 SEATER	REPLACE CX 41602 (18 YRS OLD)								**ADMINISTRATIVE**					–	–	800
1 NEW 4X4 TANKER	REPLACE SAMIL (30 YRS OLD)								**ADMINISTRATIVE**					–	–	4 500
1 NEW 4X4 TANKER	REPLACE RURAL PUMPER CX 41935 (31 YRS OLD)								**ADMINISTRATIVE**					780	–	–
1 NEW 4X4 TANKER	REPLACE RURAL PUMPER CX 41935 (31 YRS OLD)								**ADMINISTRATIVE**					980	–	–
2x NEW SEDANS FOR TRAFFIC	CURRENT 4 OFFICERS SHARE 1 VEHICLE								**ADMINISTRATIVE**					–	500	500
1 X LDV E/CAB WITH ROADBLOCK TRAILER	NEW REVENUE ENHANCMENT								**ADMINISTRATIVE**					–	–	1 000
FIRE DEPARTMENT																
UPGRADE OF MAIN STATION	FIRE STATION MARINE WAY : UPGRADE ENGINE BAY DOORS, YARD AND COVER VEHICLE PARKING AREA PROTECTING FIRE VEHICLES FROM ELEMENTS								**ADMINISTRATIVE**					200	400	–
UPGRADE OF KURLAND STATION (EAST)	KURLAND FIRE SERVICE SUBSTATION UPGRADES SECURITY FENCING, GATE MOTORS, PAVING AND ENGINE BAY DOORS								**ADMINISTRATIVE**					–	300	–
ESSENTIAL TOOLS, LOOSE GEAR AND EQUIPMENT FOR FIRE SERVICE AND RESCUE OPERATIONS	SCBA'S, COMPRESSOR, PTO PUMPS, WATER PUMPS, TOOLS AND LOOSE GEAR								**ADMINISTRATIVE**					250	250	250
HAZMAT PPE AND DETECTION	EQUIPMENT ESSENTIAL IN HAZMAT RESPONSE FOR SPILLS, LEAKS AND RELEASES								**ADMINISTRATIVE**					300	500	–
PUBLIC SAFETY: LAW ENFORCEMENT																

