



# Bitou Municipality



## Service Delivery Budget Implementation Plan

# 2025/26

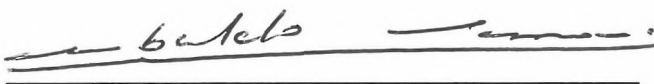
# Municipal Financial Management Act

## Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Mbulelo Memani

### Municipal Manager of Bitou Municipality

Signature 


Date 11/06/2025

### Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Jessica Kamkam

### Mayor of Bitou Municipality

Signature 

Date 24/06/2025



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Submit the Risk Based Audit Plan (RBIAP) for the 2026/27 financial year to the Audit Committee by 30 June 2026	Number of Risk Based Audit Plan compiled and submitted to the Audit Committee	All	Municipal Manager	1	Number	1	0	0	0	1
TL2	Office of the Municipal Manager	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Complete 90% of audits as scheduled in the RBIAP applicable for 2025/26 by 30 June 2026 (Actual audits completed divided by the audits scheduled for the year) x100	% of audits completed	All	Municipal Manager	99%	Percentage	90	0	25	45	90
TL3	Office of the Municipal Manager	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Complete the annual Risk assessment for 2026/27 and submit to the RMC by 31 March 2026	Number of Risk assessment completed and submitted to the RMC	All	Municipal Manager	1	Number	1	0	0	1	0
TL4	Office of the Municipal Manager	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Review the IDP for the 2026/27 financial year and submit to Council by 31 May 2026	Number of Draft IDP compiled and submitted to Council	All	Municipal Manager	1	Number	1	0	0	0	1
TL5	Office of the Municipal Manager	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Conduct the Mid-year Performance Evaluations of the section 57's employees by 28 February 2026	Number of evaluations completed	All	Municipal Manager	1	Number	1	0	0	1	0



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL6	Office of the Municipal Manager	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Conduct the Final Performance Evaluation of the section 57's employees for the 2024/25 by 30 November 2025	Number of evaluations completed	All	Municipal Manager	1	Number	1	0	1	0	0
TL7	Office of the Municipal Manager	Municipal Financial Viability and Management	Achieve long term financial sustainability	Spend 95% of the municipal capital budget on capital projects by 30 June 2026 {(Actual amount spent on projects /Total amount budgeted for capital projects)X100}	% budget spent	All	Municipal Manager	81%	Percentage	95	10	40	60	95
TL8	Financial Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Provide subsidies for free basic services to indigent households as at 30 June 2026	Number of indigent households receiving subsidies for free basic services as per Financial System	All	Director Financial Services	5 080	Number	5 000	0	0	0	5 000
TL9	Financial Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Number of residential properties with piped water which are connected to the municipal water infrastructure network and billed for the service as at 30 June 2026	Number of residential properties billed for piped water	All	Director Financial Services	16 605	Number	16 750	0	0	0	16 750
TL10	Financial Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Number of residential properties with electricity which are connected to the municipal electrical infrastructure network(credit and prepaid electrical metering and excluding Eskom areas) and billed for the service as at 30 June 2026	Number of residential properties billed credit meter and prepaid meters connected to the network	All	Director Financial Services	15 120	Number	15 200	0	0	0	15 200



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL11	Financial Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Number of residential properties with sanitation services to which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2026	Number of residential properties which are billed for sewerage	All	Director Financial Services	14 913	Number	15 000	0	0	0	15 000
TL12	Financial Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Number of residential properties for which refuse is removed from, once per week and billed for the service as at 30 June 2026	Number of residential properties which are billed for refuse removal	All	Director Financial Services	15 147	Number	15 200	0	0	0	15 200
TL13	Financial Services	Municipal Financial Viability and Management	Achieve long term financial sustainability	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) x 100	% of debt to revenue	All	Director Financial Services	17,18%	Percentage	20	0	0	0	20
TL14	Financial Services	Municipal Financial Viability and Management	Achieve long term financial sustainability	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 ((Total outstanding service debtors (net debtors)/ revenue received for services)X100)	% of outstanding service debtors	All	Director Financial Services	9,85%	Percentage	11.80	0	0	0	11 80

### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL15	Financial Services	Municipal Financial Viability and Management	Achieve long term financial sustainability	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) as per Circular 71	Number of months it takes to cover fix operating expenditure with available cash	All	Director Financial Services	2,49	Number	2	0	0	0	2
TL16	Financial Services	Municipal Financial Viability and Management	Achieve long term financial sustainability	Achieve a debtor payment percentage of 90% by 30 June 2026 (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100	% debtor payment achieved	All	Director Financial Services	96,73%	Percentage	90	0	0	0	90
TL17	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan by 30 June 2026 {(Number of people from employment equity target groups/total vacant positions in terms of equity)x 100}	% of people employed	All	Director Corporate Services	82%	Percentage	82	0	0	0	82



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL18	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Spend 100% of the 0 20% of operational budget on training by 30 June 2026 {(Actual total training expenditure divided by total operational budget)x100}	% budget spent	All	Director Corporate Services	0,27%	Percentage	0.20	0	0	0	0 20
TL19	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Review the "System of Operational Delegations" and submit to Council by 30 June 2026	Number of System of operational delegations submitted to Council	All	Director Corporate Services	0	Number	1	0	0	0	1
TL20	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Spend 95% of the allocated capital budget for ICT by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	All	Director Corporate Services	92%	Percentage	95	0	40	60	95
TL21	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Review the HR Strategy and Plan and submit to Council by 30 May 2026	Number of HR Strategy and Plan reviewed and submitted to Council by 30 May 2026	All	Director Corporate Services	0	Number	1	0	0	0	1
TL22	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Review All HR Policies by 31 March 2026	Number of policies reviewed	All	Director Corporate Services	0	Number	20	6	7	7	0
TL23	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Review the ICT Strategy and submit it to Council by 31 May 2026	Number of ICT Strategies reviewed and submitted	All	Director Corporate Services	1	Number	1	0	0	0	1



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL24	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Review the Employment Equity Plan and submit to Council by 31 August 2025 ( Section 9(1))	Number of Employment Equity Plans reviewed and submitted	All	Director Corporate Services	1	Number	1	1	0	0	0
TL25	Corporate Services	Municipal Transformation and Institutional Development	Build a capable, developmental, transformed and productive workforce	Cascade and Implement Individual PMDS 100% to all staff applicable in terms of Regulation 890 by 30 July 2025	% of agreements signed	All	Director Corporate Services	0%	Number	100	100	0	0	0
TL26	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Limit unaccounted for water to less than 30% by 30 June 2026 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% water losses	All	Director Engineering Services	37,88%	Percentage	30	0	0	0	30
TL27	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Limit unaccounted for electricity to less than 9% as at 30 June 2026 {(Number of units purchased - Number of units Sold (incl free basic electricity) / Number of units purchased) X100}	% unaccounted electricity	All	Director Engineering Services	6,24%	Percentage	12	0	0	0	12
TL28	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the approved capital budget for Waste Water services by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet and	% budget spent	All	Director Engineering Services	77%	Percentage	95	10	40	60	95

### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
				Human Settlement projects)										
TL29	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the approved capital budget for Water services by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100} (excluding Fleet and Human Settlements projects)	% budget spent	All	Director Engineering Services	85%	Percent age	95	10	40	60	95
TL30	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the approved capital budget for Electrical & Mechanical services by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet and Human Settlement projects)	% budget spent	All	Director Engineering Services	84%	Percent age	95	10	40	60	95