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
37 X BULLET PROOF VESTS	THIS IS PROTECTIVE EQUIPMENT FOR LAW ENFORCEMENT OFFICERS, CLOSE PROTECTION AND TRAFFIC OFFICERS WHEN OPERATIONAL, THIS IS REQUIRED AS TOOLS OF TRADE AND OHS REQUIREMENT.	LAW2301							ADMINISTRATIVE					–	260	–
20x PORTABLE TWO WAY RADIOS	PORTABLE RADIOS ARE USED AS COMMUNICATION DEVICES WHEN OFFICERS ARE OUTSIDE VEHICLE OR OFFICE	LAW2302							ADMINISTRATIVE					–	120	–
30X 9MM HANDGUNS (FIRE ARMS)	FIRE ARMS ARE TOOLS OF TRADE FOR PERSONNEL PROTECTIONAND ARE FOR LAW ENFORCEMENT, CLOSE PROTECTION AND TRAFFIC OFFICERS, THE CURRENT FIREARMS ARE NOT ENOUGH FOR ALL THE OFFICERS.	LAW2304							ADMINISTRATIVE					–	200	–
PUBLIC SAFETY: DISASTER MANAGEMENT																
DRONE									ADMINISTRATIVE					250	–	–
1X PORTABLE RADIO									ADMINISTRATIVE					12	–	–
PTZ CAMERA X4									ADMINISTRATIVE					280	–	–
PUBLIC SAFETY: TRAFFIC SERVICES																
BODY CAMS X15	CAMERAS WORN BY TRAFFIC OFFICERS FOR PROTECTION AND SAFETY ON THE ROAD WHEN DEALING WITH PUBLIC	TRF2401							ADMINISTRATIVE					115	115	–
DLTC SHELTER	SHELTER AND WAITING AREA FOR MEMBERS OF THE PUBLIC WAITING OUTSIDE THE DLTC IN A LINE TO BE HELPED, PROTECTING THEM FROM INCLEMENT WEATHER.	TRF2402							ADMINISTRATIVE					135		
PARKS AND RECREATION: PARKS MAINTENANCE AND HORTICULTURE																
CONSTRUCTION OF REGIONAL CEMETRY	CONSTRUCTION OF REGIONAL CEMETRY AT EBENEZER SANRAL ROAD	HOR2207							4					1 500	–	–
UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	HOR2301							7					725	–	–
UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	UPGRADING OF KRANSHOEK SPORTFIELD FLOODLIGHTING	HOR2301							7					2 230	–	–
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	HOR2209							7					–	3 500	1 500
UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	UPGRADING OF GREENVALLEY SPORTFIELD FLOODLIGHTING	HOR2209							7					–	–	500
UPGRADING OF KWANO SPORTFIELD FLOODLIGHTING	UPGRADING OF KWANO SPORTFIELD FLOODLIGHTING	HOR2302							5&7					–	–	5 683
FACILITIES & SERVICE CENTRES																
HALL FURNITURE	TABLES AND CHAIRS FOR ALL HALLS	FAC2221							ALL WARDS					300	–	–
CONSTRUCTION OF QOLWENI HALL	REPLACEMENT OF ALUMINIUM DOORS AND WINDOWS AT QOLWENI	FAC2223							3					–	100	2 000
UPGRADING OF MUNICIPAL RENTAL BUILDINGS	UPGRADING AND REPAIRS TO MUNICIPAL RENTAL HOUSES								ADMINISTRATIVE					300	–	–
INTERGRATED WASTE MANAGEMENT																
KURLAND VILLAGE-WASTE DROP- OFF FACILITY	NEW DROP-OFF FACILITIES AT KURLAND	WAS202							1					1 800	–	–
WASTE TRANSFER STATION-CONSTRUCTION OF A NEW BULKY WASTE FACILITY	CONSTRUCTION OF NEW BULKY WASTE FACILITY AT WASTE TRANSFER STATION	WAS2206							MULTIPLE WARDS					500	1 000	1 000
LIBRARY SERVICES																
MAINTENANCE:GREENVALLEY LIBRARY	MAINTENANCE:GREENVALLEY LIBRARY	LIB2401							7					304		
INFORMATION COMMUNICATION TECHNOLOGY (ICT)																
BITOU LAPTOP REPLACEMENT	REPLACEMENT OF EQUIPMENT OLDER THAN 5 YEARS AND NOT FIT FOR PURPOSE	IT01							ADMINISTRATIVE					100	300	300
BITOU COMPUTER OPERATIONAL SPARES &LOANS	OPERATIONAL IN NATURE / LOANS WHILE SERVICING OR REPAIRING	IT03							ADMINISTRATIVE					200	200	200
BITOU MOBILE DEVICES	FOR PAPER LESS AGENDA, WORKFORCE AND METER READING READERS	ICT13							ADMINISTRATIVE					250	100	100
BITOU REPAIRS MAINTENANCE & EQUIPMENT	OPERATIONAL IN NATURE / REPLACEMENT OF FAILED CAPITAL ITEM IN THE FIELD	ICT101							ADMINISTRATIVE					150	200	200
BITOU NEW USERS		ICT102							ADMINISTRATIVE					200	–	200
MAIN BUILDING PRIMARY / DR STORAGE	REPLACEMENT OF OUT OF MAINTENANCE STORAGE IN DR VNX5300	ICT107							ADMINISTRATIVE					–	200	–
DEPARTMENTAL REQUESTS HUMAN RESOURCE MANAGEMENT		ICT116							ADMINISTRATIVE					100	–	–
WATERWORKS 2-WAY RADIOS		ICT129							ADMINISTRATIVE					48	–	–
FIRE DEPARTMENT 2-WAY RADIOS		ICT131							ADMINISTRATIVE					19	–	–
LAW ENFORCEMENT 2 WAY RADIOS		ICT132							ADMINISTRATIVE					120	–	–
CORPORATE SERVICES BOARDROOM EQUIPMENT UPGRADE		ICT133							ADMINISTRATIVE					300	–	–
SPEAKERS' OFFICE TABLE EQUIPMENT UPGRADE		ICT134							ADMINISTRATIVE					12	–	–
ENGINEERING SERVICES BOARDROOM EQUIPMENT UPGRADE		ICT135							ADMINISTRATIVE					50	–	–
DEVELOPMENT & PLANNING BOARDROOM EQUIPMENT UPGRADE		ICT136							ADMINISTRATIVE					12	–	–
FINANCIAL SERVICES BOARDROOM (CFO OFFICE) EQUIPMENT UPGRADE		ICT137							ADMINISTRATIVE					14	–	–
ICT OFFICE FURNITURE & EQUIPMENT		ICT138							ADMINISTRATIVE					20	–	–
SCADA CONNECTIVITY									ADMINISTRATIVE					75	–	
SIMUNYE CENTRE POWER AND SOLAR		ICT162							ADMINISTRATIVE					75	–	
KRANSHOEK POWER AND SOLAR		ICT165							ADMINISTRATIVE					125	–	–
CUTTY SARK HIGHT SITE BACKUP POWER AND SOLAR		ICT171							ADMINISTRATIVE					120	–	–
PIESANGVALLEY HALL BACKUP POWER AND SOLAR		ICT185							ADMINISTRATIVE					50	–	–
PORTABLE TWO WAY RADIOS X10									ADMINISTRATIVE					120	–	–
Parent Capital expenditure												–	–	**183 160**	**166 055**	**100 746**
Entities: *List all capital projects grouped by Entity*																
Entity A Water project A																
Entity B Electricity project B																

Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Entity Capital expenditure												–	–	–	–	–
Total Capital expenditure												–	–	183 160	166 055	100 746

WC047 Bitou - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand Function	Project name	Project number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Previous target year to complete	Current Year 2023/24 Original Budget	Current Year 2023/24 Full Year Forecast	2024/25 Medium Term Revenue & Expenditure Framework Budget Year 2024/25	2024/25 Medium Term Revenue & Expenditure Framework Budget Year +1 2025/26	2024/25 Medium Term Revenue & Expenditure Framework Budget Year +2 2026/27
Parent municipality:																	
List all capital projects grouped by Function																	
Entities:																	
List all capital projects grouped by Entity																	
Entity Name																	
Project name																	

WC047 Bitou - Supporting Table SA38 Consolidated detailed operational projects

Municipal Vote/Operational project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2024/25 Medium Term Revenue & Expenditure Framework			Project information
R thousand	4			2	6			5		Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27	Ward location
Parent municipality:															
List all operational projects grouped by Municipal Vote															
					No										
Parent operational expenditure	1											–	–	–	
Entities:															
List all operational projects grouped by Entity															
Entity A															
Water project A															
Entity B															
Electricity project B															
Entity Operational expenditure										–	–	–	–	–	
Total Operational expenditure										–	–	–	–	–	