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL31	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the approved capital budget for Roads & Storm Water services by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}(excluding Fleet and Human Settlement projects)	% budget spent	All	Director Engineering Services	67%	Percentage	95	10	40	60	95
TL32	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the allocated capital budget for Fleet Management by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	All	Director Engineering Services	92%	Percentage	95	10	40	60	95
TL33	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 100% of MIG Funding allocation by 30 June 2026 {(Total actual MIG expenditure /Total MIG amount budgeted)x100}	% budget spent	All	Director Engineering Services	101%	Percentage	100	10	40	60	100
TL34	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Conduct 550 potential electricity theft investigations annually by 30 June 2026	Number of inspections conducted	All	Director Engineering Services	1 806	Number	550	100	150	150	150
TL35	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the allocated capital budget for the upgrade of Brakkloof 66kV new to 20MVA transformer from firm capacity and allow for maintenance on existing by 30 June 2026 {(Total actual	% budget spent	2;3;4	Director Engineering Services	0%	Percentage	95	10	40	60	95



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
				capital expenditure /Total capital amount budgeted)x100}										
TL36	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the allocated capital budget for the upgrade of Kurland WTW from 0.6 to 1.2 MI by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	1	Director Engineering Services	53%	Percentage	95	10	40	60	95
TL37	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the budget allocated for the Kurland Waste Water Treatment Works (WWTW) by 30 June 2026{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	1	Director Engineering Services	0%	Percentage	95	10	40	60	95
TL38	Engineering Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the budget allocated for the upgrade of High Street by 30 June 2026{(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	2	Director Engineering Services	0%	Number	95	10	40	60	95
TL39	Planning and Development	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the budget allocated for the construction of new roads with related stormwater, sewer and water Ebenezer for 150 erven by 30 June 2026 (Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	4	Director Planning and Development	0%	Percentage	95	10	40	60	95

### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL40	Planning and Development	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the budget allocated for the construction of new roads with related stormwater, sewer and water Qolweni for 100 erven by 30 June 2026 (Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	3	Director Planning and Development	0%	Percentage	95	10	40	60	95
TL41	Planning and Development	Local Economic Development	Provide excellent and sustainable services to all residents	Develop the LED Strategy and submit to Council for consideration by 31 May 2026	Number of LED Strategy developed	All	Director Economic Development and Planning	1	Percentage	1	0	0	0	1
TL42	Planning and Development	Local Economic Development	Facilitate growth and expand economic opportunities to empower communities	Create 172 job opportunities in terms of the EPWP by 30 June 2026	Number of job opportunities created	All	Director Economic Development and Planning	264	Number	172	0	0	0	172
TL43	Planning and Development	Local Economic Development	Facilitate growth and expand economic opportunities to empower communities	Develop the Growth and Development Strategy and submit to Council for consideration by 31 March 2026	Number of Growth and Development Strategy developed and submitted to Council for consideration	All	Director Economic Development and Planning	0	Number	1	0	0	1	0
TL44	Planning and Development	Municipal Transformation and Institutional Development	Facilitate growth and expand economic opportunities to empower communities	Review and submit the Housing pipeline to Council by 31 May 2026	Number of Housing pipeline reviewed and submitted to Council	All	Director Economic Development and Planning	1	Number	1	0	0	0	1



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL45	Planning and Development	Good Governance and Public Participation	Facilitate growth and expand economic opportunities to empower communities	Submit the reviewed Spatial Development Framework (SDF) to Council by 31 May 2026	Number of Spatial Development Framework (SDF) submitted to Council	All	Director Economic Development and Planning	1	Number	1	0	0	0	1
TL46	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the allocated budget for the construction of a regional cemetery at Ebenezer Sanral Road (multi-year project) by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% of budget spent	4	Director Community Services	0%	Percentage	95	10	40	60	95
TL47	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of the allocated budget for the construction of the new drop-off facility Kurland by 30 June 2026 {(Total actual capital expenditure /Total capital amount budgeted)x100}	% budget spent	4	Director Community Services	0	Percentage	95	10	40	60	95
TL48	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Complete the Integrated Waste Management Master Plan and submit to Council by 30 June 2026	Number of Integrated Waste Management Master Plan completed and submitted	All	Director Community Services	0	Number	1	0	0	0	1
TL49	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Obtain Blue Flag status for at least 4 beaches by 30 November 2025	Number of Blue status beaches obtained by 30 November 2025	All	Director Community Services	0	Number	4	0	4	0	0



### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL50	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Spend 95% of Facilities Management & Maintenance, maintenance budget by 30 June 2026 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of budget spent	All	Director Community Services	0	Number	95	10	40	60	90
TL51	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Review the Sports Master Plan and submit to Council by 30 June 2026	Number of Sports Master Plan submitted to Council	All	Director Community Services	0	Number	1	0	0	0	1
TL52	Community Services	Basic Service Delivery	Provide excellent and sustainable services to all residents	Develop a Maintenance Plan for Facilities and submit to The Municipal Manager by 30 September 2025	Number of Facilities Maintenance Plan submitted to the Municipal Manager	All	Director Community Services	0	Number	1	1	0	0	0
TL53	Public Safety	Basic Service Delivery	Provide excellent and sustainable services to all residents	Review the Disaster Management Plan and submit to Council by 31 May 2026	Disaster Management Plan reviewed and submitted to Council	All	Director Public Safety	1	Number	1	0	0	0	1
TL54	Public Safety	Basic Service Delivery	Provide excellent and sustainable services to all residents	Develop a Public Safety Plan and submit to Council by 30 June 2026	Public Safety Plan submitted	All	Director Public Safety	0	Number	1	0	0	0	1

### Top Layer Service Delivery and Budget Implementation Plan 2025/26

Ref	Directorate	National KPA	IDP Objectives	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL55	Public Safety	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Establish the Municipal Court by 31 March 2026	Number of Municipal Courts Established	All	Director Public Safety	0	Number	1	0	0	1	0
TL56	Public Safety	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Review the Service Standard Charter and submit to Council by 31 March 2026	Number of Services Standard Charter reviewed and submitted	All	Director Public Safety	0	Number	1	0	0	1	0
TL57	Public Safety	Good Governance and Public Participation	Adhere to and implement effective and efficient governance processes	Develop a Citizens Feedback Report and distribute it by 30 November 2025	Number of Citizens Feedback Report developed and distributed	All	Director Public Safety	0	Number	1	0	1	0	0



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



# MONTHLY CASHFLOW 2025/26

Ref	Sub - Directorate	Function	Project name	Project Description	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2025	August 2025	September 2025	October 2025	November 2025	December 2025	January 2026	February 2026	March 2026	April 2026	May 2026	June 2026	Total
47	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	UPGRADE SAND FILTER PLETT WTW	REFURBISH AND REPAIR SAND FILTERS PLETT WTW	CRR	01/07/2025	30/06/2026	ALL WARDS	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.37	250 000.00
48	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	LABORATORY EQUIPMENT	Replace and upgrade aging laboratory equipment Plett WTW	CRR	01/07/2025	30/06/2026	ALL WARDS	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	300 000.00
49	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	TOOLS AND EQUIPMENT	GENERAL TOOLS & EQUIPMENT	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.37	250 000.00
50	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	PUMP STATION EQUIPMENT	Capital Spares: new pumps, motors and fittings	CRR	01/07/2025	30/06/2026	ALL WARDS	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.66	216 666.74	2 600 000.00
51	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	KURLAND: UPGRADE WTW	UPGRADE WORKS FROM 0.6 TO 1.2MI	BORROWINGS	01/07/2025	30/06/2026	1	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	1 465 632.25	17 587 587.00
52	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	KURLAND: UPGRADE WTW	UPGRADE WORKS FROM 0.6 TO 1.2MI	CRR	01/07/2025	30/06/2026	1	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	180 617.75	2 167 413.00
53	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	REPLACEMENT OF AC PIPES	REPLACEMENT OF AC PIPES	CRR	01/07/2025	30/06/2026	ALL WARDS	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.67	166 666.63	2 000 000.00
54	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	WATER DEMAND MANAGEMENT	Domestic meters and water saving devices	CRR	01/07/2025	30/06/2026	ALL WARDS	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.33	20 833.37	250 000.00
55	Engineering Services - Water Quality Control	Water Management: Core Function: Water Distribution	NATURES VALLEY RESERVOIR	NATURES VALLEY RESERVOIR UPGRADE	BORROWINGS	01/07/2025	30/06/2026	1	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.33	833 333.37	10 000 000.00



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



# MONTHLY CASHFLOW 2025/26

Ref	Sub - Directorate	Function	Project name	Project Description	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2025	August 2025	September 2025	October 2025	November 2025	December 2025	January 2026	February 2026	March 2026	April 2026	May 2026	June 2026	Total
73	Engineering Services - Electrical and Mechanical Engineering Services	Energy Sources: Core Function: Electricity	MACHINERY AND EQUIPMENT	Supply and Delivery of Extension Ladders, Proximity Testers, Bag Switches, Earthing Kits, Megger, Cable Locator, Digital Flukes, Cutting Torch, Hydraulic Crimpers, Cordless Grinders, Rotary Drill, Chain Saws, Pole Pruners	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.33	40 833.37	490 000.00
74	Engineering Services - Electrical and Mechanical Engineering Services	Energy Sources: Core Function: Electricity	PLETT: ASSET REPLACEMENT	Capital spares: replace defective mini-sub and transformer and RMUs in all areas	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	125 000.00	1 500 000.00
75	Engineering Services - Electrical and Mechanical Engineering Services	Energy Sources: Core Function: Electricity	SCADA SYSTEMS	Master Plan Project: Supply and Install Scada Systems at various substations to facilitate effective Outage Management the future Smart Grid Automation for Renewable Energy Projects	CRR	01/07/2025	30/06/2026	ALL WARDS	0	0	0	0	0	0	0	0	0	0	0	0	0.00
76	Engineering Services - Electrical and Mechanical Engineering Services	Energy Sources: Core Function: Electricity	REPLACE FAULTY MV METER UNIT	Maintenance Related: Replacing faulty metering units - to enhance revenue collection	CRR	01/07/2025	30/06/2026	ALL WARDS	0	0	0	0	0	0	0	0	0	0	0	0	0.00
77	Engineering Services - Electrical and Mechanical Engineering Services	Energy Sources: Core Function: Electricity	BRAKKLOOF NEW 20MVA 66/11KV TRF	Masterplan Project: Brakkloof 66kV New 20MVA Transformer for firm capacity and allow for maintenance on existing Transformers	BORROWINGS	01/07/2025	30/06/2026	LITTLE WARD(2,3	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.66	1 022 666.74	12 272 000.00



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]

## MONTHLY CASHFLOW 2025/26

[illegible]



# MONTHLY CASHFLOW 2025/26

Ref	Sub - Directorate	Function	Project name	Project Description	Funding source	Planned Start Date	Planned Completion Date	Ward	July 2025	August 2025	September 2025	October 2025	November 2025	December 2025	January 2026	February 2026	March 2026	April 2026	May 2026	June 2026	Total
106	Public Safety - Law Enforcement / Traffic / Fire & Disaster / Municipal Courts / Communication s & Customer Relations	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	20X PORTABLE TWO WAY RADIOS	portable radios are used as communication devices when officers are outside vehicle or office	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	10 000.00	120 000.00
107	Public Safety - Law Enforcement / Traffic / Fire & Disaster / Municipal Courts / Communication s & Customer Relations	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	30X 9MM HANDGUNS (FIRE ARMS)	Fire arms are tools of trade for personnel protectionand are for law enforcement, Close protection and traffic officers, the current firearms are not enough for all the officers.	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.74	200 000.00
108	Public Safety - Law Enforcement / Traffic / Fire & Disaster / Municipal Courts / Communication s & Customer Relations	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2X NEW LDV WITH POLICE CANOPIES -LAW ENFORCEMENT	2X NEW LDV WITH POLICE CANOPIES -LAW ENFORCEMENT	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	0	0	0	0	0	0	0	0	0	0	0	0	0.00
109	Public Safety - Law Enforcement / Traffic / Fire & Disaster / Municipal Courts / Communication s & Customer Relations	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	FURNITURE & EQUIPMENT FOR TRAFFIC SERVICES	FURNITURE & EQUIPMENT FOR TRAFFIC SERVICES	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.33	9 583.37	115 000.00
110	Public Safety - Law Enforcement / Traffic / Fire & Disaster / Municipal Courts / Communication s & Customer Relations	Public Safety: Core Function: Police Forces, Traffic and Street Parking Control	2x NEW SEDANS FOR TRAFFIC	2 X NEW TRAFFIC SEDANS	CRR	01/07/2025	30/06/2026	ADMINISTRATIVE	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.74	800 000.00

## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]



## MONTHLY CASHFLOW 2025/26

[illegible]

## MONTHLY CASHFLOW 2025/26

[illegible]



## REVENUE BY SOURCE 2025/26

Line Item	Function	July			August			September		
Governance and administration	Executive and council	107 131	2 972 604		107 131	3 272 604		17 890 938	5 981 966	
Governance and administration	Finance and administration	19 429 803	12 076 260	241 997	21 329 803	12 076 260	241 997	23 408 853	12 412 470	241 997
Governance and administration	Internal audit		567 067			567 067			567 067	
Community and public safety	Community and social services	11 051	2 937 201		11 051	2 937 201		3 217 301	3 180 311	
Community and public safety	Sport and recreation	26 475	2 328 118	641 666	26 475	2 328 118	641 666	26 475	2 678 303	641 666
Community and public safety	Public safety	312 507	8 961 300	166 246	312 507	8 961 300	166 246	14 039 275	9 264 175	166 246
Community and public safety	Housing	3 394 583	3 209 459		3 394 583	3 209 459		11 273 083	3 587 959	
Economic and environmental services	Planning and development	2 693 605	5 564 260	4 166	2 693 605	5 564 260	4 166	2 693 605	5 579 535	4 166
Economic and environmental services	Road transport	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412
Trading services	Energy sources	24 817 886	26 155 979	2 533 284	24 817 886	26 155 979	2 533 284	31 540 328	26 155 979	2 533 284
Trading services	Water management	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971
Trading services	Waste water management	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935
Trading services	Waste management	4 912 465	5 075 131	591 666	4 912 465	5 075 131	591 666	9 657 295	5 275 131	591 666
Other	Other	41 886	10 486 611		41 886	10 486 611		101 499	-17 537 289	
TOTAL		75 233 324	93 143 018	15 117 343	77 133 324	93 443 018	15 117 343	133 334 584	69 954 635	15 117 343
Line Item	Function	October			November			December		
Governance and administration	Executive and council	107 131	2 972 604		107 131	2 972 604		17 891 763	6 695 541	
Governance and administration	Finance and administration	19 429 803	12 076 260	241 997	19 429 803	12 233 860	241 997	23 408 853	12 414 470	241 997
Governance and administration	Internal audit		567 067			809 767			567 067	
Community and public safety	Community and social services	11 051	2 937 201		11 051	2 937 201		3 217 449	3 392 811	
Community and public safety	Sport and recreation	26 475	2 328 118	641 666	26 475	2 328 118	641 666	26 475	2 678 303	641 666
Community and public safety	Public safety	312 507	8 961 300	166 246	312 507	8 961 300	166 246	14 042 013	9 264 175	166 246



# REVENUE BY SOURCE 2025/26

Community and public safety	Housing	3 394 583	3 209 459		3 394 583	3 209 459		11 273 083	3 587 959	
Economic and environmental services	Planning and development	2 693 605	5 564 260	4 166	2 693 605	5 564 260	4 166	5 648 660	5 579 535	4 166
Economic and environmental services	Road transport	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412
Trading services	Energy sources	24 817 886	26 155 979	2 533 284	24 817 886	26 155 979	2 533 284	31 540 328	26 155 979	2 533 284
Trading services	Water management	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971
Trading services	Waste water management	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935
Trading services	Waste management	4 912 465	5 075 131	591 666	4 912 465	5 075 131	591 666	9 657 295	5 275 131	591 666
Other	Other	41 886	10 486 611		41 886	10 486 611		101 499	-17 337 289	
TOTAL		75 233 324	93 143 018	15 117 343	75 233 324	93 543 318	15 117 343	136 293 350	71 082 710	15 117 343
Line Item	Function	January			February			March		
Governance and administration	Executive and council	107 131	2 972 604		107 131	2 972 604		17 890 938	5 681 966	
Governance and administration	Finance and administration	19 429 803	12 076 260	241 997	19 429 803	12 076 260	241 997	23 408 853	12 412 470	241 997
Governance and administration	Internal audit		567 067			567 067			567 067	
Community and public safety	Community and social services	11 051	2 937 201		11 051	2 937 201		3 217 301	3 180 311	
Community and public safety	Sport and recreation	26 475	2 328 118	641 666	26 475	2 328 118	641 666	26 475	2 678 303	641 666
Community and public safety	Public safety	312 507	8 961 300	166 246	312 507	8 961 300	166 246	14 039 275	9 264 175	166 246
Community and public safety	Housing	3 394 583	3 209 459		3 394 583	3 209 459		11 273 083	3 587 959	
Economic and environmental services	Planning and development	2 693 605	5 564 260	4 166	2 693 605	5 564 260	4 166	2 693 605	5 579 535	4 166
Economic and environmental services	Road transport	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412
Trading services	Energy sources	24 817 886	26 155 979	2 533 284	24 817 886	26 155 979	2 533 284	31 540 328	26 155 979	2 533 284
Trading services	Water management	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971
Trading services	Waste water management	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935
Trading services	Waste management	4 912 465	5 075 131	591 666	4 912 465	5 075 131	591 666	9 657 295	5 275 131	591 666



## REVENUE BY SOURCE 2025/26

Other	Other	41 886	10 486 611		41 886	10 486 611		101 499	-17 537 289	
TOTAL		75 233 324	93 143 018	15 117 343	75 233 324	93 143 018	15 117 343	133 334 584	69 654 635	15 117 343
Line Item	Function	April			May			June		
Governance and administration	Executive and council	107 131	2 972 604		107 131	2 972 604		17 891 783	6 925 176	
Governance and administration	Finance and administration	19 429 803	12 076 260	241 997	19 429 803	12 076 260	241 997	23 408 973	51 646 595	242 033
Governance and administration	Internal audit		567 067			567 067			567 219	
Community and public safety	Community and social services	11 051	2 937 201		11 051	2 937 201		3 217 463	3 400 696	
Community and public safety	Sport and recreation	26 475	2 328 118	641 666	26 475	2 328 118	641 666	26 484	2 678 854	641 674
Community and public safety	Public safety	312 507	8 961 300	166 246	312 507	8 961 300	166 246	14 042 046	9 264 850	166 294
Community and public safety	Housing	3 394 583	3 209 459		3 394 583	3 209 459		11 273 087	3 588 181	
Economic and environmental services	Planning and development	2 693 605	5 564 260	4 166	2 693 605	5 564 260	4 166	5 648 688	5 581 141	4 174
Economic and environmental services	Road transport	10 833	3 123 322	3 147 412	10 833	3 123 322	3 147 412	10 837	3 123 608	3 147 468
Trading services	Energy sources	24 817 886	26 155 979	2 533 284	24 817 886	26 155 979	2 533 284	31 540 400	15 405 305	2 533 325
Trading services	Water management	10 781 201	5 211 921	4 521 971	10 781 201	5 211 921	4 521 971	10 781 225	10 212 408	4 522 072
Trading services	Waste water management	8 693 898	4 473 785	3 268 935	8 693 898	4 473 785	3 268 935	8 693 937	7 574 242	3 768 965
Trading services	Waste management	4 912 465	5 075 131	591 666	4 912 465	5 075 131	591 666	9 657 313	8 975 393	591 674
Other	Other	41 886	10 486 611		41 886	10 486 611		101 510	-17 337 122	
TOTAL		75 233 324	93 143 018	15 117 343	75 233 324	93 143 018	15 117 343	136 293 746	111 606 546	15 617 679

## REVENUE BY SOURCE 2025/26

Line Item	Function	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Governance and administration	Executive and council	R 72 422 470.00	R 49 365 481.00	R -
Governance and administration	Finance and administration	R 250 973 956.00	R 185 653 685.00	R 2 904 000.00
Governance and administration	Internal audit	R -	R 7 047 656.00	R -
Community and public safety	Community and social services	R 12 957 922.00	R 36 651 737.00	R -
Community and public safety	Sport and recreation	R 317 709.00	R 29 338 707.00	R 7 700 000.00
Community and public safety	Public safety	R 58 662 665.00	R 108 747 775.00	R 1 995 000.00
Community and public safety	Housing	R 72 249 000.00	R 40 027 730.00	R -
Economic and environmental services	Planning and development	R 38 233 398.00	R 66 833 826.00	R 50 000.00
Economic and environmental services	Road transport	R 130 000.00	R 37 480 150.00	R 37 769 000.00
Trading services	Energy sources	R 324 704 472.00	R 303 121 074.00	R 30 399 449.00
Trading services	Water management	R 129 374 436.00	R 67 543 539.00	R 54 263 753.00
Trading services	Waste water management	R 104 326 815.00	R 56 785 877.00	R 39 727 250.00
Trading services	Waste management	R 77 928 918.00	R 65 401 834.00	R 7 100 000.00
TOTAL		R 1 143 022 856.00	R 1 068 142 970.00	R 181 908 452.00



## REVENUE BY SOURCE 2025/26

Line Item (200 chars)	Vote Number	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	TOTAL
Service charges - Electricity		24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 510	24 259 571	291 114 181
Service charges - Water Management		8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 507	8 455 510	101 466 087
Service charges - Waste Water Management		6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 414	6 727 432	80 728 986
Service charges - Waste Management		4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 342	4 404 347	52 852 109
Sale of Goods and Rendering of Services		665 316	665 316	669 286	665 316	665 316	669 434	665 316	665 316	669 286	665 316	665 316	669 510	8 000 044
Agency services		221 914	221 914	221 914	221 914	221 914	221 914	221 914	221 914	221 914	221 914	221 914	221 914	2 662 968
Interest earned from Receivables		1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 710	1 163 734	13 964 544
Interest earned from Current and Non Current Assets		1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 727	1 047 736	12 572 733
Rental from Fixed Assets		110 891	110 891	170 504	110 891	110 891	170 504	110 891	110 891	170 504	110 891	110 891	170 516	1 569 156
Licence and permits		54 963	54 963	54 963	54 963	54 963	57 701	54 963	54 963	54 963	54 963	54 963	57 723	665 054
<b>Non-Exchange Revenue</b>														
Operational Revenue		69 589	69 589	69 614	69 589	69 589	3 015 994	69 589	69 589	69 614	69 589	69 589	3 016 022	6 727 956
Property rates		17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 267	17 881 304	214 575 241
Surcharges and Taxes		128 936	128 936	128 936	128 936	128 936	128 936	128 936	128 936	128 936	128 936	128 936	128 944	1 547 240
Fines, penalties and forfeits		2 525	2 525	13 750 923	2 525	2 525	13 750 923	2 525	2 525	13 750 923	2 525	2 525	13 750 932	55 023 901
Licences or permits		68 242	68 242	68 242	68 242	68 242	68 242	68 242	68 242	68 242	68 242	68 242	68 253	818 915
Transfer and subsidies - Operational		2664267	4564267	46953521	2664267	2664267	46963021	2664267	2664267	46953521	2664267	2664267	46963051	211047250
Interest		202 713	202 713	202 713	202 713	202 713	202 713	202 713	202 713	202 713	202 713	202 713	202 717	2 432 560
Operational Revenue		1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 346	1 232 375	14 788 181
														0
<b>TOTAL</b>		R 69 361 179	R 71 261 179	R 127 462 439	R 69 361 179	R 69 361 179	R 130 421 205	R 69 361 179	R 69 361 179	R 127 462 439	R 69 361 179	R 69 361 179	R 130 421 591	R 1 072 557 106